

Vote 40

Transport

Budget summary

R million	2022/23				2023/24	2024/25
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	490.0	14.5	3.3	507.8	515.1	538.2
Integrated Transport Planning	92.8	–	0.2	93.0	90.5	97.7
Rail Transport	60.2	19 931.4	0.1	19 991.8	20 583.7	21 498.6
Road Transport	136.2	33 846.3	0.9	33 983.4	40 072.1	42 438.1
Civil Aviation	212.1	212.1	0.5	424.8	319.4	333.7
Maritime Transport	109.5	45.4	0.4	155.4	348.4	364.1
Public Transport	362.0	13 607.6	0.3	13 969.9	14 965.4	16 374.6
Subtotal	1 462.7	67 657.4	5.8	69 125.9	76 894.6	81 645.0
Direct charge against the National Revenue Fund						
International Oil Pollution Compensation Funds	–	12.0	–	12.0	12.6	13.1
Total expenditure estimates	1 462.7	67 669.4	5.8	69 137.9	76 907.2	81 658.2
Executive authority	Minister of Transport					
Accounting officer	Director-General of Transport					
Website	www.transport.gov.za					

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

Mandate

The Constitution identifies the legislative responsibilities of different spheres of government with regards to all modes of transport and associated infrastructure. The Department of Transport is responsible for the legislation and policies for rail, pipelines, roads, airports, harbours, and the intermodal operations of public transport and freight. As such, it conducts sector research, formulates legislation and policy to set the strategic directions of subsectors, assigns responsibilities to public entities, regulates through setting norms and standards, and monitors implementation.

Selected performance indicators

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Lane kilometres of surfaced roads rehabilitated per year (km)	Road Transport	Priority 2: Economic transformation and job creation	1 600	1 700	1 372	2 053	2 361	2 739	3 177
Lane kilometres of roads resealed per year (km)	Road Transport		4 300	4 700	2 006	5 429	3 200	3 712	4 305
Kilometres of roads regavelled per year (km)	Road Transport		5 800	3 973	4 035	6 695	5 000	5 500	6 105
Square kilometres of blacktop patching on roads (including pothole repairs) per year (km ²)	Road Transport		900 000	1 760 965	1 158 366	1 239 500	1 487 400	1 784 880	2 141 856
Kilometres of gravel roads bladed per year (km)	Road Transport		485 000	324 632	352 233	604 250	694 888	764 376	840 814

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport		13	13	10	10	10	10	10
Number of average weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport		50 695	56 493	27 500	83 520	104 523	106 613	108 746
Number of average weekday bus rapid transit passenger trips per year: MyCITI (Cape Town)	Public Transport		62 860	53 152	34 000	86 690	65 218	66 438	76 316
Number of average weekday bus rapid transit passenger trips per year: Go George (George)	Public Transport	Priority 5: Spatial integration, human settlements and local government	12 928	13 248	13 500	23 395	24 208	24 692	26 018
Number of average weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		11 289	7 703	2 950	4 067	31 277	47 560	56 352
Number of average weekday bus rapid transit passenger trips per year: Libhongoletu (Nelson Mandela Bay)	Public Transport		10 047	8 370	2 100	9 888	10 185	15 050	38 490
Number of average weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		2 756	3 000	3 500	8 654	15 144	19 470	25 353

Expenditure overview

Over the medium term, the department will focus on intensifying its efforts to improve mobility and access to social and economic activities by cultivating an enabling environment for the maintenance of national and provincial road networks, the improvement and integration of road-based public transport services, and the modernisation of passenger rail infrastructure. Total transfers and subsidies account for an estimated 97.8 per cent (R222.8 billion) of the department's planned expenditure over the period ahead, increasing at an average annual rate of 7.7 per cent.

The department will aim to remain within its ceiling for compensation of employees by managing the number of personnel, which is expected to decrease from 818 in 2021/22 to 750 in 2024/25 through natural attrition and retirement. Accordingly, expenditure on compensation of employees is expected to increase at an average annual rate of only 0.7 per cent, from R542.6 million in 2021/22 to R555.3 million in 2024/25. This takes into account an allocation of R11.2 million in 2022/23 to augment the shortfall arising from salary adjustments as part of the public sector wage agreement. Spending on goods and services is expected to increase at an average annual rate of 11.4 per cent, from R851.4 million in 2021/22 to R1.2 billion in 2024/25.

Maintaining South Africa's roads

The *Road Transport* programme facilitates activities related to the maintenance of the country's national and provincial road network. The national road maintenance backlog has grown over the years, partly due to the shifting of funds from non-toll roads to more economically viable toll roads. R76.4 billion goes to the South African National Roads Agency to upgrade, strengthen and maintain the national road network. Over the MTEF period, 59.3 per cent (R45.3 billion) of allocations to the agency to upgrade, strengthen and refurbish the national non-toll roads network, R2.8 billion is allocated for the R573 (Moloto Road) development corridor, R3.7 billion for the N2 Wild Coast project, and R2.1 billion is allocated to fund reduced tariffs for the Gauteng freeway improvement project. Transfers to the agency account for 33.5 per cent the department's budget over the medium term and 65.5 per cent of the budget of the *Road Transport* programme.

The maintenance of provincial roads is largely funded through the *provincial roads maintenance grant: road maintenance component*, which is allocated R37.4 billion over the MTEF period. Provinces are expected to use the grants to rehabilitate 8 277 lane kilometres, reseal 11 217 lane kilometres, regravell 16 605 kilometres and blacktop-patch 5.4 million square kilometres. Factors such as the condition of roads, weather patterns and traffic volume determine grant allocations for the maintenance of provincial roads. To ensure that investment in and maintenance of the provincial road network is appropriately prioritised, R65 million is reprioritised over the medium term from the grant to finance the preparation and acquisition of a central roads data repository that will provide a comprehensive and uniform overview of the state of South Africa's provincial roads.

Facilitating integrated road-based public transport networks

The *public transport network grant* funds the infrastructure and indirect costs of bus rapid transit services in Johannesburg, Tshwane, Cape Town, George, Nelson Mandela Bay and Ekurhuleni. In these cities and regions, funding from the grant is expected to lead to a combined increase in the number of weekday passenger trips on bus rapid transit services from 216 214 in 2021/22 to 331 275 in 2024/25. To facilitate this increase, transfers to the grant are set to increase at an average annual rate of 14.3 per cent, from R5.2 billion in 2021/22 to R7.7 billion in 2024/25. The *public transport operations grant*, which subsidises the operations of bus services in provinces, is expected to increase from R7.1 billion in 2021/22 to R7.7 billion in 2024/25, at an average annual rate of 2.8 per cent. Together, these grants represent an estimated 18.7 per cent (R42.7 billion) of the department's planned spending over the MTEF period.

Addressing passenger rail challenges

Inefficient investments in, and the deferred maintenance and insufficient safeguarding of South Africa's rail infrastructure has resulted in the rapid deterioration of the passenger rail network and its services. As part of recognising that their recovery is key to providing affordable, safe and reliable public transport services, transfers to the Passenger Rail Agency of South Africa in the *Rail Transport* programme account for an estimated 27.1 per cent (R61.7 billion) of the department's budget over the period ahead. These funds will be used to focus on repairs and maintenance as part of the agency's rolling stock fleet renewal programme, and improved security. As a result, capital transfers to the agency are expected to increase at an average annual rate 11.5 per cent, from R9.7 billion in 2021/22 to R13.5 billion 2024/25. Operational transfers are expected to increase more moderately at an average annual rate of 4.3 per cent, from R6.9 billion in 2021/22 to R7.9 billion in 2024/25, as more commuter lines come online.

Expenditure trends and estimates

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Integrated Transport Planning											
3. Rail Transport											
4. Road Transport											
5. Civil Aviation											
6. Maritime Transport											
7. Public Transport											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		2022/23	2023/24	2024/25	2021/22 - 2024/25	
Programme 1	379.8	412.7	384.3	522.2	11.2%	0.7%	507.8	515.1	538.2	1.0%	0.7%
Programme 2	71.4	140.0	57.6	90.2	8.1%	0.1%	93.0	90.5	97.7	2.7%	0.1%
Programme 3	15 873.7	16 560.2	9 584.3	16 806.4	1.9%	24.0%	19 991.8	20 583.7	21 498.6	8.6%	26.9%
Programme 4	30 067.1	33 285.9	31 460.0	34 222.0	4.4%	52.5%	33 983.4	40 072.1	42 438.1	7.4%	51.4%
Programme 5	167.7	178.8	2 642.2	496.3	43.6%	1.4%	424.8	319.4	333.7	-12.4%	0.5%
Programme 6	124.0	132.9	135.8	155.2	7.8%	0.2%	155.4	348.4	364.1	32.9%	0.3%
Programme 7	12 509.8	13 178.1	12 809.6	13 133.3	1.6%	21.0%	13 969.9	14 965.4	16 374.6	7.6%	19.9%
Subtotal	59 193.5	63 888.6	57 073.8	65 425.5	3.4%	100.0%	69 125.9	76 894.6	81 645.0	7.7%	100.0%
Direct charge against the National Revenue Fund	3.0	2.6	-	11.6	57.4%	0.0%	12.0	12.6	13.1	4.2%	0.0%
International Oil Pollution Compensation Funds	3.0	2.6	-	11.6	57.4%	0.0%	12.0	12.6	13.1	4.2%	0.0%
Total	59 196.4	63 891.2	57 073.8	65 437.1	3.4%	100.0%	69 137.9	76 907.2	81 658.2	7.7%	100.0%
Change to 2021 Budget estimate				(1 266.2)			(1 122.7)	4 368.9	4 207.0		

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Current payments	933.8	1 348.3	1 078.3	1 393.9	14.3%	1.9%	1 462.7	1 658.0	1 731.7	7.5%	2.1%
Compensation of employees	440.1	477.6	471.5	542.6	7.2%	0.8%	542.6	531.5	555.3	0.8%	0.7%
Goods and services ¹	493.7	870.7	606.8	851.4	19.9%	1.1%	920.1	1 126.5	1 176.3	11.4%	1.4%
of which:											
Advertising	20.4	24.6	9.6	23.5	4.8%	0.0%	25.0	26.2	26.7	4.4%	0.0%
Communication	63.0	58.6	54.6	83.2	9.7%	0.1%	100.9	95.0	99.0	5.9%	0.1%
Consultants: Business and advisory services	147.6	508.1	233.3	417.8	41.5%	0.5%	456.0	465.9	487.1	5.2%	0.6%
Infrastructure and planning services	62.2	56.1	62.6	69.3	3.7%	0.1%	60.1	257.2	268.9	57.2%	0.2%
Operating leases	32.1	63.1	89.8	66.9	27.8%	0.1%	73.3	75.9	82.5	7.2%	0.1%
Travel and subsistence	89.9	70.7	18.5	63.5	-11.0%	0.1%	78.4	82.3	77.6	7.0%	0.1%
Transfers and subsidies¹	58 252.4	62 515.2	53 659.1	64 003.8	3.2%	97.1%	67 669.4	75 243.1	79 920.2	7.7%	97.8%
Provinces and municipalities	23 420.2	24 252.1	21 714.4	24 341.8	1.3%	38.2%	24 474.5	27 537.8	29 189.4	6.2%	36.0%
Departmental agencies and accounts	18 926.0	21 496.8	21 045.3	22 452.6	5.9%	34.2%	22 780.4	26 692.8	28 774.6	8.6%	34.4%
Foreign governments and international organisations	20.8	23.1	14.2	32.9	16.4%	0.0%	34.1	35.6	37.2	4.2%	0.0%
Public corporations and private enterprises	15 779.0	16 462.2	10 609.5	16 669.5	1.8%	24.2%	19 858.5	20 451.8	21 370.3	8.6%	26.7%
Non-profit institutions	25.3	26.8	28.2	29.8	5.5%	0.0%	32.1	33.5	35.0	5.5%	0.0%
Households	81.1	254.2	247.4	477.3	80.5%	0.4%	489.9	491.7	513.8	2.5%	0.7%
Payments for capital assets	9.3	21.4	11.0	39.4	61.6%	0.0%	5.8	6.0	6.3	-45.7%	0.0%
Machinery and equipment	9.3	10.2	7.7	39.4	61.6%	0.0%	5.8	6.0	6.3	-45.7%	0.0%
Software and other intangible assets	-	11.2	3.4	-	0.0%	0.0%	-	-	-	0.0%	0.0%
Payments for financial assets	0.9	6.3	2 325.4	-	-100.0%	0.9%	-	-	-	0.0%	0.0%
Total	59 196.4	63 891.2	57 073.8	65 437.1	3.4%	100.0%	69 137.9	76 907.2	81 658.2	7.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R thousand											
Households											
Social benefits											
Current	1 696	3 023	2 890	234	-48.3%	-	245	256	267	4.5%	-
Employee social benefits	1 696	3 023	2 890	234	-48.3%	-	245	256	267	4.5%	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	11 993 701	6 465 929	10 979 120	12 489 485	1.4%	17.6%	8 555 021	8 766 539	9 160 239	-9.8%	13.6%
Transport Education and Training Authority	1 228	1 297	1 368	1 443	5.5%	-	1 515	1 582	1 653	4.6%	-
Railway Safety Regulator	63 018	63 522	82 045	69 657	3.4%	0.1%	72 874	76 086	79 503	4.5%	0.1%
Road Traffic Management Corporation	200 238	210 228	240 606	217 322	2.8%	0.4%	224 179	220 104	229 989	1.9%	0.3%
South African National Roads Agency: Gauteng freeway improvement project	6 255 061	550 516	3 130 062	4 373 066	-11.2%	6.0%	664 436	692 915	724 033	-45.1%	2.3%
South African National Roads Agency	5 436 815	5 595 822	7 204 024	7 285 029	10.2%	10.7%	7 186 139	7 494 490	7 831 063	2.4%	10.4%
Road Traffic Infringement Agency	11 722	7 770	88 214	224 402	167.5%	0.1%	174 983	152 997	159 868	-10.7%	0.2%
Cross-Border Road Transport Agency	-	-	38 500	-	-	-	-	-	-	-	-
South African Civil Aviation Authority	-	-	-	277 600	-	0.1%	187 900	85 801	89 654	-31.4%	0.2%
South African Civil Aviation Authority	-	-	145 079	-	-	0.1%	-	-	-	-	-
South African Civil Aviation Authority: Flight inspection unit	-	-	10 400	-	-	-	-	-	-	-	-
Ports Regulator of South Africa	25 619	36 774	38 822	40 966	16.9%	0.1%	42 995	42 564	44 476	2.8%	0.1%
Capital	6 932 282	15 030 886	10 066 178	9 963 117	12.9%	17.6%	14 225 400	17 926 225	19 614 317	25.3%	21.5%
South African National Roads Agency: Non-toll network	5 125 469	12 338 896	8 226 129	7 985 064	15.9%	14.1%	12 149 142	15 760 974	17 351 826	29.5%	18.6%
South African National Roads Agency: Moloto Road upgrade	1 806 813	1 691 990	785 049	843 928	-22.4%	2.2%	885 826	923 794	965 281	4.6%	1.3%
South African National Roads Agency: N2 Wild Coast project	-	1 000 000	1 055 000	1 134 125	-	1.3%	1 190 432	1 241 457	1 297 210	4.6%	1.7%
Provinces and municipalities											
Municipal bank accounts											
Current	107 534	113 902	108 436	109 870	0.7%	0.2%	115 020	115 461	120 646	3.2%	0.2%
Municipal agencies and funds	1	11	-	-	-100.0%	-	-	-	-	-	-
Rural roads asset management systems grant	107 533	113 891	108 436	109 870	0.7%	0.2%	115 020	115 461	120 646	3.2%	0.2%
Capital	6 286 669	6 370 085	4 389 070	5 174 533	-6.3%	9.3%	6 012 892	6 689 045	7 720 162	14.3%	8.9%
Public transport network grant	6 286 669	6 370 085	4 389 070	5 174 533	-6.3%	9.3%	6 012 892	6 689 045	7 720 162	14.3%	8.9%

Table 40.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R thousand											
Households											
Other transfers to households											
Current	79 410	251 132	244 505	477 073	81.8%	0.4%	489 611	491 482	513 555	2.5%	0.7%
Bursaries for non-employees	9 617	10 100	10 526	12 454	9.0%	–	12 776	12 815	13 391	2.4%	–
Other transfers to households	–	100	–	–	–	–	–	–	–	–	–
Other transfers to household	10	–	–	–	-100.0%	–	–	–	–	–	–
Taxi recapitalisation	69 783	240 932	233 979	464 619	88.1%	0.4%	476 835	478 667	500 164	2.5%	0.7%
Non-profit institutions											
Current	25 347	26 766	28 236	29 791	5.5%	–	32 053	33 467	34 968	5.5%	–
National Sea Rescue Institute	2 451	2 589	2 731	2 882	5.5%	–	4 147	4 331	4 525	16.2%	–
South African Radio League: National emergency communications division	93	98	103	109	5.4%	–	112	117	122	3.8%	–
Mountain Club of South Africa	93	98	103	109	5.4%	–	112	117	122	3.8%	–
Off Road Rescue Unit	93	98	103	109	5.4%	–	112	117	122	3.8%	–
K9 Search and Rescue Association of South Africa	93	98	103	109	5.4%	–	112	117	122	3.8%	–
South African National Taxi Council	22 524	23 785	25 093	26 473	5.5%	–	27 458	28 668	29 955	4.2%	–
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	–	–	1 135 000	–	–	0.5%	–	–	–	–	–
One-off taxi gratuity	–	–	1 135 000	–	–	0.5%	–	–	–	–	–
Foreign governments and international organisations											
Current	20 823	23 125	14 245	32 850	16.4%	–	34 076	35 577	37 175	4.2%	–
African Civil Aviation Commission	5 342	7 686	4 043	6 193	5.1%	–	6 424	6 707	7 008	4.2%	–
International Civil Aviation Organisation	4 081	4 592	3 653	5 351	9.5%	–	5 550	5 795	6 055	4.2%	–
International Maritime Organisation	659	725	729	1 904	42.4%	–	1 976	2 063	2 156	4.2%	–
International COSPAS-SARSAT Programme	426	720	880	629	13.9%	–	653	682	713	4.3%	–
Southern African Development Community: International Civil Aviation Organisation mission	63	74	–	72	4.6%	–	75	78	82	4.4%	–
Southern African Development Community: Aviation Safety Organisation	6 948	6 349	4 492	6 678	-1.3%	–	6 927	7 232	7 557	4.2%	–
International Oil Pollution Compensation Fund	2 976	2 614	–	11 602	57.4%	–	12 034	12 564	13 128	4.2%	–
Indian Ocean memorandum of understanding	328	365	448	421	8.7%	–	437	456	476	4.2%	–
Public corporations and private enterprises											
Subsidies on products and production											
Current	4 614 613	6 252 592	8 773 606	6 923 253	14.5%	11.1%	7 240 066	7 515 518	7 853 036	4.3%	10.3%
Passenger Rail Agency of South Africa: Metrorail (operations)	1 763 415	4 376 575	6 696 500	4 787 506	39.5%	7.4%	5 020 328	5 293 468	5 531 195	4.9%	7.2%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	1 648 943	1 064 983	1 164 206	1 210 332	-9.8%	2.1%	1 257 646	1 263 858	1 320 617	2.9%	1.8%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	1 202 255	811 034	912 900	925 415	-8.4%	1.6%	962 092	958 192	1 001 224	2.7%	1.3%
Capital	11 164 355	10 209 621	700 909	9 746 209	-4.4%	13.3%	12 618 475	12 936 309	13 517 272	11.5%	17.0%
Passenger Rail Agency of South Africa: Other capital programmes	91 941	600 022	395 172	1 439 864	150.2%	1.1%	3 401 272	2 387 882	1 848 907	8.7%	3.2%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 676 870	5 823 266	–	4 830 522	1.1%	6.4%	6 801 794	6 908 676	7 218 941	14.3%	9.0%
Passenger Rail Agency of South Africa: Signalling	2 023 779	2 137 111	–	1 965 689	-1.0%	2.6%	935 846	1 789 704	2 516 292	8.6%	2.5%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	4 211 568	1 480 054	200 762	1 354 535	-31.5%	3.0%	1 400 589	1 659 427	1 733 951	8.6%	2.1%
Passenger Rail Agency of South Africa: Mainline passenger services (refurbishment of coaches)	160 197	169 168	104 975	155 599	-1.0%	0.2%	78 974	190 620	199 181	8.6%	0.2%
Provinces and municipalities											
Provincial revenue funds											
Current	5 990 298	6 325 755	6 749 581	7 120 808	5.9%	11.0%	7 090 432	7 402 934	7 735 396	2.8%	10.2%
Public transport operations grant	5 990 298	6 325 755	6 749 581	7 120 808	5.9%	11.0%	7 090 432	7 402 934	7 735 396	2.8%	10.2%
Capital	11 035 668	11 442 398	10 467 334	11 936 559	2.7%	18.8%	11 256 131	13 330 320	13 613 162	4.5%	17.5%
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	501 092	526 152	–	–	-100.0%	0.4%	–	–	–	–	–
Provincial roads maintenance grant: Roads maintenance component	10 324 576	10 649 325	10 467 334	11 936 559	5.0%	18.2%	10 766 106	13 036 789	13 613 162	4.5%	17.2%
Provincial roads maintenance grant: Disaster relief component	210 000	266 921	–	–	-100.0%	0.2%	490 025	293 531	–	–	0.3%
Total	58 252 396	62 515 214	53 659 110	64 003 782	3.2%	100.0%	67 669 422	75 243 133	79 920 195	7.7%	100.0%

Personnel information

Table 40.4 Vote personnel numbers and cost by salary level and programme¹

Programmes		Number of posts estimated for 31 March 2022		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
		Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25				
					2020/21			2021/22			2022/23		2023/24		2024/25					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			Unit cost		
Transport		741	79	700	471.5	0.7	818	530.6	0.6	813	542.6	0.7	800	531.5	0.7	750	555.3	0.7	-2.8%	100.0%
Salary level		741	79	700	471.5	0.7	818	530.6	0.6	813	542.6	0.7	800	531.5	0.7	750	555.3	0.7	-2.8%	100.0%
1 – 6		131	68	153	36.8	0.2	156	41.6	0.3	152	41.6	0.3	152	40.1	0.3	150	41.5	0.3	-1.3%	19.2%
7 – 10		307	4	296	151.3	0.5	324	179.4	0.6	320	181.3	0.6	312	175.0	0.6	313	183.2	0.6	-1.2%	39.9%
11 – 12		125	2	142	126.8	0.9	156	136.4	0.9	159	143.7	0.9	155	138.7	0.9	155	144.9	0.9	-0.2%	19.7%
13 – 16		110	5	107	135.9	1.3	132	168.7	1.3	132	171.5	1.3	131	173.1	1.3	131	180.8	1.4	-0.2%	16.5%
Other		68	–	2	20.8	10.4	50	4.4	0.1	50	4.5	0.1	50	4.6	0.1	2	4.8	2.4	-65.8%	4.8%
Programme		741	79	700	471.5	0.7	818	530.6	0.6	813	542.6	0.7	800	531.5	0.7	750	555.3	0.7	-2.8%	100.0%
Programme 1		379	61	345	206.9	0.6	454	244.5	0.5	452	253.2	0.6	449	250.8	0.6	400	262.1	0.7	-4.1%	55.2%
Programme 2		67	–	70	51.7	0.7	74	56.5	0.8	75	58.1	0.8	74	56.9	0.8	74	59.4	0.8	-0.1%	9.4%
Programme 3		34	–	37	26.9	0.7	39	30.8	0.8	38	30.8	0.8	36	28.3	0.8	36	29.6	0.8	-2.9%	4.7%
Programme 4		87	–	87	63.4	0.7	89	66.7	0.7	88	66.7	0.8	88	66.7	0.8	88	69.6	0.8	-0.5%	11.1%
Programme 5		48	–	52	38.5	0.7	55	45.3	0.8	56	47.0	0.8	55	46.2	0.8	55	48.3	0.9	0.1%	6.9%
Programme 6		32	–	32	27.5	0.9	28	24.6	0.9	27	24.5	0.9	25	22.0	0.9	25	22.9	0.9	-3.6%	3.3%
Programme 7		94	18	77	56.6	0.7	79	62.3	0.8	77	62.3	0.8	74	60.6	0.8	73	63.3	0.9	-2.6%	9.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 40.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average Receipt item/ Total (%)	
	2018/19	2019/20	2020/21					2021/22	2022/23	2023/24			2024/25
R thousand													
Departmental receipts	230 295	322 841	1 625	1 084	1 179	-82.8%	100.0%	1 315	1 455	1 745	14.0%	100.0%	
Sales of goods and services produced by department	1 325	1 461	645	674	703	-19.0%	0.7%	803	913	1 173	18.6%	63.1%	
Sales by market establishments	87	87	84	80	80	-2.8%	0.1%	90	90	90	4.0%	6.1%	
of which:													
Rental parking: Covered and open	87	87	84	80	80	-2.8%	0.1%	90	90	90	4.0%	6.1%	
Administrative fees	1 066	1 064	389	422	450	-25.0%	0.5%	540	650	760	19.1%	42.1%	
of which:													
Foreign operating permits	294	273	152	214	220	-9.2%	0.2%	240	250	260	5.7%	17.0%	
Public driver permits	772	791	237	208	230	-33.2%	0.4%	300	400	500	29.5%	25.1%	
Other sales	172	310	172	172	173	0.2%	0.1%	173	173	323	23.1%	14.8%	
of which:													
Commission on insurance	156	164	170	170	170	2.9%	0.1%	170	170	170	–	11.9%	
Services rendered: Transport fees	14	–	–	–	–	-100.0%	–	–	–	–	–	–	
Replacement of security cards and tender documents (Item can be removed)	–	–	–	–	3	–	–	2	2	2	-12.6%	0.2%	
Departmental publications	2	1	–	–	–	-100.0%	–	1	1	1	–	0.1%	
Services rendered: Approval of plans	–	145	2	2	–	–	–	–	–	150	–	2.6%	
Sales of scrap, waste, arms and other used current goods	3	1	–	–	1	-30.7%	–	2	2	2	26.0%	0.1%	
of which:													
Wastepaper	3	1	–	–	1	-30.7%	–	2	2	2	26.0%	0.1%	
Interest, dividends and rent on land	110 144	42 593	114	110	40	-92.9%	27.5%	60	80	100	35.7%	4.9%	
Interest	155	300	114	110	40	-36.3%	0.1%	60	80	100	35.7%	4.9%	
Dividends	109 989	42 293	–	–	–	-100.0%	27.4%	–	–	–	–	–	
of which:													
Shareholder's dividends from Airports Company South Africa	109 989	42 293	–	–	–	-100.0%	27.4%	–	–	–	–	–	
Transactions in financial assets and liabilities	118 823	278 786	866	300	435	-84.6%	71.8%	–	–	–	2.6%	31.9%	
Total	230 295	322 841	1 625	1 084	1 179	-82.8%	100.0%	1 315	1 455	1 745	14.0%	100.0%	

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21		2018/19	2021/22	2022/23	2023/24	2024/25		
R million											
Ministry	45.2	45.9	31.9	38.6	-5.1%	9.5%	42.4	41.2	43.1	3.7%	7.9%
Management	61.5	52.4	49.9	94.8	15.5%	15.2%	93.7	94.9	95.0	0.1%	18.2%
Corporate Services	212.5	211.3	187.9	285.1	10.3%	52.8%	254.3	257.9	265.6	-2.3%	51.0%
Communications	28.0	37.4	21.4	37.9	10.6%	7.3%	40.4	41.6	43.5	4.7%	7.8%
Office Accommodation	32.6	65.7	93.3	65.7	26.3%	15.1%	77.0	79.5	91.0	11.5%	15.0%
Total	379.8	412.7	384.3	522.2	11.2%	100.0%	507.8	515.1	538.2	1.0%	100.0%
Change to 2021				25.2			2.4	(0.0)	-		
Budget estimate											
Economic classification											
Current payments	361.9	393.3	365.0	470.8	9.2%	93.6%	490.0	497.0	519.4	3.3%	94.9%
Compensation of employees	200.4	211.8	206.9	253.2	8.1%	51.3%	253.2	250.8	262.1	1.2%	48.9%
Goods and services	161.4	181.5	158.1	217.6	10.5%	42.3%	236.8	246.2	257.2	5.7%	46.0%
of which:											
Advertising	15.1	21.5	8.5	22.4	14.2%	4.0%	23.0	24.2	25.0	3.7%	4.5%
Audit costs: External	6.3	6.8	5.9	12.8	26.7%	1.9%	13.3	13.3	14.8	5.1%	2.6%
Computer services	8.3	8.9	14.3	22.6	39.5%	3.2%	17.1	17.1	18.4	-6.5%	3.6%
Consultants: Business and advisory services	4.6	1.2	1.4	3.5	-8.6%	0.6%	13.1	13.2	16.2	66.4%	2.2%
Operating leases	30.2	61.3	88.4	65.7	29.5%	14.5%	72.0	74.5	81.0	7.2%	14.1%
Travel and subsistence	51.2	36.1	8.0	31.2	-15.2%	7.4%	37.8	43.0	36.3	5.1%	7.1%
Transfers and subsidies	11.6	13.8	13.9	14.1	6.7%	3.1%	14.5	14.7	15.3	2.7%	2.8%
Provinces and municipalities	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts	1.2	1.3	1.4	1.4	5.5%	0.3%	1.5	1.6	1.7	4.6%	0.3%
Households	10.4	12.4	12.5	12.7	6.8%	2.8%	13.0	13.1	13.7	2.5%	2.5%
Payments for capital assets	5.6	5.5	4.8	37.2	88.4%	3.1%	3.3	3.4	3.6	-54.3%	2.3%
Machinery and equipment	5.6	5.5	4.8	37.2	88.4%	3.1%	3.3	3.4	3.6	-54.3%	2.3%
Payments for financial assets	0.8	0.2	0.6	-	-100.0%	0.1%	-	-	-	-	-
Total	379.8	412.7	384.3	522.2	11.2%	100.0%	507.8	515.1	538.2	1.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.6%	0.6%	0.7%	0.8%	-	-	0.7%	0.7%	0.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.8	2.2	2.0	0.2	-33.5%	0.3%	0.2	0.3	0.3	4.5%	-
Employee social benefits	0.8	2.2	2.0	0.2	-33.5%	0.3%	0.2	0.3	0.3	4.5%	-
Households											
Other transfers to households											
Current	9.6	10.2	10.5	12.5	9.0%	2.5%	12.8	12.8	13.4	2.4%	2.5%
Bursaries for non-employees	9.6	10.1	10.5	12.5	9.0%	2.5%	12.8	12.8	13.4	2.4%	2.5%
Other transfers to households	-	0.1	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1.2	1.3	1.4	1.4	5.5%	0.3%	1.5	1.6	1.7	4.6%	0.3%
Transport Education and Training Authority	1.2	1.3	1.4	1.4	5.5%	0.3%	1.5	1.6	1.7	4.6%	0.3%
Public Services Sector Education and Training Authority	-	-	-	-	-	-	-	-	-	-	-

Personnel information

Table 40.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2020/21			2021/22			2022/23		2023/24		2024/25		2021/22 - 2024/25				
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	379	61	345	206.9	0.6	454	244.5	0.5	452	253.2	0.6	449	250.8	0.6	400	262.1	0.7	-4.1%	100.0%
1 – 6	78	50	95	19.1	0.2	96	21.4	0.2	92	20.9	0.2	92	19.9	0.2	90	20.4	0.2	-2.1%	21.1%
7 – 10	151	4	144	61.2	0.4	166	74.2	0.4	163	74.6	0.5	160	72.3	0.5	161	76.0	0.5	-1.1%	37.0%
11 – 12	53	2	58	48.4	0.8	79	63.4	0.8	84	70.7	0.8	84	70.2	0.8	84	73.4	0.9	1.9%	18.8%
13 – 16	47	5	46	57.8	1.3	64	81.1	1.3	64	82.4	1.3	64	83.8	1.3	64	87.6	1.4	–	14.6%
Other	50	–	2	20.4	10.2	49	4.4	0.1	49	4.5	0.1	49	4.6	0.1	2	4.8	2.4	-65.6%	8.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Transport Planning

Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

Objectives

- Reduce greenhouse gas emissions from transport by:
 - developing green procurement guidelines for land transport by March 2023
 - monitoring the implementation of the green transport strategy on an ongoing basis.
- Improve competition and access in the transport sector by:
 - establishing an economic regulator for the transport sector by March 2025
 - finalising the regional integration strategy by March 2024.

Subprogrammes

- *Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).
- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with emphasis on integrating elements of the system across all modes.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community region and the rest of Africa.
- *Research and Innovation* ensures research, innovation and monitoring of the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Macro Sector Planning	11.8	10.3	9.9	16.1	11.0%	13.4%	17.6	17.8	18.6	5.0%	18.9%
Freight Logistics	11.5	12.1	10.7	18.1	16.6%	14.6%	18.4	18.8	19.6	2.7%	20.2%
Modelling and Economic Analysis	15.6	89.3	12.8	20.9	10.1%	38.6%	21.4	21.2	22.2	2.1%	23.1%
Regional Integration	11.9	10.7	7.2	9.3	-7.8%	10.9%	8.8	9.1	12.6	10.6%	10.7%
Research and Innovation	15.9	13.1	12.1	17.3	2.9%	16.3%	17.9	14.5	15.2	-4.3%	17.5%
Integrated Transport Planning	4.7	4.4	5.0	8.5	21.7%	6.3%	8.9	9.1	9.5	3.9%	9.7%
Administration Support											
Total	71.4	140.0	57.6	90.2	8.1%	100.0%	93.0	90.5	97.7	2.7%	100.0%
Change to 2021 Budget estimate				(2.0)			(1.7)	(3.0)	-		
Economic classification											
Current payments	70.4	139.0	56.9	89.9	8.5%	99.2%	92.8	90.3	97.4	2.7%	99.7%
Compensation of employees	49.7	51.5	51.7	58.1	5.4%	58.8%	58.1	56.9	59.4	0.7%	62.6%
Goods and services	20.7	87.5	5.2	31.8	15.4%	40.4%	34.6	33.4	38.0	6.2%	37.1%
<i>of which:</i>											
Advertising	1.9	0.4	0.3	0.5	-34.7%	0.9%	0.9	0.9	0.9	19.2%	0.9%
Communication	0.6	0.6	0.7	0.9	14.1%	0.8%	1.0	1.0	1.0	6.3%	1.0%
Consultants: Business and advisory services	5.6	78.4	2.9	25.3	65.3%	31.3%	26.5	25.6	29.6	5.3%	28.8%
Travel and subsistence	5.8	4.9	0.6	3.5	-15.1%	4.1%	4.0	3.7	4.1	5.0%	4.1%
Training and development	0.2	0.6	0.5	0.4	25.8%	0.5%	0.7	0.6	0.7	15.6%	0.6%
Venues and facilities	2.9	1.8	-	0.3	-51.7%	1.4%	0.6	0.6	0.6	23.9%	0.6%
Transfers and subsidies	0.1	0.0	0.2	-	-100.0%	0.1%	-	-	-	-	-
Households	0.1	0.0	0.2	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.8	0.9	0.5	0.3	-29.8%	0.7%	0.2	0.3	0.3	-1.3%	0.3%
Machinery and equipment	0.8	0.9	0.5	0.3	-29.8%	0.7%	0.2	0.3	0.3	-1.3%	0.3%
Payments for financial assets	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Total	71.4	140.0	57.6	90.2	8.1%	100.0%	93.0	90.5	97.7	2.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.2%	0.1%	0.1%	-	-	0.1%	0.1%	0.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.0	0.2	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.1	0.0	0.2	-	-100.0%	0.1%	-	-	-	-	-

Personnel information

Table 40.9 Integrated Transport Planning personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2020/21	2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25							
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Integrated Transport Planning			70	51.7	0.7	74	56.5	0.8	75	58.1	0.8	74	56.9	0.8	74	59.4	0.8	-0.1%	100.0%
Salary level	67	-	70	51.7	0.7	74	56.5	0.8	75	58.1	0.8	74	56.9	0.8	74	59.4	0.8	-0.1%	100.0%
1-6	12	-	12	2.9	0.2	13	3.4	0.3	13	3.4	0.3	13	3.3	0.3	13	3.5	0.3	-	17.4%
7-10	27	-	28	13.2	0.5	31	16.0	0.5	32	16.9	0.5	32	16.6	0.5	32	17.4	0.5	0.7%	42.3%
11-12	11	-	12	11.9	1.0	12	12.8	1.0	12	13.0	1.1	12	13.0	1.0	12	13.6	1.1	-	16.7%
13-16	17	-	18	23.7	1.3	18	24.4	1.4	18	24.8	1.4	17	23.9	1.4	17	25.0	1.5	-1.6%	23.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rail Transport

Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

Objectives

- Improve rail safety and security by developing regulations for the Railway Safety Bill by March 2024 and monitoring their implementation on an ongoing basis.
- Improve access to commuter rail services by monitoring and reviewing the performance of the Passenger Rail Agency of South Africa on an ongoing basis.
- Improve competition in the rail sector by finalising the private sector participation framework by March 2024 and implementing it by March 2025.

Subprogrammes

- *Rail Regulation* is responsible for the development of rail policies, and safety and economic regulations.
- *Rail Infrastructure and Industry Development* coordinates the development and maintenance of, and investment in, rail infrastructure.
- *Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.
- *Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator and manages transfer payments to these entities.
- *Rail Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Rail Regulation	11.9	10.1	7.9	22.3	23.5%	0.1%	23.7	21.4	25.3	4.3%	0.1%
Rail Infrastructure and Industry Development	7.0	7.2	6.8	27.8	58.4%	0.1%	19.4	19.4	7.6	-35.2%	0.1%
Rail Operations	9.5	13.5	10.1	11.3	6.1%	0.1%	11.3	8.9	9.5	-5.8%	0.1%
Rail Oversight	15 842.0	16 525.7	9 556.6	16 739.1	1.9%	99.7%	19 931.4	20 527.9	21 449.8	8.6%	99.7%
Rail Administration Support	3.4	3.7	2.9	5.8	19.7%	–	6.1	6.1	6.4	2.9%	–
Total	15 873.7	16 560.2	9 584.3	16 806.4	1.9%	100.0%	19 991.8	20 583.7	21 498.6	8.6%	100.0%
Change to 2021 Budget estimate				20.6			14.4	9.2	–		
Economic classification											
Current payments	31.3	34.1	27.5	67.2	29.0%	0.3%	60.2	55.7	48.6	-10.2%	0.3%
Compensation of employees	26.0	27.9	26.9	30.8	5.8%	0.2%	30.8	28.3	29.6	-1.3%	0.2%
Goods and services	5.3	6.2	0.6	36.4	90.2%	0.1%	29.4	27.4	19.0	-19.4%	0.1%
of which:											
Advertising	0.1	0.2	–	0.0	-22.7%	–	0.1	0.1	0.0	-48.0%	–
Communication	0.3	0.3	0.4	0.5	15.6%	–	0.5	0.4	0.4	-8.5%	–
Consultants: Business and advisory services	2.6	4.4	–	34.6	135.7%	0.1%	27.4	25.5	17.2	-20.8%	0.1%
Consumables: Stationery, printing and office supplies	0.2	0.5	0.1	0.2	3.8%	–	0.2	0.2	0.2	1.8%	–
Travel and subsistence	1.5	0.6	0.1	0.9	-16.8%	–	1.1	1.0	1.1	7.4%	–
Venues and facilities	0.3	0.1	0.0	0.0	-46.9%	–	0.1	0.1	0.1	2.8%	–
Transfers and subsidies	15 842.0	16 525.7	9 556.6	16 739.1	1.9%	99.7%	19 931.4	20 527.9	21 449.8	8.6%	99.7%
Departmental agencies and accounts	63.0	63.5	82.0	69.7	3.4%	0.5%	72.9	76.1	79.5	4.5%	0.4%
Public corporations and private enterprises	15 779.0	16 462.2	9 474.5	16 669.5	1.8%	99.3%	19 858.5	20 451.8	21 370.3	8.6%	99.3%
Households	–	–	0.0	–	–	–	–	–	–	–	–
Payments for capital assets	0.4	0.4	0.2	0.1	-33.6%	–	0.1	0.1	0.1	4.2%	–
Machinery and equipment	0.4	0.4	0.2	0.1	-33.6%	–	0.1	0.1	0.1	4.2%	–
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	15 873.7	16 560.2	9 584.3	16 806.4	1.9%	100.0%	19 991.8	20 583.7	21 498.6	8.6%	100.0%
Proportion of total programme expenditure to vote expenditure	26.8%	25.9%	16.8%	25.7%	–	–	28.9%	26.8%	26.3%	–	–

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2021/22				2018/19	2021/22	2022/23		
R million	2018/19	2019/20	2020/21	2021/22	2018/19	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	63.0	63.5	82.0	69.7	3.4%	0.5%	72.9	76.1	79.5	4.5%	0.4%
Railway Safety Regulator	63.0	63.5	82.0	69.7	3.4%	0.5%	72.9	76.1	79.5	4.5%	0.4%
Public corporations and private enterprises											
Public corporations											
Public corporations (subsidies on products and production)											
Current	4 614.6	6 252.6	8 773.6	6 923.3	14.5%	45.2%	7 240.1	7 515.5	7 853.0	4.3%	37.4%
Passenger Rail Agency of South Africa: Metrorail (operations)	1 763.4	4 376.6	6 696.5	4 787.5	39.5%	30.0%	5 020.3	5 293.5	5 531.2	4.9%	26.2%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	1 648.9	1 065.0	1 164.2	1 210.3	-9.8%	8.7%	1 257.6	1 263.9	1 320.6	2.9%	6.4%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	1 202.3	811.0	912.9	925.4	-8.4%	6.5%	962.1	958.2	1 001.2	2.7%	4.9%
Capital	11 164.4	10 209.6	700.9	9 746.2	-4.4%	54.1%	12 618.5	12 936.3	13 517.3	11.5%	61.9%
Passenger Rail Agency of South Africa: Other capital programmes	91.9	600.0	395.2	1 439.9	150.2%	4.3%	3 401.3	2 387.9	1 848.9	8.7%	11.5%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 676.9	5 823.3	–	4 830.5	1.1%	26.1%	6 801.8	6 908.7	7 218.9	14.3%	32.7%
Passenger Rail Agency of South Africa: Signalling	2 023.8	2 137.1	–	1 965.7	-1.0%	10.4%	935.8	1 789.7	2 516.3	8.6%	9.1%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	4 211.6	1 480.1	200.8	1 354.5	-31.5%	12.3%	1 400.6	1 659.4	1 734.0	8.6%	7.8%
Passenger Rail Agency of South Africa: Mainline passenger services (refurbishment of coaches)	160.2	169.2	105.0	155.6	-1.0%	1.0%	79.0	190.6	199.2	8.6%	0.8%

Personnel information

Table 40.11 Rail Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022			Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average: Salary level/ Total (%)					
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2020/21	2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25							
Rail Transport			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	34	–	37	26.9	0.7	39	30.8	0.8	38	30.8	0.8	36	28.3	0.8	36	29.6	0.8	-2.9%	100.0%
1 – 6	7	–	8	3.0	0.4	9	3.3	0.4	9	3.4	0.4	9	3.3	0.4	9	3.5	0.4	-0.2%	24.2%
7 – 10	11	–	11	6.2	0.6	10	6.1	0.6	10	6.2	0.6	10	6.1	0.6	10	6.4	0.6	–	27.0%
11 – 12	9	–	10	8.8	0.9	10	9.2	0.9	9	8.8	0.9	7	6.2	0.9	7	6.5	1.0	-12.4%	22.2%
13 – 16	7	–	8	8.9	1.1	10	12.2	1.2	10	12.4	1.3	10	12.6	1.3	10	13.2	1.3	–	26.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Road Transport

Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

Objectives

- Improve transport safety and security by:
 - monitoring the implementation of the national road safety strategy on an ongoing basis
 - completing the due diligence report for the rationalisation of road traffic enforcement entities by March 2024
 - finalising the National Road Traffic Amendment Bill by March 2023 and developing the associated regulations by March 2024.

- Increase access to affordable and reliable transport systems by:
 - drafting the road infrastructure funding policy by March 2024
 - monitoring and reviewing the performance of the *provincial roads maintenance grant* in terms of the annual Division of Revenue Act on an ongoing basis.

Subprogrammes

- *Road Regulation* synchronises road safety and traffic management legislation and oversees the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.
- *Road Oversight* reviews and analyses the performance of road transport public entities and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation and the Road Traffic Infringement Agency and transfers the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards and coordinates the development of an asset management system for safe and resilient road infrastructure.

Expenditure trends and estimate

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	Average Expenditure/ Total (%)	2022/23	2023/24	2024/25	2021/22 - 2024/25	Average Expenditure/ Total (%)
R million												
Road Regulation	46.0	282.0	82.0	43.6	-1.8%	0.4%	45.4	46.1	48.2	3.4%	0.1%	
Road Infrastructure and Industry Development	16.6	17.1	14.2	36.2	29.7%	0.1%	37.2	38.1	39.8	3.2%	0.1%	
Road Oversight	29 979.8	32 952.6	31 344.6	34 109.4	4.4%	99.5%	33 846.3	39 932.5	42 293.1	7.4%	99.6%	
Road Administration Support	7.9	12.6	7.6	8.6	2.6%	–	9.5	9.7	10.1	5.8%	–	
Road Engineering Standards	16.8	21.6	11.6	24.2	13.0%	0.1%	44.9	45.7	46.9	24.6%	0.1%	
Total	30 067.1	33 285.9	31 460.0	34 222.0	4.4%	100.0%	33 983.4	40 072.1	42 438.1	7.4%	100.0%	
Change to 2021 Budget estimate				55.2			(379.9)	4 275.9	4 000.0			
Economic classification												
Current payments	86.6	326.7	115.6	112.1	9.0%	0.5%	136.2	138.7	144.0	8.7%	0.4%	
Compensation of employees	55.2	60.9	63.4	66.7	6.5%	0.2%	66.7	66.7	69.6	1.5%	0.2%	
Goods and services	31.4	265.8	52.2	45.4	13.1%	0.3%	69.5	72.1	74.4	17.9%	0.2%	
of which:												
Catering: Departmental activities	0.8	0.4	0.0	0.7	-3.6%	–	1.4	1.5	1.5	29.6%	–	
Communication	0.7	0.9	0.8	1.6	30.4%	–	1.8	1.8	1.9	4.8%	–	
Computer services	1.7	1.7	1.6	1.9	3.8%	–	1.8	1.9	2.0	1.4%	–	
Consultants: Business and advisory services	9.6	243.4	44.4	24.5	36.9%	0.2%	45.7	48.2	49.4	26.3%	0.1%	
Travel and subsistence	12.4	14.8	4.3	14.0	4.1%	–	15.0	14.8	15.4	3.3%	–	
Venues and facilities	2.3	1.6	0.1	0.4	-45.6%	–	1.0	1.0	1.1	43.1%	–	
Transfers and subsidies	29 979.9	32 952.0	31 343.5	34 109.4	4.4%	99.5%	33 846.3	39 932.5	42 293.1	7.4%	99.6%	
Provinces and municipalities	11 143.2	11 556.3	10 575.8	12 046.4	2.6%	35.1%	11 371.2	13 445.8	13 733.8	4.5%	33.6%	
Departmental agencies and accounts	18 836.1	21 395.2	20 767.6	22 062.9	5.4%	64.4%	22 475.1	26 486.7	28 559.3	9.0%	66.1%	
Households	0.6	0.5	0.1	–	-100.0%	–	–	–	–	–	–	
Payments for capital assets	0.6	1.1	0.9	0.5	-2.7%	–	0.9	0.9	1.0	20.6%	–	
Machinery and equipment	0.6	1.1	0.9	0.5	-2.7%	–	0.9	0.9	1.0	20.6%	–	
Payments for financial assets	0.0	6.1	–	–	-100.0%	–	–	–	–	–	–	
Total	30 067.1	33 285.9	31 460.0	34 222.0	4.4%	100.0%	33 983.4	40 072.1	42 438.1	7.4%	100.0%	
Proportion of total programme expenditure to vote expenditure	50.8%	52.1%	55.1%	52.3%	–	–	49.2%	52.1%	52.0%	–	–	

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
						2018/19	2019/20	2020/21			2021/22
R million											
Households											
Social benefits											
Current	0.6	0.5	0.1	–	-100.0%	–	–	–	–	–	
Employee social benefits	0.6	0.5	0.1	–	-100.0%	–	–	–	–	–	
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	11 903.8	6 364.3	10 701.4	12 099.8	0.5%	31.8%	8 249.7	8 560.5	8 945.0	-9.6%	25.1%
Road Traffic Management Corporation	200.2	210.2	240.6	217.3	2.8%	0.7%	224.2	220.1	230.0	1.9%	0.6%
South African National Roads Agency: Gauteng freeway improvement project	6 255.1	550.5	3 130.1	4 373.1	-11.2%	11.1%	664.4	692.9	724.0	-45.1%	4.3%
South African National Roads Agency	5 436.8	5 595.8	7 204.0	7 285.0	10.2%	19.8%	7 186.1	7 494.5	7 831.1	2.4%	19.8%
Road Traffic Infringement Agency	11.7	7.8	88.2	224.4	167.5%	0.3%	175.0	153.0	159.9	-10.7%	0.5%
Cross-Border Road Transport Agency	–	–	38.5	–	–	–	–	–	–	–	–
Capital	6 932.3	15 030.9	10 066.2	9 963.1	12.9%	32.5%	14 225.4	17 926.2	19 614.3	25.3%	41.0%
South African National Roads Agency: Non-toll network	5 125.5	12 338.9	8 226.1	7 985.1	15.9%	26.1%	12 149.1	15 761.0	17 351.8	29.5%	35.3%
South African National Roads Agency: Moloto Road upgrade	1 806.8	1 692.0	785.0	843.9	-22.4%	4.0%	885.8	923.8	965.3	4.6%	2.4%
South African National Roads Agency: N2 Wild Coast project	–	1 000.0	1 055.0	1 134.1	–	2.5%	1 190.4	1 241.5	1 297.2	4.6%	3.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	107.5	113.9	108.4	109.9	0.7%	0.3%	115.0	115.5	120.6	3.2%	0.3%
Rural roads asset management systems grant	107.5	113.9	108.4	109.9	0.7%	0.3%	115.0	115.5	120.6	3.2%	0.3%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Capital	11 035.7	11 442.4	10 467.3	11 936.6	2.7%	34.8%	11 256.1	13 330.3	13 613.2	4.5%	33.3%
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	501.1	526.2	–	–	-100.0%	0.8%	–	–	–	–	–
Provincial roads maintenance grant: Roads maintenance component	10 324.6	10 649.3	10 467.3	11 936.6	5.0%	33.6%	10 766.1	13 036.8	13 613.2	4.5%	32.7%
Provincial roads maintenance grant: Disaster relief component	210.0	266.9	–	–	-100.0%	0.4%	490.0	293.5	–	–	0.5%

Personnel information

Table 40.13 Road Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%)	Average: Salary level/ Total (%)					
		Actual		Revised estimate			Medium-term expenditure estimate												
Number of funded posts	Number of posts additional to the establishment	2020/21		2021/22			2022/23			2023/24			2024/25			2021/22 - 2024/25			
		Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Road Transport																			
Salary level	87	–	87	63.4	0.7	89	66.7	0.7	88	66.7	0.8	88	66.7	0.8	88	69.6	0.8	-0.5%	100.0%
1 – 6	12	–	12	4.2	0.3	14	5.2	0.4	14	5.2	0.4	14	5.2	0.4	14	5.5	0.4	–	15.9%
7 – 10	42	–	39	24.4	0.6	41	28.0	0.7	40	27.3	0.7	40	27.3	0.7	40	28.5	0.7	-1.0%	45.5%
11 – 12	23	–	27	23.5	0.9	25	23.5	0.9	25	23.9	1.0	25	23.8	1.0	25	24.9	1.0	–	28.4%
13 – 16	10	–	9	11.4	1.3	9	9.9	1.1	9	10.1	1.1	9	10.2	1.1	9	10.7	1.2	–	10.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Civil Aviation

Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

Objectives

- Improve air transport safety and security by:
 - submitting the draft South African Maritime and Aeronautical Search and Rescue Amendment Bill to Cabinet by March 2024
 - establishing the aviation safety investigation board by March 2024.
- Improve competitiveness through the adoption of new technology by monitoring and reviewing regulations on remotely piloted aircraft systems (drones) on an ongoing basis.

Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international norms, standards and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages investigations into aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.
- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with the legislative framework.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)		
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	
R million												
Aviation Policy and Regulations	28.0	25.3	25.4	33.1	5.7%	3.2%	29.1	28.7	30.0	-3.2%	7.7%	
Aviation Economic Analysis and Industry Development	10.3	6.8	6.8	16.7	17.4%	1.2%	15.2	15.4	16.1	-1.3%	4.0%	
Aviation Safety, Security, Environment, and Search and Rescue	66.4	61.0	55.8	87.1	9.5%	7.8%	106.6	100.3	104.8	6.4%	25.3%	
Aviation Oversight	58.5	73.7	2 549.5	353.7	82.2%	87.1%	267.9	169.0	176.6	-20.7%	61.4%	
Aviation Administration Support	4.5	12.0	4.7	5.7	8.2%	0.8%	5.9	6.0	6.2	3.1%	1.5%	
Total	167.7	178.8	2 642.2	496.3	43.6%	100.0%	424.8	319.4	333.7	-12.4%	100.0%	
Change to 2021 Budget estimate				(7.6)			0.7	(0.0)	-			
Economic classification												
Current payments	147.0	155.5	145.1	195.9	10.0%	18.5%	212.1	207.7	217.1	3.5%	52.9%	
Compensation of employees	35.6	43.2	38.5	47.0	9.7%	4.7%	47.0	46.2	48.3	0.9%	12.0%	
Goods and services	111.4	112.3	106.5	149.0	10.2%	13.8%	165.1	161.5	168.8	4.2%	40.9%	
of which:												
Communication	55.7	50.9	46.7	71.3	8.6%	6.4%	88.1	82.3	86.0	6.4%	20.8%	
Consultants: Business and advisory services	45.7	53.8	56.6	67.0	13.6%	6.4%	61.4	63.7	66.5	-0.2%	16.4%	
Consumables: Stationery, printing and office supplies	0.3	0.2	0.1	1.1	58.3%	-	1.3	1.3	1.3	5.3%	0.3%	
Operating leases	0.6	1.2	1.5	0.6	0.5%	0.1%	0.5	0.6	0.6	0.6%	0.1%	
Travel and subsistence	5.5	3.9	0.5	6.6	6.3%	0.5%	10.3	10.2	10.7	17.4%	2.4%	
Venues and facilities	0.2	0.2	0.0	0.8	50.6%	-	1.4	1.3	1.3	18.0%	0.3%	
Transfers and subsidies	19.8	22.5	171.8	299.8	147.4%	14.7%	212.1	111.1	116.1	-27.1%	47.0%	
Departmental agencies and accounts	-	-	155.5	277.6	-	12.4%	187.9	85.8	89.7	-31.4%	40.7%	
Foreign governments and international organisations	16.9	19.4	13.1	18.9	3.9%	2.0%	19.6	20.5	21.4	4.2%	5.1%	
Non-profit institutions	2.8	3.0	3.1	3.3	5.5%	0.4%	4.6	4.8	5.0	14.7%	1.1%	
Households	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-	
Payments for capital assets	0.9	0.8	0.6	0.5	-17.0%	0.1%	0.5	0.6	0.6	4.2%	0.1%	
Machinery and equipment	0.9	0.8	0.6	0.5	-17.0%	0.1%	0.5	0.6	0.6	4.2%	0.1%	
Payments for financial assets	0.0	0.0	2 324.8	-	-100.0%	66.7%	-	-	-	-	-	
Total	167.7	178.8	2 642.2	496.3	43.6%	100.0%	424.8	319.4	333.7	-12.4%	100.0%	
Proportion of total programme expenditure to vote expenditure	0.3%	0.3%	4.6%	0.8%	-	-	0.6%	0.4%	0.4%	-	-	

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%)
		2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
R million												
Households												
Social benefits												
Current												
Employee social benefits	0.1	0.1	0.1	–	-100.0%	–	–	–	–	–	–	–
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
South African Civil Aviation Authority	–	–	155.5	277.6	–	12.4%	187.9	85.8	89.7	-31.4%	40.7%	–
South African Civil Aviation Authority	–	–	145.1	–	–	4.2%	–	–	–	–	–	–
South African Civil Aviation Authority: Flight inspection unit	–	–	10.4	–	–	0.3%	–	–	–	–	–	–
Non-profit institutions												
Current												
National Sea Rescue Institute	2.5	2.6	2.7	2.9	5.5%	0.3%	4.1	4.3	4.5	16.2%	1.0%	–
South African Radio League: National emergency communications division	0.1	0.1	0.1	0.1	5.4%	–	0.1	0.1	0.1	3.8%	–	–
Mountain Club of South Africa	0.1	0.1	0.1	0.1	5.4%	–	0.1	0.1	0.1	3.8%	–	–
Off Road Rescue Unit	0.1	0.1	0.1	0.1	5.4%	–	0.1	0.1	0.1	3.8%	–	–
K9 Search and Rescue Association of South Africa	0.1	0.1	0.1	0.1	5.4%	–	0.1	0.1	0.1	3.8%	–	–
Foreign governments and international organisations												
Current												
African Civil Aviation Commission	5.3	7.7	4.0	6.2	5.1%	0.7%	6.4	6.7	7.0	4.2%	1.7%	–
International Civil Aviation Organisation	4.1	4.6	3.7	5.4	9.5%	0.5%	5.6	5.8	6.1	4.2%	1.4%	–
International COSPAS-SARSAT Programme	0.4	0.7	0.9	0.6	13.9%	0.1%	0.7	0.7	0.7	4.3%	0.2%	–
Southern African Development Community: International Civil Aviation Organisation mission	0.1	0.1	–	0.1	4.6%	–	0.1	0.1	0.1	4.4%	–	–
Southern African Development Community: Aviation Safety Organisation	6.9	6.3	4.5	6.7	-1.3%	0.7%	6.9	7.2	7.6	4.2%	1.8%	–

Personnel information

Table 40.15 Civil Aviation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of posts additional to the establishment	2020/21		2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25							
		Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	2021/22 - 2024/25	2021/22 - 2024/25						
Civil Aviation																			
Salary level	48	–	52	38.5	0.7	55	45.3	0.8	56	47.0	0.8	55	46.2	0.8	55	48.3	0.9	0.1%	100.0%
1 – 6	7	–	10	2.1	0.2	9	2.3	0.3	9	2.4	0.3	9	2.3	0.3	9	2.4	0.3	–	16.3%
7 – 10	25	–	26	16.8	0.6	28	20.0	0.7	29	21.3	0.7	28	20.4	0.7	28	21.3	0.8	0.2%	51.1%
11 – 12	9	–	10	10.8	1.1	10	11.2	1.1	10	11.4	1.1	10	11.4	1.1	10	11.9	1.2	–	18.1%
13 – 16	7	–	6	8.8	1.5	8	11.8	1.5	8	12.0	1.5	8	12.2	1.5	8	12.7	1.6	–	14.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Maritime Transport

Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

Objectives

- Increase access to affordable and reliable maritime transport by:
 - finalising the Maritime Development Fund Bill by March 2024

- monitoring and reviewing the implementation of the Operation Phakisa Oceans Economy 3-foot plan to encourage growth in the sector on an ongoing basis.
- Improve the regulatory environment and market access by submitting the Merchant Shipping Bill to Parliament by March 2025.
- Reduce greenhouse gas emissions and pollution by submitting the Marine Pollution (Prevention of Pollution from Ships) Amendment Bill to Parliament by March 2024.

Subprogrammes

- *Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives and international norms, standards and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- *Maritime Infrastructure and Industry Development* facilitates the development of integrated maritime infrastructure and an integrated maritime industry.
- *Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- *Maritime Oversight* makes transfers to public entities in the maritime field, the South African Maritime Safety Authority and the Ports Regulator of South Africa and oversees these entities' compliance with relevant regulations and legislation.
- *Maritime Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Maritime Policy Development	11.6	10.4	13.0	12.6	2.7%	8.7%	13.0	11.1	11.5	-2.8%	4.7%
Maritime Infrastructure and Industry Development	7.6	10.0	7.2	13.4	20.8%	7.0%	19.1	14.7	15.3	4.7%	6.1%
Implementation, Monitoring and Evaluation	71.8	67.5	71.1	81.5	4.3%	53.3%	73.1	272.6	285.0	51.8%	69.6%
Maritime Oversight	28.6	39.7	42.0	43.3	14.9%	28.0%	45.4	45.1	47.1	2.9%	17.7%
Maritime Administration Support	4.5	5.3	2.5	4.5	0.1%	3.1%	4.8	4.9	5.1	4.6%	1.9%
Total	124.0	132.9	135.8	155.2	7.8%	100.0%	155.4	348.4	364.1	32.9%	100.0%
Change to 2021 Budget estimate				(2.3)			(0.2)	198.0	207.0		
Economic classification											
Current payments	97.0	94.2	95.4	111.5	4.7%	72.7%	109.5	302.9	316.5	41.6%	82.1%
Compensation of employees	21.4	23.6	27.5	24.6	4.8%	17.7%	24.5	22.0	22.9	-2.3%	9.2%
Goods and services	75.6	70.6	67.9	86.9	4.7%	54.9%	85.0	280.9	293.6	50.1%	73.0%
of which:											
Communication	0.3	0.6	0.3	0.4	13.5%	0.3%	0.6	0.5	0.5	8.5%	0.2%
Consultants: Business and advisory services	2.8	2.5	0.2	12.1	62.5%	3.2%	17.6	17.0	17.8	13.6%	6.3%
Infrastructure and planning services	62.2	56.1	62.6	69.3	3.7%	45.7%	60.1	257.2	268.9	57.2%	64.1%
Operating leases	1.2	0.6	–	0.6	-21.3%	0.4%	0.8	0.9	0.9	13.7%	0.3%
Travel and subsistence	5.8	4.2	0.9	3.8	-12.9%	2.7%	4.6	3.9	4.2	2.8%	1.6%
Venues and facilities	1.5	3.4	0.1	0.0	-81.1%	0.9%	0.4	0.4	0.4	240.3%	0.1%
Transfers and subsidies	26.7	37.9	40.0	43.3	17.5%	27.0%	45.4	45.1	47.1	2.9%	17.7%
Departmental agencies and accounts	25.6	36.8	38.8	41.0	16.9%	26.0%	43.0	42.6	44.5	2.8%	16.7%
Foreign governments and international organisations	1.0	1.1	1.2	2.3	33.1%	1.0%	2.4	2.5	2.6	4.2%	1.0%
Households	0.1	0.0	–	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.3	0.8	0.4	0.4	10.4%	0.3%	0.4	0.4	0.5	4.2%	0.2%
Machinery and equipment	0.3	0.8	0.4	0.4	10.4%	0.3%	0.4	0.4	0.5	4.2%	0.2%
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	124.0	132.9	135.8	155.2	7.8%	100.0%	155.4	348.4	364.1	32.9%	100.0%
Proportion of total programme expenditure to vote expenditure	0.2%	0.2%	0.2%	0.2%	–	–	0.2%	0.5%	0.4%	–	–

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies		Audited outcome			Adjusted appropriation 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
		2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
R million												
Households												
Social benefits												
Current	0.0	0.0	–	–	–100.0%	–	–	–	–	–	–	–
Employee social benefits	0.0	0.0	–	–	–100.0%	–	–	–	–	–	–	–
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	25.6	36.8	38.8	41.0	16.9%	26.0%	43.0	42.6	44.5	2.8%	16.7%	
Ports Regulator of South Africa	25.6	36.8	38.8	41.0	16.9%	26.0%	43.0	42.6	44.5	2.8%	16.7%	
Foreign governments and international organisations												
Current	1.0	1.1	1.2	2.3	33.1%	1.0%	2.4	2.5	2.6	4.2%	1.0%	
International Maritime Organisation	0.7	0.7	0.7	1.9	42.4%	0.7%	2.0	2.1	2.2	4.2%	0.8%	
Indian Ocean memorandum of understanding	0.3	0.4	0.4	0.4	8.7%	0.3%	0.4	0.5	0.5	4.2%	0.2%	

Personnel information

Table 40.17 Maritime Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022		Number and cost ² of personnel posts filled/planned for on funded establishment											Average growth rate (%) 2021/22 - 2024/25	Average: Salary level/ Total (%)					
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of posts additional to the establishment	2020/21		2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25							
		Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost						
Maritime Transport																			
Salary level	32	–	32	27.5	0.9	28	24.6	0.9	27	24.5	0.9	25	22.0	0.9	25	22.9	0.9	-3.6%	100.0%
1–6	4	–	4	1.1	0.3	3	0.8	0.3	3	0.8	0.3	3	0.8	0.3	3	0.9	0.3	–	11.4%
7–10	15	–	15	11.0	0.7	14	10.6	0.8	13	10.3	0.8	12	9.3	0.7	12	9.8	0.8	-3.8%	49.8%
11–12	9	–	9	10.5	1.2	7	8.1	1.2	7	8.3	1.2	6	6.6	1.2	6	6.9	1.2	-7.0%	23.5%
13–16	4	–	4	5.0	1.2	4	5.1	1.3	4	5.1	1.3	4	5.2	1.3	4	5.5	1.4	–	15.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Public Transport

Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

Objectives

- Improve public transport planning by assisting 2 district municipalities per year over the medium term to develop integrated public transport network plans.
- Promote sustainable public transport and improve access and reliability by:
 - reviewing the public transport funding model by March 2023 and implementing the recommendations by March 2025
 - implementing the recommendations of the review of the taxi recapitalisation programme by March 2025
 - monitoring the implementation of an integrated public transport network in 10 municipalities on an ongoing basis.
- Enhance the regulation of public transport by facilitating the submission of the Transport Appeal Tribunal Amendment Bill to Cabinet by March 2025.

Subprogrammes

- *Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. This subprogramme is responsible for managing public

transport information on public transport systems developed in terms of the National Land Transport Act (2009).

- *Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- *Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy, develops public transport empowerment schemes, manages the taxi recapitalisation programme, and facilitates stakeholder relations and conflict resolution in the industry.
- *Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- *Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- *Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable, affordable and integrated public transport network services in municipalities.

Expenditure trends and estimates

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Public Transport Regulation	25.1	40.9	28.4	48.3	24.4%	0.3%	54.7	54.1	56.5	5.4%	0.4%
Rural and Scholar Transport	11.5	24.3	17.9	42.3	54.2%	0.2%	45.9	41.5	45.7	2.6%	0.3%
Public Transport Industry Development	84.8	131.7	181.9	222.7	38.0%	1.2%	231.8	240.8	255.8	4.7%	1.6%
Public Transport Oversight	12 369.3	12 960.6	12 532.7	12 786.4	1.1%	98.1%	13 607.6	14 599.3	15 985.7	7.7%	97.5%
Public Transport Administration Support	8.7	10.1	40.5	15.0	19.7%	0.1%	13.1	13.2	13.8	-2.6%	0.1%
Public Transport Network Development	10.3	10.5	8.1	18.6	21.8%	0.1%	16.8	16.4	17.1	-2.8%	0.1%
Total	12 509.8	13 178.1	12 809.6	13 133.3	1.6%	100.0%	13 969.9	14 965.4	16 374.6	7.6%	100.0%
Change to 2021 Budget estimate				(1 355.2)			(758.4)	(111.2)	-		
Economic classification											
Current payments	139.7	205.5	272.8	346.6	35.4%	1.9%	362.0	365.7	388.6	3.9%	2.5%
Compensation of employees	51.8	58.7	56.6	62.3	6.3%	0.4%	62.3	60.6	63.3	0.6%	0.4%
Goods and services	87.9	146.8	216.2	284.3	47.9%	1.4%	299.7	305.1	325.3	4.6%	2.1%
of which:											
Minor assets	0.2	0.0	-	0.3	13.7%	-	0.9	0.9	1.0	47.9%	-
Communication	0.6	0.6	0.6	1.5	38.1%	-	1.5	1.5	1.4	-2.4%	-
Consultants: Business and advisory services	76.6	124.3	127.8	250.6	48.5%	1.1%	264.3	272.8	290.3	5.0%	1.8%
Inventory: Other supplies	-	12.5	10.1	23.9	-	0.1%	24.8	21.9	24.4	0.7%	0.2%
Travel and subsistence	7.7	6.1	4.0	3.4	-23.7%	-	5.7	5.6	5.9	20.3%	-
Training and development	0.4	0.1	-	0.3	-7.4%	-	1.5	1.5	1.5	70.3%	-
Transfers and subsidies	12 369.3	12 960.7	12 533.1	12 786.4	1.1%	98.1%	13 607.6	14 599.3	15 985.7	7.7%	97.5%
Provinces and municipalities	12 277.0	12 695.8	11 138.7	12 295.3	-	93.8%	13 103.3	14 092.0	15 455.6	7.9%	94.0%
Public corporations and private enterprises	-	-	1 135.0	-	-	2.2%	-	-	-	-	-
Non-profit institutions	22.5	23.8	25.1	26.5	5.5%	0.2%	27.5	28.7	30.0	4.2%	0.2%
Households	69.8	241.1	234.4	464.6	88.1%	2.0%	476.8	478.7	500.2	2.5%	3.3%
Payments for capital assets	0.7	11.9	3.7	0.3	-25.8%	-	0.3	0.3	0.3	4.4%	-
Machinery and equipment	0.7	0.7	0.3	0.3	-25.8%	-	0.3	0.3	0.3	4.4%	-
Software and other intangible assets	-	11.2	3.4	-	-	-	-	-	-	-	-
Payments for financial assets	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Total	12 509.8	13 178.1	12 809.6	13 133.3	1.6%	100.0%	13 969.9	14 965.4	16 374.6	7.6%	100.0%
Proportion of total programme expenditure to vote expenditure	21.1%	20.6%	22.4%	20.1%	-	-	20.2%	19.5%	20.1%	-	-

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2021/22				2018/19 - 2021/22	2022/23	2023/24		
R million	2018/19	2019/20	2020/21								
Households											
Social benefits											
Current	0.1	0.1	0.4	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.4	-	-100.0%	-	-	-	-	-	-
Households											
Other transfers to households											
Current	69.8	240.9	234.0	464.6	88.1%	2.0%	476.8	478.7	500.2	2.5%	3.3%
Taxi recapitalisation	69.8	240.9	234.0	464.6	88.1%	2.0%	476.8	478.7	500.2	2.5%	3.3%
Public corporations and private enterprises											
Private enterprises											
Other transfers to private enterprises											
Current	-	-	1 135.0	-	-	2.2%	-	-	-	-	-
One-off taxi gratuity	-	-	1 135.0	-	-	2.2%	-	-	-	-	-
Non-profit institutions											
Current	22.5	23.8	25.1	26.5	5.5%	0.2%	27.5	28.7	30.0	4.2%	0.2%
South African National Taxi Council	22.5	23.8	25.1	26.5	5.5%	0.2%	27.5	28.7	30.0	4.2%	0.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Capital	6 286.7	6 370.1	4 389.1	5 174.5	-6.3%	43.0%	6 012.9	6 689.0	7 720.2	14.3%	43.8%
Public transport network grant	6 286.7	6 370.1	4 389.1	5 174.5	-6.3%	43.0%	6 012.9	6 689.0	7 720.2	14.3%	43.8%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Current	5 990.3	6 325.8	6 749.6	7 120.8	5.9%	50.7%	7 090.4	7 402.9	7 735.4	2.8%	50.2%
Public transport operations grant	5 990.3	6 325.8	6 749.6	7 120.8	5.9%	50.7%	7 090.4	7 402.9	7 735.4	2.8%	50.2%

Personnel information

Table 40.19 Public Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2022			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate								
			2020/21		2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Public Transport																	
Salary level	94	18	77	56.6	0.7	79	62.3	0.8	77	62.3	0.8	74	60.6	0.8	73	63.3	0.9
1 – 6	11	18	12	4.4	0.4	12	5.1	0.4	12	5.3	0.4	12	5.2	0.4	12	5.4	0.5
7 – 10	36	-	33	18.5	0.6	34	24.7	0.7	33	24.8	0.7	30	22.9	0.8	30	23.9	0.8
11 – 12	11	-	16	12.9	0.8	13	8.2	0.6	12	7.6	0.6	12	7.5	0.6	12	7.8	0.6
13 – 16	18	-	16	20.4	1.3	19	24.3	1.3	19	24.7	1.3	19	25.1	1.3	19	26.2	1.4
Other	18	-	-	0.3	-	1	-	-	1	-	-	1	-	-	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Air Traffic and Navigation Services Company

Selected performance indicators

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21		2022/23	2023/24	2024/25
Number of air traffic safety incidents per year (per 100 000 flight hours)	Communication	Entity mandate	_1	4.03	3.29	≤7	≤7	≤7	≤7
Number of air traffic accidents per year (per 100 000 flight hours)	Surveillance		_1	0	0	0	0	0	0
Number of serious air traffic incidents per year (per 100 000 flight hours)	Surveillance		_1	_1	1.32	≤3	≤3	≤4	≤4

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Average air traffic delay per delayed flight per year (seconds)	Communication	Entity mandate	20	351	<1	360	360	360	360
Average communication system availability per year	Communication		99.52%	98.83%	97.94%	99.67%	99.67%	99.67%	99.67%
Average navigation system availability per year	Navigation		94.81%	96.28%	94.60%	98.65%	98.65%	98.65%	98.65%
Average surveillance system availability per year	Surveillance		100%	99.95%	99.99%	99.77%	99.77%	99.77%	99.77%

1. No historical data available.

Entity overview

The Air Traffic and Navigation Services Company is a schedule 2 public entity in terms of the Public Finance Management Act (1999) and was established in terms of the Air Traffic and Navigation Services Company Act (1993). The company is mandated to provide safe, orderly and efficient air traffic navigational and associated services to the air traffic management community, and in accordance with the standards set out by the International Civil Aviation Organisation and the civil aviation regulations issued in terms of the Civil Aviation Act (2009).

Over the medium term, the company will continue to focus on ensuring air traffic safety and service quality. Air traffic communication is expected to account for 50 per cent (R2.4 billion) of the company's total expenditure over the medium term. The company offered voluntary severance and early retirement packages in 2021/22 as part of a process to ensure its financial sustainability by rationalising its organisational structure in areas considered to have the least impact on core performance. As a result, the number of personnel is projected to remain constant at 1 157 over the medium term and spending on compensation of employees is expected to decrease at average annual rate of 2.1 per cent, from R1 billion in 2021/22 to R941.1 million in 2024/25. As a result, total expenditure is expected to increase at an average annual rate of just 1.2 per cent, from R1.6 billion in 2021/22 to R1.7 billion in 2024/25.

The company is set to generate 83.6 per cent (R3.8 billion) of its revenue over the medium term through aerodrome, en-route and approach fees. Total revenue is expected to increase at an average annual rate of 12 per cent, from R1.3 billion in 2021/22 to R1.8 billion in 2024/25, as air traffic recovers to pre-pandemic levels.

Programmes/Objectives/Activities

Table 40.21 Air Traffic and Navigation Services Company expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Administration	259.7	286.4	216.1	256.6	-0.4%	16.0%	236.3	252.5	266.0	1.2%	16.0%	
Communication	811.5	895.0	675.3	801.9	-0.4%	50.0%	738.5	789.1	831.1	1.2%	50.0%	
Navigation	81.1	89.5	67.5	80.2	-0.4%	5.0%	73.9	78.9	83.1	1.2%	5.0%	
Surveillance	129.8	143.2	108.0	128.3	-0.4%	8.0%	118.2	126.3	133.0	1.2%	8.0%	
Display systems	16.2	17.9	13.5	16.0	-0.4%	1.0%	14.8	15.8	16.6	1.2%	1.0%	
Simulator and systems	324.6	358.0	270.1	320.8	-0.4%	20.0%	295.4	315.6	332.4	1.2%	20.0%	
Total	1 622.9	1 790.1	1 350.6	1 603.8	-0.4%	100.0%	1 477.0	1 578.2	1 662.2	1.2%	100.0%	

Statements of financial performance, cash flow and financial position

Table 40.22 Air Traffic and Navigation Services Company statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	Average: Expenditure/ Total (%)	2022/23	2023/24	2024/25	2021/22 - 2024/25
Revenue											
Non-tax revenue	1 811.2	1 857.4	595.1	1 275.2	-11.0%	94.3%	1 175.9	1 521.0	1 790.8	12.0%	98.1%
Sale of goods and services other than capital assets	1 668.0	1 673.4	547.4	1 261.0	-8.9%	88.0%	1 165.6	1 512.0	1 785.0	12.3%	97.4%
<i>of which:</i>											
<i>Sales by market establishments</i>	<i>1 668.0</i>	<i>1 673.4</i>	<i>547.4</i>	<i>1 261.0</i>	<i>-8.9%</i>	<i>88.0%</i>	<i>1 165.6</i>	<i>1 512.0</i>	<i>1 785.0</i>	<i>12.3%</i>	<i>97.4%</i>
<i>Aerodrome, en-route and approach fees</i>	<i>1 476.3</i>	<i>1 462.9</i>	<i>428.2</i>	<i>1 123.2</i>	<i>-8.7%</i>	<i>75.9%</i>	<i>980.9</i>	<i>1 275.2</i>	<i>1 530.3</i>	<i>10.9%</i>	<i>83.6%</i>
<i>Very small aperture terminal revenue</i>	<i>88.0</i>	<i>103.3</i>	<i>46.1</i>	<i>46.1</i>	<i>-19.4%</i>	<i>5.0%</i>	<i>82.1</i>	<i>112.9</i>	<i>125.5</i>	<i>39.6%</i>	<i>6.1%</i>
<i>Other revenue (training to third parties, aeronautical information services, technical maintenance, sundry revenue, extended hours, weather services administration)</i>	<i>48.8</i>	<i>52.2</i>	<i>22.0</i>	<i>24.8</i>	<i>-20.2%</i>	<i>2.6%</i>	<i>27.8</i>	<i>33.5</i>	<i>35.0</i>	<i>12.1%</i>	<i>2.1%</i>
<i>Small aerodrome revenue</i>	<i>54.9</i>	<i>55.0</i>	<i>51.2</i>	<i>66.9</i>	<i>6.8%</i>	<i>4.5%</i>	<i>74.8</i>	<i>90.3</i>	<i>94.2</i>	<i>12.1%</i>	<i>5.6%</i>
<i>Other non-tax revenue</i>	<i>143.2</i>	<i>184.0</i>	<i>47.7</i>	<i>14.2</i>	<i>-53.7%</i>	<i>6.3%</i>	<i>10.3</i>	<i>9.0</i>	<i>5.8</i>	<i>-25.8%</i>	<i>0.7%</i>
Transfers received	–	–	177.3	–	–	5.7%	82.7	16.0	–	–	1.9%
Total revenue	1 811.2	1 857.4	772.4	1 275.2	-11.0%	100.0%	1 258.5	1 537.0	1 790.8	12.0%	100.0%
Expenses											
Current expenses	1 560.5	1 762.7	1 350.6	1 603.8	0.9%	98.7%	1 477.0	1 578.2	1 612.2	0.2%	99.2%
Compensation of employees	929.6	997.2	817.9	1 001.9	2.5%	59.0%	864.3	902.3	941.1	-2.1%	58.7%
Goods and services	459.6	598.9	357.4	416.9	-3.2%	28.6%	390.0	397.8	411.8	-0.4%	25.6%
Depreciation	170.2	157.3	165.9	175.3	1.0%	10.6%	186.0	194.2	202.5	4.9%	12.0%
Interest, dividends and rent on land	1.1	9.3	9.3	9.8	105.9%	0.5%	36.7	83.9	56.8	79.9%	3.0%
Transfers and subsidies	62.4	27.4	–	–	-100.0%	1.3%	–	–	50.0	–	0.8%
Total expenses	1 622.9	1 790.1	1 350.6	1 603.8	-0.4%	100.0%	1 477.0	1 578.2	1 662.2	1.2%	100.0%
Surplus/(Deficit)	188.3	67.3	(578.2)	(328.5)	-220.4%		(218.5)	(41.2)	128.5	-173.1%	
Cash flow statement											
Cash flow from operating activities	385.4	160.6	(533.2)	(156.3)	-174.0%	100.0%	(107.3)	155.0	333.2	-228.7%	100.0%
Receipts											
Non-tax receipts	1 707.1	1 615.8	529.6	1 275.2	-9.3%	98.0%	1 175.9	1 521.0	1 790.8	12.0%	100.0%
Sales of goods and services other than capital assets	1 618.5	1 492.3	522.0	1 261.0	-8.0%	94.3%	1 165.6	1 512.0	1 785.0	12.3%	99.3%
<i>of which:</i>											
<i>Sales by market establishment</i>	<i>1 618.5</i>	<i>1 492.3</i>	<i>522.0</i>	<i>1 261.0</i>	<i>-8.0%</i>	<i>94.3%</i>	<i>1 165.6</i>	<i>1 512.0</i>	<i>1 785.0</i>	<i>12.3%</i>	<i>99.3%</i>
<i>Aerodrome, en-route and approach fees</i>	<i>1 426.8</i>	<i>1 378.9</i>	<i>498.8</i>	<i>1 123.2</i>	<i>-7.7%</i>	<i>86.0%</i>	<i>980.9</i>	<i>1 275.2</i>	<i>1 530.3</i>	<i>10.9%</i>	<i>85.2%</i>
<i>Very small aperture terminal revenue</i>	<i>88.0</i>	<i>2.9</i>	<i>1.6</i>	<i>46.1</i>	<i>-19.4%</i>	<i>2.3%</i>	<i>82.1</i>	<i>112.9</i>	<i>125.5</i>	<i>39.6%</i>	<i>6.3%</i>
<i>Other revenue (training to third parties, aeronautical information services, technical maintenance, sundry revenue, extended hours, weather services administration)</i>	<i>48.8</i>	<i>98.8</i>	<i>18.9</i>	<i>24.8</i>	<i>-20.2%</i>	<i>3.5%</i>	<i>27.8</i>	<i>33.5</i>	<i>35.0</i>	<i>12.1%</i>	<i>2.1%</i>
<i>Small aerodrome revenue</i>	<i>54.8</i>	<i>11.6</i>	<i>2.7</i>	<i>66.9</i>	<i>6.8%</i>	<i>2.4%</i>	<i>74.8</i>	<i>90.3</i>	<i>94.2</i>	<i>12.1%</i>	<i>5.7%</i>
<i>Other tax receipts</i>	<i>88.6</i>	<i>123.5</i>	<i>7.6</i>	<i>14.2</i>	<i>-45.7%</i>	<i>3.8%</i>	<i>10.3</i>	<i>9.0</i>	<i>5.8</i>	<i>-25.8%</i>	<i>0.7%</i>
Transfers received	–	38.2	5.2	–	–	0.8%	–	–	–	–	–
Financial transactions in assets and liabilities	6.2	20.9	16.8	–	-100.0%	1.2%	–	–	–	–	–
Total receipts	1 713.3	1 674.8	551.7	1 275.2	-9.4%	100.0%	1 175.9	1 521.0	1 790.8	12.0%	100.0%

Table 40.22 Air Traffic and Navigation Services Company statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Payment												
Current payments	1 230.4	1 501.9	1 084.8	1 431.6	5.2%	98.0%	1 283.2	1 382.0	1 407.6	-0.6%	99.4%	
Compensation of employees	929.6	951.6	829.2	1 001.9	2.5%	69.8%	864.3	902.3	941.1	-2.1%	67.0%	
Goods and services	299.7	537.9	247.0	420.0	11.9%	27.5%	382.2	395.8	409.7	-0.8%	29.1%	
Interest and rent on land	1.1	12.4	8.6	9.8	105.9%	0.6%	36.7	83.9	56.8	79.9%	3.4%	
Transfers and subsidies	97.5	12.4	-	-	-100.0%	2.0%	-	(16.0)	50.0	-	0.6%	
Total payments	1 327.9	1 514.2	1 084.8	1 431.6	2.5%	100.0%	1 283.2	1 366.0	1 457.6	0.6%	100.0%	
Net cash flow from investing activities	(251.6)	(148.7)	(155.5)	(343.9)	11.0%	100.0%	(273.0)	(347.0)	(41.0)	-50.8%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(249.1)	(149.2)	(154.6)	(343.9)	11.4%	99.7%	(273.0)	(347.0)	(41.0)	-50.8%	100.0%	
Acquisition of software and other intangible assets	(2.7)	-	-	-	-100.0%	0.3%	-	-	-	-	-	
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.3	0.1	-	-100.0%	-0.1%	-	-	-	-	-	
Other flows from investing activities	0.1	0.3	(1.0)	-	-100.0%	0.1%	-	-	-	-	-	
Net cash flow from financing activities	(4.5)	(9.0)	(12.5)	(6.0)	10.3%	100.0%	255.6	87.5	(71.3)	128.0%	100.0%	
Borrowing activities	-	-	-	-	-	-	273.0	105.0	(53.8)	-	75.6%	
Repayment of finance leases	(4.5)	(9.0)	(12.5)	(6.0)	10.3%	100.0%	(17.5)	(17.5)	(17.5)	42.7%	24.4%	
Net increase/(decrease) in cash and cash equivalents	129.4	2.8	(701.1)	(506.3)	-257.6%	-18.8%	(124.8)	(104.5)	220.9	-175.8%	-8.3%	
Statement of financial position												
Carrying value of assets	1 499.0	1 537.1	1 556.7	1 707.2	4.4%	57.7%	1 549.5	1 622.4	1 490.9	-4.4%	67.2%	
of which:												
Acquisition of assets	(249.1)	(149.2)	(154.6)	(343.9)	11.4%	100.0%	(273.0)	(347.0)	(41.0)	-50.8%	100.0%	
Loans	16.7	20.1	16.9	18.6	3.8%	0.7%	16.7	16.7	16.7	-3.6%	0.7%	
Receivables and prepayments	216.2	166.7	132.9	178.3	-6.2%	6.3%	206.6	253.3	256.0	12.8%	9.3%	
Cash and cash equivalents	1 520.5	1 601.8	830.4	196.8	-49.4%	33.6%	299.6	193.7	453.3	32.1%	11.8%	
Taxation	26.8	10.9	159.2	-	-100.0%	1.8%	370.6	386.7	336.7	-	11.0%	
Total assets	3 279.2	3 336.5	2 696.0	2 100.9	-13.8%	100.0%	2 443.1	2 472.7	2 553.6	6.7%	100.0%	
Accumulated surplus/(deficit)	2 641.0	2 708.3	2 130.0	1 460.2	-17.9%	77.6%	1 557.9	1 516.7	1 645.2	4.1%	64.8%	
Capital and reserves	190.6	190.6	190.6	190.6	-	6.9%	190.6	190.6	190.6	-	8.0%	
Borrowings	-	-	-	-	-	-	400.8	505.8	452.0	-	13.6%	
Finance lease	8.3	97.7	88.5	68.1	101.3%	2.4%	60.0	42.5	25.1	-28.3%	2.1%	
Trade and other payables	275.1	213.0	264.2	240.1	-4.4%	9.0%	210.3	193.6	217.2	-3.3%	9.1%	
Taxation	58.7	29.1	-	29.1	-20.8%	1.0%	-	-	-	-100.0%	0.3%	
Provisions	95.2	89.5	18.4	105.7	3.5%	2.8%	13.6	13.6	13.6	-49.5%	1.7%	
Derivatives financial instruments	10.1	8.1	4.2	7.0	-11.4%	0.3%	9.8	9.8	9.8	11.7%	0.4%	
Total equity and liabilities	3 279.2	3 336.5	2 696.0	2 100.9	-13.8%	100.0%	2 443.1	2 472.7	2 553.6	6.7%	100.0%	

Personnel information**Table 40.23 Air Traffic and Navigation Services Company personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022	Number and cost ¹ of personnel posts filled/planned for on funded establishment														Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)			
	Number of funded posts		Number of posts on approved establishment		Actual		Revised estimate		Medium-term expenditure estimate										
					2020/21		2021/22		2022/23		2023/24		2024/25				2021/22 - 2024/25		
Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost		
Air Traffic and Navigation Services Company	1 157	1 157	1 254	817.9	0.7	1 157	1 001.9	0.9	1 157	864.3	0.7	1 157	902.3	0.8	1 157	941.1	0.8	-2.1%	100.0%
1 - 6	55	55	60	34.6	0.6	55	42.4	0.8	55	36.3	0.7	55	37.9	0.7	55	39.6	0.7	-2.2%	4.2%
7 - 10	982	982	1 068	632.3	0.6	982	774.5	0.8	982	669.2	0.7	982	698.7	0.7	982	728.7	0.7	-2.0%	77.4%
11 - 12	72	72	80	64.6	0.8	72	79.2	1.1	72	67.9	0.9	72	70.9	1.0	72	74.0	1.0	-2.2%	7.9%
13 - 16	25	25	27	38.4	1.4	25	47.1	1.9	25	40.4	1.6	25	42.1	1.7	25	44.0	1.8	-2.2%	4.7%
17 - 22	24	24	19	48.0	2.5	24	58.7	2.4	24	50.4	2.1	24	52.6	2.2	24	54.9	2.2	-2.2%	5.8%

1. Rand million.

Airports Company South Africa

Selected performance indicators

Table 40.24 Airports Company South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cost benefit efficiency ratio (total cost to total revenue) per year	Airport management	Entity mandate	97%	86%	107%	100%	86.5%	80%	73%
Number of departing passengers accommodated at national airports per year	Airport management		21.1 million	20.9 million	5.3 million	12.7 million	13.3 million	13.9 million	14.6 million
Number of arrival aircrafts accommodated at all airports per year	Airport management		259 169	248 519	103 450	188 890	204 523	217 086	226 833
Aeronautical revenue per departing passenger per year	Airport management		R180	R178	R152	R187	R193	R261	R261
Non-aeronautical revenue per departing passenger per year	Airport management		R157	R162	R248	R189	R196	R200	R200

Entity overview

Airports Company South Africa was established in terms of the Airports Company Act (1993) and is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). The company owns and operates 9 principal South African airports, including OR Tambo International Airport in Johannesburg, Cape Town International Airport, and King Shaka International Airport in Durban.

The company has not been exempted from the severe effects of the COVID-19 pandemic on the global aviation industry. Major capital programmes have been deferred because of lower than anticipated traffic volumes and availability of funds. To ensure its operational sustainability, the company will focus on reducing capital expenditure in the short term by restricting it to R1 billion per year, and on reviewing its investment strategy to identify ways of monetising non-core investments such as its investment property portfolio and international airport concessions. The company plans to access banking credit facilities to meet short-term liquidity requirements by borrowing R542 million in 2021/22 and R204 million in 2022/23.

Total expenditure is expected to increase at an average annual rate of 3.3 per cent, from R5.8 billion in 2021/22 to R6.4 billion in 2024/25, as the uptake of the voluntary severance packages offered at the onset of the COVID-19 pandemic continues to contain spending on compensation of employees. The bulk of expenditure is earmarked for airport infrastructure and asset management, and airport management. Total revenue is expected to increase at an average annual rate of 11.7 per cent, from R4.8 billion in 2021/22 to R6.7 billion in 2024/25, driven by the expected increase in passenger numbers as air travel recovers from the impact of the pandemic.

Programmes/Objectives/Activities

Table 40.25 Airports Company South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	
Administration	4 653.0	4 082.7	3 563.5	2 798.3	-15.6%	57.5%	2 770.1	2 741.5	2 864.6	0.8%	45.7%
Airport infrastructure and asset management	1 271.8	1 583.4	1 040.3	1 526.5	6.3%	21.0%	1 651.7	1 725.0	1 802.5	5.7%	27.4%
Airport security and safety	7.3	27.0	36.6	30.7	61.7%	0.4%	33.1	34.6	36.1	5.6%	0.5%
Airport management	1 267.8	1 172.0	1 509.4	1 480.2	5.3%	21.1%	1 585.3	1 653.9	1 728.1	5.3%	26.3%
Total	7 199.9	6 865.1	6 149.8	5 835.7	-6.8%	100.0%	6 040.2	6 155.0	6 431.4	3.3%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Revenue												
Non-tax revenue	7 426.7	8 245.2	2 549.5	4 805.8	-13.5%	92.8%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
Sale of goods and services other than capital assets	7 125.5	7 335.7	2 157.5	4 805.8	-12.3%	86.3%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
<i>of which:</i>												
<i>Sales by market establishments</i>	7 125.5	7 335.7	2 157.5	4 805.8	-12.3%	86.3%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
<i>Aeronautical revenue</i>	3 809.1	3 743.4	810.4	2 397.3	-14.3%	42.3%	2 630.6	3 632.6	3 795.7	16.6%	53.2%	
<i>Non-aeronautical revenue</i>	3 316.5	3 380.1	1 341.5	2 403.1	-10.2%	43.3%	2 674.6	2 784.3	2 909.3	6.6%	46.8%	
<i>Other income</i>	–	212.1	5.6	5.4	–	0.7%	0.0	–	–	-100.0%	–	
Other non-tax revenue	301.1	909.5	392.0	–	-100.0%	6.5%	–	–	–	–	–	
Transfers received	–	–	1 039.7	–	–	7.2%	–	–	–	–	–	
Total revenue	7 426.7	8 245.2	3 589.2	4 805.8	-13.5%	100.0%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
Expenses												
Current expenses	6 812.2	6 467.3	6 149.8	5 835.7	-5.0%	97.2%	6 040.2	6 155.0	6 431.4	3.3%	100.0%	
Compensation of employees	1 546.2	1 821.4	1 882.0	1 446.3	-2.2%	25.8%	1 505.9	1 565.7	1 636.0	4.2%	25.1%	
Goods and services	2 964.6	2 907.7	2 286.7	2 494.2	-5.6%	40.9%	2 711.2	2 822.2	2 948.9	5.7%	44.8%	
Depreciation	1 422.2	1 077.4	1 318.9	1 175.9	-6.1%	19.3%	1 091.0	1 128.0	1 178.6	0.1%	18.7%	
Interest, dividends and rent on land	879.2	660.8	662.1	719.3	-6.5%	11.2%	732.1	639.1	667.8	-2.4%	11.3%	
Transfers and subsidies	387.7	397.8	–	–	-100.0%	2.8%	–	–	–	–	–	
Total expenses	7 199.9	6 865.1	6 149.8	5 835.7	-6.8%	100.0%	6 040.2	6 155.0	6 431.4	3.3%	100.0%	
Surplus/(Deficit)	226.8	1 380.1	(2 560.5)	(1 029.9)	-265.6%		(734.9)	261.9	273.7	-164.3%		
Cash flow statement												
Cash flow from operating activities	2 934.7	2 046.7	(1 274.9)	865.3	-33.4%	100.0%	1 088.1	2 029.0	2 120.2	34.8%	100.0%	
Receipts												
Non-tax receipts	7 523.9	7 477.3	2 258.4	4 805.8	-13.9%	100.0%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
Sales of goods and services other than capital assets	7 392.8	7 335.7	2 157.5	4 805.8	-13.4%	98.0%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
<i>of which:</i>												
<i>Sales by market establishment</i>	7 392.8	7 123.6	2 157.5	4 805.8	-13.4%	97.3%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
<i>Aeronautical revenue</i>	7 392.8	3 743.4	810.4	4 805.8	-13.4%	71.1%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
<i>Non-aeronautical revenue</i>	–	3 380.1	1 341.5	2 403.1	–	38.7%	–	–	–	-100.0%	12.5%	
<i>Other income</i>	–	–	5.6	5.4	–	0.1%	–	–	–	-100.0%	–	
Other sales	–	212.1	–	–	–	0.7%	–	–	–	–	–	
Other tax receipts	131.1	141.6	100.9	–	-100.0%	2.0%	–	–	–	–	–	
Total receipts	7 523.9	7 477.3	2 258.4	4 805.8	-13.9%	100.0%	5 305.3	6 416.9	6 705.1	11.7%	100.0%	
Payment												
Current payments	4 157.7	4 954.9	3 533.2	3 940.5	-1.8%	95.5%	4 217.1	4 387.9	4 584.9	5.2%	100.0%	
Compensation of employees	1 445.2	1 821.4	1 882.0	1 446.3	–	38.7%	1 505.9	1 565.7	1 636.0	4.2%	35.9%	
Goods and services	2 712.5	3 133.5	1 651.3	2 494.2	-2.8%	56.7%	2 711.2	2 822.2	2 948.9	5.7%	64.1%	
Transfers and subsidies	431.5	475.6	–	–	-100.0%	4.5%	–	0.1	–	–	–	
Total payments	4 589.2	5 430.6	3 533.2	3 940.5	-5.0%	100.0%	4 217.1	4 388.0	4 584.9	5.2%	100.0%	
Net cash flow from investing activities	2.5	(1 310.0)	339.7	(1 000.0)	-838.0%	100.0%	(1 000.0)	(1 000.0)	(1 000.0)	–	100.0%	
Acquisition of property, plant, equipment and intangible assets	(1 012.5)	(1 250.5)	(754.9)	(1 000.0)	-0.4%	-10 180.4%	(1 000.0)	(1 000.0)	(1 000.0)	–	100.0%	
Investment property	(37.9)	(5.5)	(37.7)	–	-100.0%	-383.7%	–	–	–	–	–	
Acquisition of software and other intangible assets	(6.4)	(30.9)	(30.9)	–	-100.0%	-66.1%	–	–	–	–	–	
Proceeds from the sale of property, plant, equipment and intangible assets	2.7	1.0	0.7	–	-100.0%	26.8%	–	–	–	–	–	
Other flows from investing activities	1 056.6	(24.1)	1 162.6	–	-100.0%	10 703.4%	–	–	–	–	–	
Net cash flow from financing activities	(3 187.4)	(870.4)	2 277.6	(186.0)	-61.2%	100.0%	(451.0)	(1 041.0)	(1 087.7)	80.2%	100.0%	
Borrowing activities	(2 296.4)	(296.4)	2 838.4	542.0	-161.8%	-15.2%	204.0	(204.0)	(213.2)	-173.3%	-74.4%	
Other flows from financing activities	(891.0)	(574.0)	(560.8)	(728.0)	-6.5%	115.2%	(655.0)	(837.0)	(874.6)	6.3%	174.4%	
Net increase/(decrease) in cash and cash equivalents	(250.2)	(133.6)	1 342.4	(320.7)	8.6%	2.7%	(362.9)	(12.0)	32.4	-146.6%	-2.8%	

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2021/22				2018/19 - 2021/22	2022/23	2023/24		
R million	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25	
Carrying value of assets	26 108.2	27 066.6	26 289.9	26 545.4	0.6%	85.0%	26 335.3	26 203.0	27 379.5	1.0%	89.9%
<i>of which:</i>											
Acquisition of assets	(1 012.5)	(1 250.5)	(754.9)	(1 000.0)	-0.4%	100.0%	(1 000.0)	(1 000.0)	(1 000.0)	-	100.0%
Investments	2 271.8	1 446.5	1 746.0	689.3	-32.8%	4.9%	689.3	689.3	720.3	1.5%	2.4%
Inventory	1.6	1.6	1.0	1.6	-	-	1.6	1.6	1.6	1.5%	-
Receivables and prepayments	1 702.3	1 021.1	958.9	1 578.2	-2.5%	4.2%	1 308.1	1 054.8	1 102.2	-11.3%	4.3%
Cash and cash equivalents	1 123.6	990.0	2 332.4	240.0	-40.2%	3.7%	424.4	513.4	536.4	30.7%	1.4%
Taxation	340.1	616.8	238.6	579.0	19.4%	1.4%	579.0	579.0	605.0	1.5%	2.0%
Derivatives financial instruments	-	983.2	13.3	-	-	0.8%	-	-	-	-	-
Total assets	31 547.6	32 125.8	31 580.3	29 633.5	-2.1%	100.0%	29 337.8	29 041.1	30 345.1	0.8%	100.0%
Accumulated surplus/(deficit)	21 342.3	22 141.3	19 580.8	17 777.4	-5.9%	64.6%	17 060.9	17 266.5	19 434.7	3.0%	60.4%
Capital and reserves	750.0	983.0	1 165.7	1 951.9	37.6%	3.9%	1 951.9	1 951.9	750.0	-27.3%	5.6%
Borrowings	6 615.2	6 405.0	9 321.4	5 978.0	-3.3%	22.6%	6 368.6	5 803.1	6 063.7	0.5%	20.5%
Deferred income	58.3	54.5	50.1	50.1	-4.9%	0.2%	50.1	50.1	52.4	1.5%	0.2%
Trade and other payables	907.3	924.6	1 104.9	807.7	-3.8%	3.0%	837.8	885.0	924.8	4.6%	2.9%
Taxation	1 671.8	1 550.9	295.7	740.1	-23.8%	3.4%	740.1	756.1	790.1	2.2%	2.6%
Provisions	199.0	57.9	58.0	26.2	-49.1%	0.3%	26.2	26.2	27.4	1.5%	0.1%
Derivatives financial instruments	3.8	8.7	3.7	2 302.1	749.7%	2.0%	2 302.1	2 302.1	2 302.1	-	7.8%
Total equity and liabilities	31 547.6	32 125.8	31 580.3	29 633.5	-2.1%	100.0%	29 337.8	29 041.1	30 345.1	0.8%	100.0%

Personnel information**Table 40.27 Airports Company South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate			Medium-term expenditure estimate										
		2020/21		2021/22			2022/23		2023/24		2024/25		2021/22 - 2024/25				
Airports Company South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Salary level	168	3 168	3 354	1 882.0	0.6	3 168	1 446.3	0.5	3 168	1 505.9	0.5	3 168	1 565.7	0.5	3 168	1 636.0	0.5
1 – 6	1 600	1 600	453	158.4	0.3	1 600	496.8	0.3	1 600	518.5	0.3	1 600	517.6	0.3	1 600	540.8	0.3
7 – 10	1 242	1 242	2 232	879.5	0.4	1 242	545.8	0.4	1 242	567.6	0.5	1 242	602.5	0.5	1 242	629.6	0.5
11 – 12	187	187	328	282.3	0.9	187	178.7	1.0	187	185.8	1.0	187	197.2	1.1	187	206.1	1.1
13 – 16	128	128	293	423.1	1.4	128	193.4	1.5	128	201.1	1.6	128	213.5	1.7	128	223.1	1.7
17 – 22	11	11	48	138.6	2.9	11	31.6	2.9	11	32.9	3.0	11	34.9	3.2	11	36.5	3.3

1. Rand million.

Cross-Border Road Transport Agency**Selected performance indicators****Table 40.28 Cross-Border Road Transport Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Percentage of temporary permits issued in front office within 8 working hours per year	Regulatory services	Entity mandate	99.7%	99.8%	99%	98%	98%	98%	98%
			(40 847/ 40 962)	(44 580/ 44 687)	(25 267/ 25 600)				
Percentage of temporary permits issued in remote office within 1 day per year	Regulatory services		99%	99%	97%	98%	98%	98%	98%
			(32 668/ 33 011)	(32 591/ 32 931)	(23 076/ 24 138)				
Number of permits issued per year	Regulatory services		92 217	94 055	62 464	68 710	75 581	83 139	87 295
Number of cross-border road traffic law enforcement inspections conducted per year	Law enforcement		278 745	318 242	215 125	245 843	245 843	245 843	245 843

Entity overview

The Cross-Border Road Transport Agency was established in terms of the Cross-Border Transport Agency Act (1998). It is mandated to advise the Minister of Transport on cross-border road transport policy, regulate

access to the market by the freight and passenger industry in respect of cross-border road transport by issuing permits, undertake road transport law enforcement, and play a facilitative role in contributing to the economic prosperity of the region.

Over the medium term, the agency aims to continue to ensure the unimpeded flow of freight and passenger road transport in the region; liberalise market access for cross-border freight road transport; introduce regulated competition for cross-border passenger road transport; reduce operational constraints for the cross-border road transport industry; and empower the cross-border road transport industry to maximise business opportunities and regulate itself to improve safety, security, reliability, quality and the efficiency of services. It plans to conduct 245 843 inspections per year over the MTEF period to enforce cross-border road traffic law.

The agency's total expenditure is expected to increase at an average annual rate of 4.6 per cent, from R258.4 million in 2021/22 to R295.5 million in 2024/25, mainly driven by spending on administration, law enforcement, and research and development. These activities account for an estimated 81.8 per cent (R692.1 million) of total expenditure over the medium term.

The agency is self-funded. Its primary source of revenue is permit issue fees, which account for an estimated 67.5 per cent of total revenue over the period ahead, increasing from R175 million in 2020/21 to R200 million in 2024/25, at an average annual rate of 4.5 per cent. Total revenue is expected to increase at an average annual rate of 4.5 per cent, from R259.3 million in 2021/22 to R296.2 million in 2024/25, as cross-border road transport operator activities recover to pre-pandemic levels.

Programmes/Objectives/Activities

Table 40.29 Cross-Border Road Transport Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Administration	126.7	128.1	115.1	146.3	4.9%	56.5%	152.4	159.4	166.7	4.5%	56.5%	
Regulatory services	18.3	20.3	23.1	24.1	9.6%	9.5%	25.2	26.4	27.7	4.7%	9.3%	
Law enforcement	37.2	43.8	18.8	35.7	-1.3%	14.7%	37.3	39.1	41.0	4.7%	13.9%	
Facilitation	13.4	14.5	14.7	23.0	19.7%	7.1%	24.0	25.2	26.4	4.7%	8.9%	
Research and development	28.4	27.3	26.7	29.3	1.0%	12.3%	30.6	32.0	33.6	4.7%	11.4%	
Total	224.0	234.0	198.4	258.4	4.9%	100.0%	269.5	282.1	295.5	4.6%	100.0%	

Statements of financial performance, cash flow and financial position

Table 40.30 Cross-Border Road Transport Agency statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Revenue												
Non-tax revenue	405.0	263.0	208.4	259.3	-13.8%	96.1%	270.1	282.6	296.2	4.5%	100.0%	
Sale of goods and services other than capital assets	195.1	208.1	187.1	218.4	3.8%	71.8%	227.5	237.9	249.3	4.5%	84.2%	
<i>of which:</i>												
Administrative fees	195.1	208.1	187.1	218.4	3.8%	71.8%	227.5	237.9	249.3	4.5%	84.2%	
Permit issue fees	154.8	159.7	143.9	175.0	4.2%	56.2%	182.2	190.6	200.0	4.5%	67.5%	
Permit application fees	40.0	41.9	35.1	41.0	0.8%	13.9%	42.8	44.8	46.8	4.6%	15.8%	
Other admin fees	0.3	6.5	8.2	2.5	97.7%	1.7%	2.5	2.5	2.5	-	0.9%	
Other non-tax revenue	209.9	54.9	21.3	40.9	-42.0%	24.3%	42.7	44.7	46.9	4.7%	15.8%	
Transfers received	-	-	38.5	-	-	3.9%	-	-	-	-	-	
Total revenue	405.0	263.0	246.9	259.3	-13.8%	100.0%	270.1	282.6	296.2	4.5%	100.0%	
Expenses												
Current expenses	224.0	234.0	198.4	258.4	4.9%	100.0%	269.5	282.1	295.5	4.6%	100.0%	
Compensation of employees	126.3	131.9	131.5	146.5	5.1%	58.9%	153.0	160.3	168.2	4.7%	56.8%	
Goods and services	94.0	98.6	65.9	104.8	3.7%	39.5%	109.4	114.7	120.2	4.7%	40.6%	
Depreciation	3.4	3.1	0.5	7.0	27.4%	1.5%	7.0	7.0	7.0	-	2.6%	
Interest, dividends and rent on land	0.3	0.4	0.4	-	-100.0%	0.1%	-	-	-	-	-	
Total expenses	224.0	234.0	198.4	258.4	4.9%	100.0%	269.5	282.1	295.5	4.6%	100.0%	
Surplus/(Deficit)	181.0	29.0	48.5	-	-100.0%		-	-	-	-	-	

Table 40.30 Cross-Border Road Transport Agency statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2021/22				2018/19 - 2021/22	2022/23	2023/24		
R million	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25	
Cash flow statement											
Cash flow from operating activities	13.3	28.8	46.9	2.1	-45.6%	100.0%	3.5	3.8	3.6	19.0%	100.0%
Receipts											
Non-tax receipts	237.5	253.3	204.4	254.2	2.3%	96.0%	265.4	278.1	290.6	4.6%	100.0%
Sales of goods and services other than capital assets	237.5	253.3	204.4	254.2	2.3%	96.0%	265.4	278.1	290.6	4.6%	100.0%
<i>of which:</i>											
Administrative fees	237.5	253.3	204.4	254.2	2.3%	96.0%	265.4	278.1	290.6	4.6%	100.0%
Permit issue fees	237.5	253.3	204.4	254.2	2.3%	96.0%	265.4	278.1	290.6	4.6%	100.0%
Permit application fees	-	-	-	41.0	-	4.0%	-	-	-	-100.0%	4.0%
Other admin fees	-	-	-	2.5	-	0.2%	-	-	-	-100.0%	0.2%
Transfers received	-	-	38.5	-	-	4.0%	-	-	-	-	-
Total receipts	237.5	253.3	242.9	254.2	2.3%	100.0%	265.4	278.1	290.6	4.6%	100.0%
Payment											
Current payments	223.0	224.5	195.9	252.1	4.2%	99.9%	261.9	274.3	287.0	4.4%	100.0%
Compensation of employees	124.7	131.9	129.9	146.5	5.5%	59.7%	153.0	160.3	167.5	4.6%	58.3%
Goods and services	98.3	92.6	66.1	105.5	2.4%	40.2%	108.9	114.0	119.5	4.2%	41.7%
Transfers and subsidies	1.3	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total payments	224.3	224.5	195.9	252.1	4.0%	100.0%	261.9	274.3	287.0	4.4%	100.0%
Net cash flow from investing activities	1.4	(7.1)	(2.2)	(32.0)	-385.2%	100.0%	(0.4)	0.6	0.9	-129.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.4)	(4.9)	(4.7)	(6.9)	26.8%	14.5%	(2.0)	(2.0)	(2.0)	-33.9%	-7.6%
Acquisition of software and other intangible assets	(0.5)	(9.1)	(2.0)	(30.2)	304.9%	70.8%	(3.8)	(3.0)	(3.0)	-53.7%	52.6%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.4	0.1	-	-	-3.0%	-	-	-	-	-
Other flows from investing activities	5.2	6.5	4.4	5.1	-0.6%	17.7%	5.4	5.6	5.9	4.4%	55.0%
Net increase/(decrease) in cash and cash equivalents	14.7	21.7	44.8	(29.9)	-226.8%	6.7%	3.1	4.4	4.4	-153.0%	-1.8%
Statement of financial position											
Carrying value of assets	9.0	19.1	21.7	51.3	78.6%	15.6%	50.0	48.0	45.9	-3.6%	24.4%
<i>of which:</i>											
Acquisition of assets	(3.4)	(4.9)	(4.7)	(6.9)	26.8%	100.0%	(2.0)	(2.0)	(2.0)	-33.9%	100.0%
Receivables and prepayments	7.0	10.8	10.7	10.0	12.5%	6.7%	10.4	10.9	11.5	4.7%	5.3%
Cash and cash equivalents	78.1	99.8	144.6	136.6	20.5%	77.7%	139.1	142.4	145.9	2.2%	70.3%
Total assets	94.2	129.7	176.9	197.8	28.1%	100.0%	199.5	201.3	203.3	0.9%	100.0%
Accumulated surplus/(deficit)	63.1	95.1	143.6	158.1	35.8%	75.3%	158.8	159.3	160.1	0.4%	79.3%
Finance lease	0.8	-	-	-	-100.0%	0.2%	-	-	-	-	-
Trade and other payables	18.6	23.2	22.1	28.6	15.3%	16.2%	29.1	29.7	30.4	2.1%	14.7%
Provisions	11.6	11.4	11.2	11.2	-1.4%	8.3%	11.7	12.2	12.8	4.7%	6.0%
Total equity and liabilities	94.2	129.7	176.9	197.8	28.1%	100.0%	199.5	201.3	203.3	0.9%	100.0%

Personnel information**Table 40.31 Cross-Border Road Transport Agency personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2020/21		2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25							
Cross-Border Road Transport Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	195	264	173	131.5	0.8	187	146.5	0.8	188	153.0	0.8	188	160.3	0.9	188	168.2	0.9	4.7%	100.0%
1-6	15	13	13	2.5	0.2	14	3.3	0.2	15	3.3	0.2	15	3.7	0.2	15	3.8	0.3	5.0%	2.2%
7-10	81	109	63	35.1	0.6	75	42.5	0.6	75	47.4	0.6	75	50.4	0.7	75	56.7	0.8	10.1%	31.3%
11-12	73	116	71	54.5	0.8	72	58.2	0.8	72	57.3	0.8	72	60.0	0.8	72	60.6	0.8	1.3%	37.7%
13-16	19	19	19	22.1	1.2	19	24.1	1.3	19	26.0	1.4	19	26.6	1.4	19	27.0	1.4	3.7%	16.5%
17-22	7	7	7	17.3	2.5	7	18.4	2.6	7	19.0	2.7	7	19.6	2.8	7	20.2	2.9	3.1%	12.3%

1. Rand million.

Driving licence card account

Selected performance indicators

Table 40.32 Driving licence card account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of driving licence cards produced per year	Production	Entity mandate	2.54 million	2.53 million	206 102	1.2 million	– ¹	– ¹	– ¹
Number of days taken per year to produce and distribute driving licence cards	Production		– ²	– ²	24	14	14	14	14
Percentage of driving licence cards delivered per year within 7 working days	Production		91% (2.31 million/ 2.54 million)	62% (1.57 million/ 2.53 million)	98% (201980/ 206102)	90%	95%	95%	95%

1. No projection available.

2. No historical data available.

Entity overview

The driving licence card account was established in terms of the Public Finance Management Act (1999) to manufacture driving licence cards based on orders received from driving licence testing centres across South Africa.

Over the MTEF period, the entity will focus on improving data collection, and design and introduce a new format for driving licence cards. It will also invest in new production machinery to continue to ensure optimal manufacturing productivity. As a result, spending on production and infrastructure is expected to account for 64.3 per cent (R381.2 million) of total expenditure over the medium term.

Total expenditure is expected to decrease from R224.1 million in 2021/22 to R187.4 million in 2024/25 at an average annual rate of 5.8 per cent. This is mainly the result of a sharp increase in demand for driving licence cards in 2021/22 following the expiry of the extended validity of expired cards in response to the COVID-19 pandemic and lockdown. Production and expenditure are expected to return to pre-pandemic levels over the medium term. Revenue, which the entity generates through the sale of licence cards, is expected to follow a similar trend, decreasing from R271.3 million in 2021/22 to R245.5 million in 2024/25 at an average annual rate of 3.3 per cent.

Programmes/Objectives/Activities

Table 40.33 Driving license card account expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Administration	27.7	33.7	28.3	78.1	41.3%	23.4%	67.4	71.0	74.1	-1.7%	35.6%
Production	78.3	69.3	52.4	77.4	-0.4%	41.1%	71.2	72.0	74.9	-1.1%	36.3%
Infrastructure	55.1	55.8	54.2	68.5	7.5%	34.8%	69.9	54.8	38.3	-17.6%	28.0%
Service delivery	2.8	1.4	0.6	0.1	-64.4%	0.8%	0.1	0.1	0.1	4.6%	0.1%
Total	163.8	160.1	135.6	224.1	11.0%	100.0%	208.7	197.9	187.4	-5.8%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.34 Driving license card account statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25
Revenue											
Non-tax revenue	237.3	227.8	149.6	271.3	4.6%	100.0%	225.7	235.6	245.5	-3.3%	100.0%
Sale of goods and services other than capital assets	211.3	200.9	140.0	264.3	7.8%	92.1%	213.4	222.7	232.1	-4.2%	95.3%
<i>of which:</i>											
Administrative fees	0.0	0.0	0.0	0.0	-21.7%	-	0.0	0.0	0.0	5.5%	-
Late licence application fees	0.0	0.0	0.0	0.0	-21.7%	-	0.0	0.0	0.0	5.5%	-
Sales by market establishments	211.2	200.8	140.0	264.3	7.8%	92.0%	213.4	222.7	232.1	-4.2%	95.3%
Driving licence card sales	211.2	200.8	140.0	264.3	7.8%	92.0%	213.4	222.7	232.1	-4.2%	95.3%
Other non-tax revenue	26.0	26.9	9.6	7.0	-35.5%	7.9%	12.3	12.8	13.4	24.3%	4.7%
Total revenue	237.3	227.8	149.6	271.3	4.6%	100.0%	225.7	235.6	245.5	-3.3%	100.0%
Expenses											
Current expenses	163.8	160.1	135.6	224.1	11.0%	100.0%	208.7	197.9	187.4	-5.8%	100.0%
Compensation of employees	19.0	19.7	17.5	38.3	26.4%	13.5%	39.7	41.4	43.3	4.2%	20.0%
Goods and services	112.3	106.0	86.4	144.1	8.7%	65.7%	112.8	112.0	116.9	-6.7%	59.3%
Depreciation	32.6	34.4	31.6	41.8	8.6%	20.8%	56.2	44.5	27.1	-13.4%	20.6%
Total expenses	163.8	160.1	135.6	224.1	11.0%	100.0%	208.7	197.9	187.4	-5.8%	100.0%
Surplus/(Deficit)	73.4	67.6	14.0	47.2	-13.7%		17.0	37.6	58.1	7.2%	
Cash flow statement											
Cash flow from operating activities	105.6	(173.4)	41.3	102.0	-1.1%	100.0%	37.2	98.5	110.7	2.8%	100.0%
Receipts											
Non-tax receipts	231.3	232.3	159.2	281.8	6.8%	100.0%	225.6	294.9	312.4	3.5%	100.0%
Sales of goods and services other than capital assets	205.3	205.4	150.2	275.0	10.2%	92.3%	213.3	282.1	299.0	2.8%	95.9%
<i>of which:</i>											
Administrative fees	0.0	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Sales by market establishment	205.3	205.3	150.1	275.0	10.2%	92.3%	213.3	282.1	299.0	2.8%	95.9%
Driving licence card sales	205.3	205.3	150.1	275.0	10.2%	92.3%	213.3	282.1	299.0	2.8%	95.9%
Other tax receipts	26.0	26.9	9.0	6.8	-36.1%	7.7%	12.3	12.8	13.4	25.4%	4.1%
Total receipts	231.3	232.3	159.2	281.8	6.8%	100.0%	225.6	294.9	312.4	3.5%	100.0%
Payment											
Current payments	125.7	132.7	117.9	179.8	12.7%	83.2%	188.4	196.4	201.7	3.9%	100.0%
Compensation of employees	18.4	19.5	17.3	38.3	27.6%	13.8%	39.7	41.4	43.3	4.2%	21.2%
Goods and services	107.3	113.2	100.7	141.5	9.6%	69.3%	148.7	155.0	158.4	3.8%	78.8%
Transfers and subsidies	-	272.9	-	-	-	16.8%	-	-	-	-	-
Total payments	125.7	405.6	117.9	179.8	12.7%	100.0%	188.4	196.4	201.7	3.9%	100.0%
Net cash flow from investing activities	(74.8)	(24.9)	(3.3)	(28.6)	-27.4%	100.0%	(331.8)	(29.8)	(26.8)	-2.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(73.6)	(24.8)	(3.3)	(23.6)	-31.5%	95.2%	(331.8)	(29.8)	(26.8)	4.3%	95.6%
Acquisition of software and other intangible assets	(1.3)	(0.0)	-	(5.0)	57.7%	4.8%	-	-	-	-100.0%	4.4%
Net increase/(decrease) in cash and cash equivalents	30.7	(198.2)	38.0	73.4	33.7%	-11.1%	(294.5)	68.7	83.9	4.6%	-7.2%
Statement of financial position											
Carrying value of assets	142.0	111.2	84.0	69.3	-21.3%	20.6%	334.8	277.7	251.7	53.7%	49.8%
<i>of which:</i>											
Acquisition of assets	(73.6)	(24.8)	(3.3)	(23.6)	-31.5%	100.0%	(331.8)	(29.8)	(26.8)	4.3%	100.0%
Inventory	17.3	16.2	48.8	11.3	-13.3%	5.0%	11.8	12.3	12.9	4.4%	2.6%
Receivables and prepayments	26.1	21.5	11.4	21.8	-5.8%	4.1%	22.7	18.8	19.6	-3.5%	4.4%
Cash and cash equivalents	460.5	262.3	300.3	372.6	-6.8%	70.3%	78.1	146.8	230.7	-14.8%	43.2%
Total assets	646.0	411.3	444.5	475.0	-9.7%	100.0%	447.4	455.5	514.9	2.7%	100.0%
Accumulated surplus/(deficit)	327.9	395.1	409.1	456.3	11.6%	83.7%	425.3	432.9	491.1	2.5%	95.4%
Trade and other payables	318.0	16.2	35.4	18.7	-61.1%	16.3%	22.1	22.6	23.8	8.3%	4.6%
Total equity and liabilities	646.0	411.3	444.5	475.0	-9.7%	100.0%	447.4	455.5	514.9	2.7%	100.0%

Personnel information**Table 40.35 Driving license card account personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2020/21			2021/22			2022/23			2023/24			2024/25			2021/22 - 2024/25		
Driving license card account		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		2021/22 - 2024/25	2021/22 - 2024/25
Salary level	78	78	51	17.5	0.3	78	38.3	0.5	71	39.7	0.6	71	41.4	0.6	71	43.3	0.6		
1 – 6	14	14	11	0.4	0.0	14	1.6	0.1	4	1.7	0.4	4	1.8	0.4	4	1.9	0.5	4.3%	4.3%
7 – 10	47	47	35	12.4	0.4	47	19.5	0.4	47	20.1	0.4	47	21.0	0.4	47	22.0	0.5	4.1%	50.7%
11 – 12	11	11	2	1.5	0.8	11	9.4	0.9	14	9.8	0.7	14	10.2	0.7	14	10.6	0.8	4.3%	24.6%
13 – 16	6	6	3	3.2	1.1	6	7.8	1.3	6	8.1	1.4	6	8.5	1.4	6	8.9	1.5	4.3%	20.4%

1. Rand million.

Passenger Rail Agency of South Africa**Selected performance indicators****Table 40.36 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of Metrorail passenger trips per year (million)	Metrorail	Priority 5: Spatial integration, human settlements and local government	208.5	132.65	0	69	238	311	358
Number of Metrorail trains scheduled per year	Metrorail		563 350	478 015	49 858	211 690	424 421	509 305	534 770
Trains on time as a percentage of trains run per year	Metrorail		66%	62%	63%	70%	80%	90%	90%
Train service availability (trains not cancelled) per year	Metrorail		467 605	376 813	44 645	190 521	390 467	483 840	508 032
Number of safety occurrences reported to the Railway Safety Regulator per year (categories A-L)	Metrorail		1 192	1 355	147	748	708	671	637
Number of security incidents reported to the Railway Safety Regulator per year (categories 1-9)	Metrorail		4 584	4 613	3 387	4 258	3 832	3 449	3 104
Number of train trips per year (Shosholozza Meyl)	Mainline passenger services		1 837	1 731	406	1 256	1 731	1 731	1 817
Number of Autopax bus trips scheduled per year	Autopax		34 175	39 110	10 337	47 223	47 223	47 223	47 223
Number of Autopax passengers per year	Autopax		1.66m	1.48m	380 000	1.96m	2.43m	2.48m	2.5m
Number of mainline passenger services coaches refurbished per year	Mainline passenger services		44	0	0	10	30	50	50
Number of Metrorail coaches refurbished per year	Metrorail		351	1	0	110	130	350	350
Number of new trains sets delivered for Metrorail per year	Metrorail		3	10	25	44	50	60	60
Number of signalling commissions completed in the signalling upgrade programme per year	Metrorail	37	30	22	42	0	0	0	

Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008) with the primary mandate of providing rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

Over the medium term, the agency will focus on ensuring the recovery of commuter rail services and modernising its core infrastructure, which includes the replacement of old rolling stock and investment in signalling infrastructure. Accordingly, total expenditure is expected to increase at an average annual rate of 7.8 per cent, from R14 billion in 2021/22 to R17.6 billion in 2024/25, with 69.9 per cent (R35 billion) of this spending earmarked for the *Metrorail* and *Mainline Passenger Services* programmes. Compensation of employees accounts for an estimated 38.9 per cent (R18.7 billion) of spending over the medium term.

Transfers from the department account for an estimated 86.9 per cent (R66.4 billion) of the agency's total revenue over the medium term. Other sources include the sale of train and bus tickets, rental income from the leasing of properties, on-board sales and interest earned. Total revenue is expected to increase at an average annual rate of 22.7 per cent, from R15.5 billion in 2021/22 to R28.7 billion in 2024/25, driven largely by a projected recovery in ticket sales as more commuter lines come back online following the modernisation of core infrastructure.

Programmes/Objectives/Activities**Table 40.37 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21		2018/19	2021/22	2022/23	2023/24	2024/25		
Administration	3 261.1	2 519.7	6 546.1	2 298.8	-11.0%	23.9%	2 686.9	2 795.2	2 931.8	8.4%	16.7%
Metrorail	7 687.6	8 204.6	6 941.9	9 263.9	6.4%	54.2%	10 016.9	10 795.1	11 305.1	6.9%	64.6%
Mainline passenger services	2 568.0	958.7	795.7	584.1	-39.0%	8.1%	905.5	943.6	986.0	19.1%	5.3%
Corporate real estate solutions	1 158.8	1 118.5	1 007.0	1 024.4	-4.0%	7.2%	1 119.3	1 157.7	1 209.7	5.7%	7.0%
Intersite	22.8	20.2	15.4	-	-100.0%	0.1%	-	-	-	-	-
Autopax	908.1	729.0	507.8	576.0	-14.1%	4.6%	678.2	791.0	810.4	12.1%	4.4%
Technical	37.9	392.0	428.5	281.8	95.1%	1.9%	312.6	314.5	328.6	5.3%	1.9%
Total	15 644.3	13 942.7	16 242.3	14 029.0	-3.6%	100.0%	15 719.4	16 797.1	17 571.7	7.8%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21		2018/19	2021/22	2022/23	2023/24	2024/25		
Revenue											
Non-tax revenue	3 910.8	3 436.3	1 926.5	2 093.6	-18.8%	19.3%	2 757.5	3 302.1	3 821.1	22.2%	13.1%
Sale of goods and services other than capital assets	2 598.2	1 916.2	831.0	1 087.1	-25.2%	10.9%	2 013.3	2 801.1	3 356.7	45.6%	9.7%
<i>of which:</i>											
<i>Sales by market establishments</i>	<i>2 289.7</i>	<i>1 775.9</i>	<i>706.4</i>	<i>1 011.1</i>	<i>-23.8%</i>	<i>9.8%</i>	<i>1 857.1</i>	<i>2 640.0</i>	<i>3 188.3</i>	<i>46.6%</i>	<i>9.1%</i>
<i>Rental income</i>	<i>773.3</i>	<i>726.0</i>	<i>527.9</i>	<i>646.6</i>	<i>-5.8%</i>	<i>4.5%</i>	<i>718.6</i>	<i>785.5</i>	<i>879.6</i>	<i>10.8%</i>	<i>3.4%</i>
<i>Metrorail: Fare revenue</i>	<i>916.3</i>	<i>563.9</i>	<i>66.9</i>	<i>111.0</i>	<i>-50.5%</i>	<i>2.8%</i>	<i>513.8</i>	<i>944.0</i>	<i>1 335.1</i>	<i>129.1%</i>	<i>2.8%</i>
<i>Mainline passenger services: Fare revenue</i>	<i>122.2</i>	<i>66.9</i>	<i>2.8</i>	<i>19.3</i>	<i>-45.9%</i>	<i>0.4%</i>	<i>189.3</i>	<i>203.3</i>	<i>223.7</i>	<i>126.1%</i>	<i>0.6%</i>
<i>Autopax: Fare revenue</i>	<i>477.9</i>	<i>419.1</i>	<i>108.7</i>	<i>234.2</i>	<i>-21.2%</i>	<i>2.1%</i>	<i>435.4</i>	<i>707.1</i>	<i>749.9</i>	<i>47.4%</i>	<i>2.2%</i>
Other sales	308.5	140.2	124.6	76.0	-37.3%	1.1%	156.2	161.1	168.4	30.4%	0.6%
Other non-tax revenue	1 312.6	1 520.1	1 095.5	1 006.5	-8.5%	8.3%	744.2	500.9	464.4	-22.7%	3.4%
Transfers received	10 048.4	12 651.5	11 718.2	13 404.0	10.1%	80.7%	18 035.7	23 492.0	24 837.7	22.8%	86.9%
Total revenue	13 959.2	16 087.8	13 644.7	15 497.6	3.5%	100.0%	20 793.2	26 794.0	28 658.8	22.7%	100.0%
Expenses											
Current expenses	15 644.3	13 942.7	16 242.3	14 029.0	-3.6%	100.0%	15 719.4	16 797.1	17 571.7	7.8%	100.0%
Compensation of employees	5 654.6	5 742.9	5 740.2	6 110.0	2.6%	39.1%	6 144.9	6 150.5	6 409.4	1.6%	38.9%
Goods and services	7 798.5	5 652.9	7 528.2	4 891.7	-14.4%	42.9%	5 865.8	6 194.2	6 512.8	10.0%	36.5%
Depreciation	2 168.9	2 512.2	2 942.1	3 027.3	11.8%	17.9%	3 708.8	4 452.4	4 649.5	15.4%	24.5%
Interest, dividends and rent on land	22.3	34.8	31.7	-	-100.0%	0.1%	-	-	-	-	-
Total expenses	15 644.3	13 942.7	16 242.3	14 029.0	-3.6%	100.0%	15 719.4	16 797.1	17 571.7	7.8%	100.0%
Surplus/(Deficit)	(1 685.1)	2 145.0	(2 597.6)	1 468.6	-195.5%		5 073.7	9 996.9	11 087.1	96.2%	

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Cash flow statement												
Cash flow from operating activities	59.3	699.1	1 550.1	(1 530.4)	-395.5%	100.0%	(1 629.2)	(1 087.0)	(798.0)	-19.5%	100.0%	
Receipts												
Non-tax receipts	2 700.4	3 374.4	1 958.6	2 093.6	-8.1%	24.2%	2 757.5	3 302.1	3 821.1	22.2%	28.5%	
Sales of goods and services other than capital assets	1 687.9	1 854.2	863.1	1 087.1	-13.6%	13.1%	2 013.3	2 801.1	3 356.7	45.6%	21.7%	
<i>of which:</i>												
<i>Sales by market establishment</i>	1 528.9	1 714.0	734.1	1 011.1	-12.9%	11.9%	1 857.1	2 640.0	3 188.3	46.6%	20.4%	
<i>Rental income</i>	1 528.9	664.0	555.6	646.6	-24.9%	8.3%	718.6	785.5	879.6	10.8%	7.3%	
<i>Metrorail: Fare revenue</i>	-	563.9	66.9	111.0	-	1.7%	513.8	944.0	1 335.1	129.1%	6.6%	
<i>Mainline passenger services: Fare revenue</i>	-	66.9	2.8	19.3	-	0.2%	189.3	203.3	223.7	126.1%	1.5%	
<i>Autopax: Fare revenue</i>	-	419.1	108.7	234.2	-	1.8%	435.4	707.1	749.9	47.4%	5.0%	
Other sales	159.0	140.2	129.0	76.0	-21.8%	1.2%	156.2	161.1	168.4	30.4%	1.3%	
Other tax receipts	1 012.5	1 520.1	1 095.5	1 006.5	-0.2%	11.1%	744.2	500.9	464.4	-22.7%	6.8%	
Transfers received	7 416.7	8 376.5	8 773.6	6 923.3	-2.3%	75.8%	7 240.1	7 515.5	7 853.0	4.3%	71.5%	
Total receipts	10 117.2	11 750.9	10 732.2	9 016.9	-3.8%	100.0%	9 997.5	10 817.6	11 674.1	9.0%	100.0%	
Payment												
Current payments	10 057.9	11 051.8	9 182.1	10 547.3	1.6%	100.0%	11 626.8	11 904.6	12 472.1	5.7%	100.0%	
Compensation of employees	5 587.5	5 765.7	5 740.2	6 110.0	3.0%	57.0%	6 144.9	6 150.5	6 409.4	1.6%	53.5%	
Goods and services	4 448.0	5 251.3	3 412.2	4 437.3	-0.1%	42.7%	5 481.9	5 754.0	6 062.7	11.0%	46.5%	
Interest and rent on land	22.3	34.8	29.7	-	-100.0%	0.2%	-	-	-	-	-	
Total payments	10 057.9	11 051.8	9 182.1	10 547.3	1.6%	100.0%	11 626.8	11 904.6	12 472.1	5.7%	100.0%	
Net cash flow from investing activities	(3 983.6)	(2 919.0)	(4 110.4)	(8 564.9)	29.1%	100.0%	(10 795.6)	(15 976.5)	(16 984.7)	25.6%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(3 925.3)	(2 820.8)	(4 027.8)	(8 461.2)	29.2%	98.0%	(10 428.4)	(15 355.2)	(16 349.5)	24.6%	96.9%	
Investment property	(141.8)	(98.2)	(82.6)	(84.0)	-16.0%	2.5%	(171.7)	(293.4)	(300.0)	52.9%	1.5%	
Acquisition of software and other intangible assets	(24.5)	-	-	(19.7)	-7.0%	0.2%	(195.5)	(327.9)	(335.2)	157.2%	1.5%	
Proceeds from the sale of property, plant, equipment and intangible assets	107.9	-	-	-	-100.0%	-0.7%	-	-	-	-	-	
Net cash flow from financing activities	8 362.2	8 085.7	700.9	9 746.2	5.2%	100.0%	12 618.5	12 936.3	13 517.3	11.5%	100.0%	
Deferred income	8 362.2	8 085.7	700.9	9 746.2	5.2%	100.0%	12 618.5	12 936.3	13 517.3	11.5%	100.0%	
Net increase/(decrease) in cash and cash equivalents	4 437.9	5 865.8	(1 859.4)	(349.1)	-142.8%	14.1%	193.6	(4 127.1)	(4 265.4)	130.3%	-12.5%	
Statement of financial position												
Carrying value of assets	47 729.3	46 626.1	40 662.2	45 745.3	-1.4%	57.0%	52 508.1	63 757.4	75 802.7	18.3%	64.4%	
<i>of which:</i>												
<i>Acquisition of assets</i>	<i>(3 925.3)</i>	<i>(2 820.8)</i>	<i>(4 027.8)</i>	<i>(8 461.2)</i>	<i>29.2%</i>	<i>100.0%</i>	<i>(10 428.4)</i>	<i>(15 355.2)</i>	<i>(16 349.5)</i>	<i>24.6%</i>	<i>100.0%</i>	
Inventory	536.6	565.9	486.9	462.5	-4.8%	0.6%	466.3	443.0	420.8	-3.1%	0.5%	
Receivables and prepayments	11 926.2	11 851.5	11 566.6	10 750.5	-3.4%	14.6%	9 681.4	8 507.9	7 339.2	-11.9%	10.1%	
Cash and cash equivalents	18 316.0	24 171.0	22 322.3	23 503.7	8.7%	27.8%	25 326.5	22 286.4	18 819.0	-7.1%	25.0%	
Taxation	-	0.7	-	-	-	-	-	-	-	-	-	
Total assets	78 508.0	83 215.2	75 038.0	80 462.1	0.8%	100.0%	87 982.3	94 994.6	102 381.6	8.4%	100.0%	
Accumulated surplus/(deficit)	18 773.4	19 454.6	16 098.0	17 566.6	-2.2%	22.6%	22 640.4	32 637.3	43 724.4	35.5%	31.2%	
Capital and reserves	4 248.3	4 248.3	4 248.3	4 248.3	-	5.4%	4 248.3	4 248.3	4 248.3	-	4.7%	
Capital reserve fund	45 017.1	49 071.4	46 595.9	49 111.8	2.9%	59.9%	49 881.5	45 479.5	41 207.2	-5.7%	51.5%	
Trade and other payables	8 347.0	8 378.9	6 323.2	7 816.0	-2.2%	9.7%	9 441.6	10 805.8	11 322.9	13.2%	10.7%	
Taxation	1.9	-	-	-	-100.0%	-	-	-	-	-	-	
Provisions	2 120.4	2 062.1	1 772.7	1 719.4	-6.7%	2.4%	1 770.6	1 823.8	1 878.8	3.0%	2.0%	
Total equity and liabilities	78 508.0	83 215.2	75 038.0	80 462.1	0.8%	100.0%	87 982.3	94 994.6	102 381.6	8.4%	100.0%	

Personnel information**Table 40.39 Passenger Rail Agency of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25					
		2020/21		Unit	2021/22		Unit	2022/23		Unit	2023/24		Unit			2024/25		Unit	
Passenger Rail Agency of South Africa		Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost	Number	Cost	cost			
Salary level	23 276	23 276	18 310	5 740.2	0.3	19 235	6 110.0	0.3	18 346	6 144.9	0.3	18 346	6 150.5	0.3	18 346	6 409.4	0.3	1.6%	100.0%
1 – 6	15 873	15 873	9 411	1 613.8	0.2	11 832	2 321.0	0.2	10 943	2 335.4	0.2	10 943	2 337.6	0.2	10 943	2 436.0	0.2	1.6%	38.0%
7 – 10	6 821	6 821	8 304	3 456.4	0.4	6 821	3 078.6	0.5	6 821	3 095.3	0.5	6 821	3 098.1	0.5	6 821	3 228.5	0.5	1.6%	50.4%
11 – 12	348	348	359	302.6	0.8	348	317.0	0.9	348	318.7	0.9	348	319.0	0.9	348	332.4	1.0	1.6%	5.2%
13 – 16	200	200	205	278.3	1.4	200	292.3	1.5	200	293.9	1.5	200	294.2	1.5	200	306.6	1.5	1.6%	4.8%
17 – 22	34	34	31	89.1	2.9	34	101.1	3.0	34	101.6	3.0	34	101.7	3.0	34	106.0	3.1	1.6%	1.7%

1. Rand million.

Ports Regulator of South Africa**Selected performance indicators****Table 40.40 Ports Regulator performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of global port pricing comparator studies conducted per year	Economic regulation	Priority 2: Economic transformation and job creation	1	1	1	1	1	1	1
Number of Transnet National Ports Authority tariff assessments conducted per year	Economic regulation		1	1	1	1	1	1	1
Number of port capacity and utilisation reviews conducted per year	Industry development		1	1	1	1	1	1	1
Number of tribunal days to finalise complaints and appeals per year	Legal services		30	30	30	-1	-1	-1	-1
Number of tribunal matters heard per year	Legal services		10	10	30	-1	-1	-1	-1
Number of tribunal matters processed within set timeframes per year	Legal services		15	15	15	-1	-1	-1	-1

1. No projection available.

Entity overview

The Ports Regulator was established in terms of section 29 of the National Ports Act (2005). The regulator sets tariff increases for the National Ports Authority and regulates the provision of adequate, affordable and efficient port services at South Africa's commercial ports. It also provides dispute resolution, including hearing complaints and appeals under the tribunal programme, which is aimed at ensuring fairness, transparency and competitive practices in the ports sector to ensure equity of access to port facilities and services.

Total expenditure is expected to increase at an average annual rate of 3 per cent, from R42.1 million in 2021/22 to R46 million in 2024/25. Transfers from the department comprise an estimated 97 per cent (R130 million) of projected revenue over the MTEF period. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 40.41 Ports Regulator expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
Administration	14.4	12.3	12.7	14.8	0.8%	44.7%	15.7	16.7	18.6	8.0%	37.3%
Economic regulation	3.9	4.0	3.8	6.4	18.0%	14.3%	6.8	7.2	7.8	7.2%	16.0%
Legal services	1.9	3.3	9.6	11.0	80.1%	18.8%	11.9	9.7	8.9	-6.7%	23.7%
Industry development	3.3	4.3	3.8	7.3	29.9%	14.6%	6.9	7.2	7.6	1.3%	16.4%
Governance	0.9	2.8	3.2	2.7	45.0%	7.6%	2.9	3.1	3.1	4.4%	6.7%
Total	24.4	26.6	33.1	42.1	19.9%	100.0%	44.3	43.9	46.0	3.0%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.42 Ports Regulator statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
Revenue											
Non-tax revenue	1.1	1.7	1.1	1.1	-0.3%	3.5%	1.3	1.4	1.5	10.6%	3.0%
Sale of goods and services other than capital assets	0.0	-	-	-	-100.0%	-	-	-	-	-	-
<i>of which:</i>											
Administrative fees	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Complaint lodging fees	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other non-tax revenue	1.1	1.7	1.1	1.1	-0.1%	3.5%	1.3	1.4	1.5	10.6%	3.0%
Transfers received	25.6	36.8	38.8	41.0	16.9%	96.5%	43.0	42.6	44.5	2.8%	97.0%
Total revenue	26.7	38.5	39.9	42.1	16.3%	100.0%	44.3	43.9	46.0	3.0%	100.0%
Expenses											
Current expenses	24.4	26.6	33.1	42.1	19.9%	100.0%	44.3	43.9	46.0	3.0%	100.0%
Compensation of employees	13.8	17.5	18.9	26.6	24.4%	60.7%	27.8	29.3	30.8	4.9%	64.9%
Goods and services	10.0	8.6	13.8	15.0	14.3%	37.7%	16.0	14.2	14.7	-0.6%	34.1%
Depreciation	0.5	0.5	0.4	0.4	-6.0%	1.5%	0.4	0.4	0.5	1.7%	1.0%
Total expenses	24.4	26.6	33.1	42.1	19.9%	100.0%	44.3	43.9	46.0	3.0%	100.0%
Surplus/(Deficit)	2.4	11.8	6.8	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	3.3	6.6	8.0	0.3	-53.2%	100.0%	2.5	0.3	0.5	13.2%	100.0%
Receipts											
Non-tax receipts	1.1	1.7	1.1	1.1	-0.3%	3.5%	1.3	1.4	1.5	10.6%	3.0%
Sales of goods and services other than capital assets	0.1	0.3	0.0	-	-100.0%	0.3%	-	-	-	-	-
<i>of which:</i>											
Sales by market establishment	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Complaints and appeals fees	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other sales	0.1	0.3	0.0	-	-100.0%	0.3%	-	-	-	-	-
Other tax receipts	1.0	1.4	1.1	1.1	2.8%	3.2%	1.3	1.4	1.5	10.6%	3.0%
Transfers received	25.6	36.8	38.8	41.0	16.9%	96.5%	43.0	42.6	44.5	2.8%	97.0%
Total receipts	26.7	38.5	39.9	42.1	16.3%	100.0%	44.3	43.9	46.0	3.0%	100.0%
Payment											
Current payments	23.5	31.9	31.9	41.7	21.1%	100.0%	41.7	43.6	45.5	2.9%	100.0%
Compensation of employees	13.8	17.5	18.2	24.0	20.3%	57.1%	25.2	26.4	30.8	8.6%	61.6%
Goods and services	9.7	14.3	13.7	17.7	22.4%	42.9%	16.5	17.2	14.7	-6.0%	38.4%
Total payments	23.5	31.9	31.9	41.7	21.1%	100.0%	41.7	43.6	45.5	2.9%	100.0%
Net cash flow from investing activities	(1.0)	-	(0.4)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(1.1)	-	(0.4)	-	-100.0%	-	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	2.3	6.6	7.6	0.3	-47.2%	14.4%	2.5	0.3	0.5	13.2%	2.1%

Table 40.42 Ports Regulator statements of financial performance, cash flow and financial position

Statement of financial position	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
R million											
Carrying value of assets	1.8	1.8	1.8	1.9	2.2%	9.9%	2.0	1.9	1.8	-2.5%	17.8%
of which:											
Acquisition of assets	(1.1)	–	(0.4)	–	-100.0%	–	–	–	–	–	–
Receivables and prepayments	0.4	0.4	0.5	0.4	0.7%	2.3%	0.4	0.4	0.4	0.3%	4.0%
Cash and cash equivalents	17.6	29.1	36.7	7.2	-25.5%	87.7%	8.6	9.0	9.1	8.0%	78.2%
Total assets	19.8	31.4	39.0	9.6	-21.4%	100.0%	11.0	11.4	11.4	5.7%	100.0%
Accumulated surplus/(deficit)	18.4	30.4	37.2	8.9	-21.5%	94.4%	10.3	10.6	10.5	5.7%	93.0%
Trade and other payables	0.8	0.4	1.1	0.2	-36.3%	2.6%	0.2	0.2	0.2	5.1%	2.1%
Provisions	0.6	0.6	0.7	0.5	-5.1%	3.0%	0.5	0.5	0.6	6.1%	4.9%
Total equity and liabilities	19.8	31.4	39.0	9.6	-21.4%	100.0%	11.0	11.4	11.4	5.7%	100.0%

Personnel information

Table 40.43 Ports Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2022	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)		
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25				
			2020/21		Unit cost	2021/22		Unit cost	2022/23		Unit cost	2023/24		Unit cost				2024/25	
Ports Regulator			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	27	27	24	18.9	0.8	27	26.6	1.0	27	27.8	1.0	27	29.3	1.1	27	30.8	1.1	4.9%	100.0%
1 – 6	4	4	4	1.0	0.3	4	0.9	0.2	4	0.9	0.2	4	1.0	0.2	4	1.0	0.3	5.2%	3.4%
7 – 10	12	12	10	5.6	0.6	12	8.8	0.7	12	9.2	0.8	12	9.7	0.8	12	10.2	0.8	5.2%	33.0%
11 – 12	2	2	2	1.5	0.8	2	1.7	0.8	2	1.7	0.9	2	1.8	0.9	2	1.9	1.0	5.3%	6.2%
13 – 16	8	8	7	8.4	1.2	8	12.1	1.5	8	12.7	1.6	8	13.3	1.7	8	13.9	1.7	4.8%	45.4%
17 – 22	1	1	1	2.3	2.3	1	3.2	3.2	1	3.3	3.3	1	3.5	3.5	1	3.7	3.7	4.7%	12.0%

1. Rand million.

Railway Safety Regulator

Selected performance indicators

Table 40.44 Railway Safety Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21		2021/22	2022/23	2023/24
Number of safety activities conducted per year	Administration		21	22	20	30	42	48	48
Number of safety performance agreements signed for high-risk operators per year	Operations		19	20	25	30	35	35	35
Number of industry safety risk profiles developed per year	Operations	Priority 6: Social cohesion and safer communities	0	1	1	1	1	1	1
Number of interface agreements aligned with operational risks per year	Operations		1	1	1	1	1	1	1
Number of common safety methods developed and implemented per year	Operations		1	1	0	1	1	1	1

Entity overview

The Railway Safety Regulator was established in terms of the National Railway Safety Regulator Act (2002) to set up a national regulatory framework and monitor and enforce legislative compliance in the rail sector. Its primary mandate is to oversee railway operators in South Africa and enforce their safe operation, as well as rail operators from neighbouring states whose operations enter South Africa. In terms of the act, all railway operators are responsible and accountable for ensuring the safety of their operations.

Over the medium term, the regulator will continue to issue safety permits to railway operators based on an established safety management system and conduct annual reviews to assess its own safety improvement plans and safety management reports submitted by operators.

Total expenditure is expected to increase at an average annual rate of 3.8 per cent, from R250.2 million in 2021/22 to R279.7 million in 2024/25. The regulator expects to generate 69.8 per cent (R562.2 million) of its revenue over the period ahead through issuing permit fees and the remainder through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 40.45 Railway Safety Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
Administration	146.2	122.6	158.8	132.2	-3.3%	60.1%	136.7	138.1	143.4	2.8%	52.0%
Investigations	11.5	–	–	–	-100.0%	1.3%	–	–	–	–	–
Operations	66.8	79.8	98.4	118.0	20.9%	38.7%	123.3	130.3	136.3	4.9%	48.0%
Total	224.5	202.4	257.2	250.2	3.7%	100.0%	260.1	268.4	279.7	3.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.46 Railway Safety Regulator statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
Revenue											
Non-tax revenue	180.7	180.3	177.8	180.5	–	72.2%	187.2	192.3	200.2	3.5%	71.8%
Sale of goods and services other than capital assets	164.0	170.6	170.9	176.7	2.5%	68.4%	183.2	188.2	195.8	3.5%	70.3%
<i>of which:</i>											
<i>Administrative fees</i>	164.0	170.6	170.9	176.7	2.5%	68.4%	183.2	188.2	195.8	3.5%	70.3%
<i>Permit issuing fees</i>	157.8	164.4	170.6	176.7	3.8%	67.1%	179.2	187.2	195.8	3.5%	69.8%
<i>Permit application fees</i>	6.3	6.1	0.3	–	-100.0%	1.3%	4.0	0.9	–	–	0.5%
Other non-tax revenue	16.7	9.8	6.9	3.8	-39.0%	3.8%	4.0	4.1	4.3	4.5%	1.5%
Transfers received	63.0	63.5	82.0	69.7	3.4%	27.8%	72.9	76.1	79.5	4.5%	28.2%
Total revenue	243.8	243.8	259.8	250.2	0.9%	100.0%	260.1	268.4	279.7	3.8%	100.0%
Expenses											
Current expenses	224.5	202.4	257.2	250.2	3.7%	100.0%	260.1	268.4	279.7	3.8%	100.0%
Compensation of employees	157.6	134.0	142.9	164.8	1.5%	64.5%	171.4	178.2	185.3	4.0%	66.1%
Goods and services	43.6	61.0	108.9	85.4	25.1%	31.5%	88.7	90.2	94.3	3.4%	33.9%
Depreciation	23.3	7.4	5.4	0.0	-96.5%	4.0%	0.0	0.0	0.0	–	–
Total expenses	224.5	202.4	257.2	250.2	3.7%	100.0%	260.1	268.4	279.7	3.8%	100.0%
Surplus/(Deficit)	19.3	41.5	2.6	–	-100.0%		–	–	–	–	

Table 40.46 Railway Safety Regulator statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%) 2021/22 - 2024/25
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25		
Cash flow statement											
Cash flow from operating activities	33.7	44.1	60.6	18.5	-18.0%	100.0%	(0.6)	–	12.8	-11.5%	–
Receipts											
Non-tax receipts	183.7	178.4	180.7	181.7	-0.4%	72.3%	187.2	192.3	200.2	3.3%	71.9%
Sales of goods and services other than capital assets	176.4	170.3	175.7	176.7	0.1%	69.8%	183.2	188.2	195.8	3.5%	70.2%
<i>of which:</i>											
<i>Sales by market establishment</i>	176.4	170.3	175.7	176.7	0.1%	69.8%	183.2	188.2	195.8	3.5%	70.2%
<i>Permit issuing fees</i>	176.4	170.3	175.7	176.7	0.1%	69.8%	183.2	188.2	195.8	3.5%	70.2%
Other tax receipts	7.3	8.2	5.0	5.0	-11.9%	2.6%	4.0	4.1	4.3	-4.7%	1.7%
Transfers received	63.0	63.5	82.0	69.7	3.4%	27.7%	72.9	76.1	79.5	4.5%	28.1%
Total receipts	246.7	241.9	262.7	251.4	0.6%	100.0%	260.1	268.4	279.7	3.6%	100.0%
Payment											
Current payments	213.1	197.8	202.2	232.8	3.0%	100.0%	260.7	268.4	266.8	4.6%	100.0%
Compensation of employees	150.3	134.9	142.3	164.8	3.1%	70.0%	171.4	178.2	185.3	4.0%	68.1%
Goods and services	62.8	62.9	59.8	68.1	2.7%	30.0%	89.3	90.2	81.5	6.2%	31.9%
Interest and rent on land	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Total payments	213.1	197.8	202.2	232.8	3.0%	100.0%	260.7	268.4	266.8	4.6%	100.0%
Net cash flow from investing activities	(1.3)	(21.7)	(4.6)	(3.9)	44.3%	100.0%	(4.2)	(4.3)	(4.5)	5.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.4)	(21.4)	(3.9)	(3.9)	41.7%	97.7%	(4.2)	(4.3)	(4.5)	5.1%	100.0%
Investment property	–	–	(0.3)	–	–	1.7%	–	–	–	–	–
Acquisition of software and other intangible assets	–	(0.5)	(0.4)	–	–	2.7%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.2	0.1	–	-100.0%	-2.1%	–	–	–	–	–
Net cash flow from financing activities	(0.1)	(0.0)	–	–	-100.0%	–	–	–	–	–	–
Repayment of finance leases	(0.1)	(0.0)	–	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	32.3	22.4	56.0	14.6	-23.2%	13.3%	(4.8)	(4.3)	8.3	-17.2%	1.3%
Statement of financial position											
Carrying value of assets	13.8	32.6	31.2	28.4	27.3%	33.8%	24.6	25.7	27.0	-1.7%	57.4%
<i>of which:</i>											
<i>Acquisition of assets</i>	(1.4)	(21.4)	(3.9)	(3.9)	41.7%	100.0%	(4.2)	(4.3)	(4.5)	5.1%	100.0%
Receivables and prepayments	6.8	11.9	7.0	5.5	-6.8%	9.6%	5.0	5.2	5.5	-0.1%	11.5%
Cash and cash equivalents	42.7	65.1	121.1	10.5	-37.3%	56.6%	15.0	15.7	16.5	16.2%	31.1%
Total assets	63.2	109.6	159.3	44.4	-11.1%	100.0%	44.6	46.6	49.0	3.3%	100.0%
Accumulated surplus/(deficit)	18.7	59.9	62.6	30.5	17.7%	48.0%	29.6	31.0	32.5	2.2%	67.0%
Finance lease	0.0	–	–	0.4	203.7%	0.2%	–	–	–	-100.0%	0.2%
Trade and other payables	37.7	44.2	41.4	6.0	-45.8%	34.9%	7.0	7.3	7.7	8.6%	15.1%
Provisions	6.8	5.4	55.3	7.5	3.2%	16.8%	8.0	8.4	8.8	5.4%	17.7%
Total equity and liabilities	63.2	109.6	159.3	44.4	-11.1%	100.0%	44.6	46.6	49.0	3.3%	100.0%

Personnel information

Table 40.47 Railway Safety Regulator personnel numbers and cost by salary level

Salary level	Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%) 2021/22 - 2024/25	Average: Salary level/ Total (%)					
	Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2020/21		2021/22		2022/23		2023/24		2024/25								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
Railway Safety Regulator	184	184	174	142.9	0.8	184	164.8	0.9	173	171.4	1.0	173	178.2	1.0	173	185.3	1.1	4.0%	100.0%
1 – 6	31	31	29	6.8	0.2	31	6.9	0.2	20	7.0	0.3	20	7.3	0.4	20	7.6	0.4	3.2%	4.1%
7 – 10	63	63	58	33.4	0.6	63	37.7	0.6	63	39.1	0.6	63	40.6	0.6	63	42.1	0.7	3.8%	22.8%
11 – 12	27	27	26	20.4	0.8	27	26.2	1.0	27	27.3	1.0	27	28.4	1.1	27	29.6	1.1	4.1%	15.9%
13 – 16	60	60	58	76.3	1.3	60	85.9	1.4	60	89.5	1.5	60	93.2	1.6	60	96.9	1.6	4.1%	52.2%
17 – 22	3	3	3	5.9	2.0	3	8.1	2.7	3	8.5	2.8	3	8.8	2.9	3	9.2	3.1	4.1%	4.9%

1. Rand million.

Road Accident Fund

Selected performance indicators

Table 40.48 Road Accident Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Direct personal claims as a percentage of total personal claims per year	Payment of claims to accident victims	Entity mandate	42.45%	44.95%	43%	44%	- ¹	- ¹	- ¹
Legal costs as a percentage of claims payments per year	Payment of claims to accident victims		24.6% (R9.8bn/R39.8bn)	24.6% (R9.7bn/R39.5bn)	16.38% (R5.8bn/R35.41bn)	- ¹	- ¹	- ¹	- ¹
Number of open claims received but not finalised per year	Payment of claims to accident victims		234 244	297 130	350 257	- ¹	- ¹	- ¹	- ¹
Average value per personal claim per year	Payment of claims to accident victims		R266 762	R279 950	R396 218	- ¹	- ¹	- ¹	- ¹
Average value per loss of earnings claim per year	Payment of claims to accident victims		R767 506	R826 007	R1 084 369	- ¹	- ¹	- ¹	- ¹
Average value per general damages claim per year	Payment of claims to accident victims		R462 130	R482 291	R516 097	- ¹	- ¹	- ¹	- ¹

1. No projections available.

Entity overview

The Road Accident Fund Act (1996) provides for the establishment of the Road Accident Fund, which is mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa. Due to the impact of the COVID-19 pandemic and associated lockdown on road traffic volumes, less fuel was sold and fuel levy collection decreased. As a result, the value of claims paid by the fund decreased from R96.4 billion in 2018/19 to R49.2 billion in 2021/22, at an average annual rate of 20.1 per cent.

Over the medium term, a change in the settlement policy of loss-of-income claims from lump sum to annuity will see a moderation in the payment of claims to match the fund's pay-as-you-go principle. Accordingly, the value of claims paid out over the MTEF period is expected to increase from R49.2 billion in 2021/22 to R49.3 billion in 2024/25, at an average annual rate of 0.8 per cent. The fund receives its revenue from the road accident fund levy in terms of the Customs and Excise Act (1964). Revenue from transfers received through the fuel levy is expected to increase at an average annual rate of 1.3 per cent, from R44.7 billion in 2021/22 to R46.5 billion in 2024/25, in line with expected growth in fuel sale volumes.

Table 40.49 Road Accident Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Administration	2 614.4	2 798.1	2 428.3	2 990.4	4.6%	4.3%	4 831.1	3 975.5	4 213.1	12.1%	7.6%
Payment of claims to accident victims	96 404.8	98 066.4	37 107.3	49 232.8	-20.1%	95.7%	46 717.6	49 711.7	49 268.6	-	92.4%
Total	99 019.2	100 864.5	39 535.6	52 223.2	-19.2%	100.0%	51 548.7	53 687.2	53 481.7	0.8%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2018/19	2019/20	2020/21	2021/22		2018/19 - 2021/22	Average: Expenditure/ Total (%)	2022/23	2023/24	2024/25	2021/22 - 2024/25	Average: Expenditure/ Total (%)
Revenue												
Non-tax revenue	100.6	62.8	159.9	272.2	39.4%	0.3%	725.5	1 645.7	3 123.1	125.5%	3.0%	
Other non-tax revenue	100.6	62.8	159.9	272.2	39.4%	0.3%	725.5	1 645.7	3 123.1	125.5%	3.0%	
Transfers received	43 138.8	41 177.7	42 526.9	44 673.6	1.2%	99.7%	45 462.6	45 879.1	46 490.4	1.3%	97.0%	
Total revenue	43 239.3	41 240.5	42 686.8	44 945.8	1.3%	100.0%	46 188.1	47 524.8	49 613.5	3.3%	100.0%	
Expenses												
Current expenses	2 614.4	2 798.1	2 428.3	2 990.4	4.6%	4.3%	4 831.1	3 975.5	4 213.1	12.1%	7.6%	
Compensation of employees	1 655.0	1 727.5	1 608.8	1 916.8	5.0%	2.8%	2 250.3	2 419.1	2 600.6	10.7%	4.4%	
Goods and services	617.7	781.5	679.7	725.4	5.5%	1.1%	1 274.6	1 364.3	1 422.2	25.2%	2.3%	
Depreciation	50.5	52.3	49.7	52.7	1.4%	0.1%	81.2	84.8	76.7	13.3%	0.1%	
Interest, dividends and rent on land	291.1	236.8	90.1	295.5	0.5%	0.3%	1 224.9	107.3	113.7	-27.3%	0.8%	
Transfers and subsidies	96 404.8	98 066.4	37 107.3	49 232.8	-20.1%	95.7%	46 717.6	49 711.7	49 268.6	-	92.4%	
Total expenses	99 019.2	100 864.5	39 535.6	52 223.2	-19.2%	100.0%	51 548.7	53 687.2	53 481.7	0.8%	100.0%	
Surplus/(Deficit)	(55 779.9)	(59 624.0)	3 151.2	(7 277.4)	-49.3%		(5 360.5)	(6 162.4)	(3 868.2)	-19.0%		
Cash flow statement												
Cash flow from operating activities	(584.6)	467.2	3 346.1	6 215.6	-319.9%	100.0%	4 744.9	13 145.2	23 774.3	56.4%	100.0%	
Receipts												
Non-tax receipts	98.9	66.3	138.9	245.3	35.3%	0.3%	697.0	1 615.4	3 091.1	132.7%	2.9%	
Other tax receipts	98.9	66.3	138.9	245.3	35.3%	0.3%	697.0	1 615.4	3 091.1	132.7%	2.9%	
Transfers received	41 890.2	42 632.8	40 559.6	43 839.5	1.5%	99.7%	45 133.5	45 728.0	46 335.8	1.9%	97.1%	
Financial transactions in assets and liabilities	1.4	0.0	-	-	-100.0%	-	-	-	-	-	-	
Total receipts	41 990.5	42 699.2	40 698.5	44 084.8	1.6%	100.0%	45 830.5	47 343.4	49 426.8	3.9%	100.0%	
Payment												
Current payments	2 782.1	2 693.4	2 548.2	2 645.9	-1.7%	6.7%	3 536.3	3 776.6	4 034.0	15.1%	10.6%	
Compensation of employees	1 655.0	1 727.5	1 704.3	1 916.8	5.0%	4.4%	2 250.3	2 419.1	2 600.6	10.7%	6.9%	
Goods and services	836.0	729.1	753.8	633.6	-8.8%	1.8%	1 184.8	1 250.1	1 319.7	27.7%	3.3%	
Interest and rent on land	291.1	236.8	90.1	95.5	-31.0%	0.4%	101.2	107.3	113.7	6.0%	0.3%	
Transfers and subsidies	39 793.1	39 538.6	34 804.2	35 223.2	-4.0%	93.3%	37 549.3	30 421.7	21 618.5	-15.0%	89.4%	
Total payments	42 575.2	42 232.0	37 352.3	37 869.2	-3.8%	100.0%	41 085.6	34 198.2	25 652.5	-12.2%	100.0%	
Net cash flow from investing activities	(74.6)	(23.7)	(13.4)	(122.0)	17.8%	100.0%	(128.1)	(134.5)	(141.2)	5.0%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(37.0)	(7.2)	(9.8)	(44.7)	6.5%	47.4%	(47.0)	(49.3)	(51.8)	5.0%	36.7%	
Acquisition of software and other intangible assets	(37.5)	(16.5)	(3.6)	(77.2)	27.2%	52.6%	(81.1)	(85.1)	(89.4)	5.0%	63.3%	
Net increase/(decrease) in cash and cash equivalents	(659.2)	443.5	3 332.7	6 093.7	-309.9%	5.0%	4 616.8	13 010.7	23 633.1	57.1%	22.3%	
Statement of financial position												
Carrying value of assets of which:	272.4	247.6	215.2	270.6	-0.2%	1.9%	310.3	333.4	388.2	12.8%	1.0%	
Acquisition of assets	(37.0)	(7.2)	(9.8)	(44.7)	6.5%	100.0%	(47.0)	(49.3)	(51.8)	5.0%	100.0%	
Inventory	5.9	4.6	5.0	5.3	-3.6%	-	5.6	5.9	6.3	6.0%	-	
Loans	175.7	197.8	422.8	448.1	36.6%	2.1%	475.0	503.5	533.7	6.0%	1.5%	
Receivables and prepayments	9 857.8	8 855.4	10 335.9	11 171.2	4.3%	72.6%	11 501.7	11 654.3	11 810.3	1.9%	35.5%	
Cash and cash equivalents	908.0	1 351.5	4 684.2	9 000.9	114.8%	23.4%	14 071.0	30 634.8	53 712.4	81.4%	62.1%	
Total assets	11 219.8	10 656.9	15 663.0	20 896.1	23.0%	100.0%	26 363.5	43 131.9	66 451.0	47.1%	100.0%	
Accumulated surplus/(deficit)	(262 208.1)	(322 029.8)	(358 990.4)	(404 130.9)	15.5%	-2 396.2%	(443 273.8)	(486 586.7)	(486 859.5)	6.4%	-1 369.0%	
Capital and reserves	93.3	97.6	102.0	102.0	3.0%	0.7%	102.0	102.0	102.0	-	0.3%	
Trade and other payables	212.7	316.2	148.7	157.6	-9.5%	1.6%	167.0	177.1	187.7	6.0%	0.5%	
Provisions	273 069.8	332 241.7	374 351.3	424 713.0	15.9%	2 493.5%	469 310.6	529 378.3	552 955.9	9.2%	1 468.0%	
Derivatives financial instruments	52.0	31.0	51.4	54.5	1.6%	0.3%	57.7	61.2	64.9	6.0%	0.2%	
Total equity and liabilities	11 219.8	10 656.9	15 663.0	20 896.1	23.0%	100.0%	26 363.5	43 131.9	66 451.0	47.1%	100.0%	

1. 2021 outcomes are unaudited.

2. Claims liabilities for 2020/21 to 2024/25 are based on Road Accident Fund estimates supplied to National Treasury for the 2021 MTEF period.

Personnel information**Table 40.51 Road Accident Fund personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average : Salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25						
		2020/21		2021/22		2022/23		2023/24		2024/25										
		Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost	Number	Unit Cost cost							
Road Accident Fund																				
Salary level	3 052	3 052		2 909	1 608.8	0.6	3 052	1 916.8	0.6	3 052	2 250.3	0.7	3 052	2 419.1	0.8	3 052	2 600.6	0.9	10.7%	100.0%
1 – 6	418	418	418	83.6	0.2	418	92.3	0.2	418	108.4	0.3	418	116.5	0.3	418	125.2	0.3	10.7%	4.8%	
7 – 10	1 902	1 902	1 902	897.1	0.5	1 902	990.4	0.5	1 902	1 162.7	0.6	1 902	1 249.9	0.7	1 902	1 343.7	0.7	10.7%	51.7%	
11 – 12	513	513	370	333.8	0.9	513	509.4	1.0	513	598.0	1.2	513	642.9	1.3	513	691.1	1.3	10.7%	26.6%	
13 – 16	212	212	212	276.3	1.3	212	305.0	1.4	212	358.1	1.7	212	385.0	1.8	212	413.9	2.0	10.7%	15.9%	
17 – 22	7	7	7	17.9	2.6	7	19.7	2.8	7	23.1	3.3	7	24.9	3.6	7	26.8	3.8	10.7%	1.0%	

1. Rand million.

Road Traffic Infringement Agency**Selected performance indicators****Table 40.52 Road Traffic Infringement Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Percentage of representations received adjudicated within 21 days per year	AARTO adjudication and support		100% (161 346)	100% (217 815)	100% (276 449)	100%	100%	100%	100%
Number of courtesy letters issued per year	AARTO adjudication and support		1 013 257	3 649 868	786 353	– ¹	– ¹	– ¹	– ¹
Number of enforcement orders served per year	AARTO adjudication and support		750 919	1 675 735	343 123	– ¹	– ¹	– ¹	– ¹
Number of additional road user behaviour campaigns conducted per year	AARTO education and administration	Entity mandate	144	123	100	– ¹	– ¹	– ¹	– ¹
Number of new administrative adjudication of road traffic offences service outlets established per year	AARTO rollout programme		5	5	12	10	10	10	10

1. No projection available.

Entity overview

The Road Traffic Infringement Agency was established in terms of the Administrative Adjudication of Road Traffic Offences (AARTO) Act (1998) to facilitate the adjudication of infringement notices dispensed by various issuing authorities to alleged infringers on South African roads. The act envisages the agency as an independent adjudicator to provide for an administratively fair and just system for road traffic law infringements while also upholding the rights of the alleged infringer. A high court order in 2021/22 on the constitutionality of the legislation and this entity is yet to be confirmed by the Constitutional Court. Until this happens, the entity must continue to perform its statutory obligations.

Total expenditure is expected to increase at an average annual rate of 3.3 per cent, from R453.6 million in 2021/22 to R500.6 million in 2024/25. The below-inflationary increase is mainly due to the one-off start-up costs in 2021/22 to roll out the AARTO system nationally. As a result, spending on the AARTO rollout programme is expected to decrease at an average annual rate of 6.2 per cent, from R205 million in 2021/22 to R168.9 million in 2024/25.

The agency is set to derive 66.3 per cent (R978.8 million) of its revenue over the MTEF period from administrative penalties and 33.7 per cent (R487.8 million) through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 40.53 Road Traffic Infringement Agency expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21		2018/19	2021/22	2022/23	2023/24	2024/25		
Administration	64.2	95.1	84.8	120.9	23.5%	38.1%	127.4	133.1	139.1	4.8%	27.1%
AARTO adjudication and support	61.6	133.0	35.5	66.3	2.5%	29.8%	139.9	116.3	121.5	22.4%	23.0%
AARTO information and analytics	–	–	4.2	8.2	–	1.2%	8.5	8.9	9.3	4.5%	1.8%
AARTO education and administration	63.4	29.7	7.2	53.3	-5.7%	14.9%	56.4	59.0	61.6	5.0%	12.0%
AARTO rollout programme	9.9	11.1	14.1	205.0	174.6%	16.0%	154.7	161.7	168.9	-6.2%	36.1%
Total	199.2	268.9	145.8	453.6	31.6%	100.0%	487.0	479.1	500.6	3.3%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2021/22 - 2024/25	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21		2018/19	2021/22	2022/23	2023/24	2024/25		
Revenue											
Non-tax revenue	167.0	272.3	263.1	294.2	20.8%	82.6%	312.0	326.1	340.7	5.0%	66.3%
Sale of goods and services other than capital assets	160.1	270.9	260.3	294.2	22.5%	81.3%	312.0	326.1	340.7	5.0%	66.3%
<i>of which:</i>											
Administrative fees	160.1	270.9	260.3	294.2	22.5%	81.3%	312.0	326.1	340.7	5.0%	66.3%
Infringement fees	160.1	270.9	260.3	294.2	22.5%	81.3%	312.0	326.1	340.7	5.0%	66.3%
Other non-tax revenue	7.0	1.5	2.9	–	-100.0%	1.3%	–	–	–	–	–
Transfers received	11.7	7.8	88.2	159.4	138.7%	17.4%	175.0	153.0	159.9	0.1%	33.7%
Total revenue	178.8	280.1	351.3	453.6	36.4%	100.0%	487.0	479.1	500.6	3.3%	100.0%
Expenses											
Current expenses	199.2	268.9	145.8	453.6	31.6%	100.0%	487.0	479.1	500.6	3.3%	100.0%
Compensation of employees	81.7	126.6	85.3	179.1	29.9%	46.5%	189.0	197.5	206.4	4.8%	40.2%
Goods and services	114.1	139.6	58.7	272.5	33.7%	52.4%	295.9	279.4	291.9	2.3%	59.4%
Depreciation	3.3	2.8	1.9	2.0	-16.0%	1.1%	2.1	2.2	2.3	5.0%	0.4%
Total expenses	199.2	268.9	145.8	453.6	31.6%	100.0%	487.0	479.1	500.6	3.3%	100.0%
Surplus/(Deficit)	(20.4)	11.2	205.5	–	-100.0%		–	–	–	–	
Cash flow statement											
Cash flow from operating activities	(120.2)	32.4	219.4	110.8	-197.3%	100.0%	27.2	(1.4)	(1.5)	-123.8%	100.0%
Receipts											
Non-tax receipts	220.4	265.2	265.7	294.2	10.1%	50.7%	280.0	292.6	305.8	1.3%	64.4%
Sales of goods and services other than capital assets	213.8	264.2	263.1	294.2	11.2%	50.2%	280.0	292.6	305.8	1.3%	64.4%
<i>of which:</i>											
Administrative fees	213.8	264.2	263.1	294.2	11.2%	50.2%	280.0	292.6	305.8	1.3%	64.4%
Infringement fees	213.8	264.2	263.1	294.2	11.2%	50.2%	280.0	292.6	305.8	1.3%	64.4%
Other tax receipts	6.6	1.1	2.6	–	-100.0%	0.5%	–	–	–	–	–
Transfers received	11.7	7.8	88.2	159.4	138.7%	13.0%	175.0	153.0	159.9	0.1%	35.6%
Financial transactions in assets and liabilities	176.5	309.8	336.0	–	-100.0%	36.3%	–	–	–	–	–
Total receipts	408.6	582.8	689.9	453.6	3.5%	100.0%	455.0	445.6	465.6	0.9%	100.0%
Payment											
Current payments	411.6	241.0	134.8	342.8	-5.9%	62.6%	427.8	447.1	467.1	10.9%	100.0%
Compensation of employees	81.7	110.4	83.4	179.1	29.9%	26.4%	189.0	197.5	206.4	4.8%	46.2%
Goods and services	329.9	130.5	51.3	163.7	-20.8%	36.2%	238.8	249.5	260.7	16.8%	53.8%
Transfers and subsidies	117.2	309.4	335.7	–	-100.0%	37.4%	–	–	–	–	–
Total payments	528.8	550.4	470.5	342.8	-13.5%	100.0%	427.8	447.1	467.1	10.9%	100.0%
Net cash flow from investing activities	(1.7)	(3.4)	(10.2)	(19.6)	124.4%	100.0%	(21.0)	(23.5)	(24.6)	7.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(1.1)	(7.6)	(14.7)	230.1%	51.4%	(15.8)	(18.1)	(18.9)	8.8%	76.0%
Acquisition of software and other intangible assets	(1.3)	(2.3)	(2.6)	(4.9)	54.9%	48.6%	(5.2)	(5.4)	(5.7)	4.8%	24.0%
Net increase/(decrease) in cash and cash equivalents	(121.9)	29.0	209.2	91.2	-190.8%	28.3%	6.2	(24.9)	(26.1)	-165.9%	2.7%

Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
R million		2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		2022/23	2023/24	2024/25	2021/22 - 2024/25	
Carrying value of assets		3.2	3.7	8.9	3.6	3.4%	2.9%	3.6	3.7	3.9	3.0%	3.3%
of which:												
Acquisition of assets		(0.4)	(1.1)	(7.6)	(14.7)	230.1%	100.0%	(15.8)	(18.1)	(18.9)	8.8%	100.0%
Investments		43.2	57.2	60.8	—	-100.0%	25.2%	—	—	—	—	—
Receivables and prepayments		39.9	44.4	36.0	58.1	13.3%	34.4%	61.6	64.4	67.3	5.0%	55.8%
Cash and cash equivalents		11.0	39.9	249.2	42.7	57.3%	37.5%	45.2	47.3	49.4	5.0%	40.9%
Total assets		97.4	145.1	354.9	104.4	2.3%	100.0%	110.4	115.4	120.5	4.9%	100.0%
Accumulated surplus/(deficit)		28.5	36.7	242.2	90.2	46.8%	52.3%	95.6	99.9	104.4	5.0%	86.5%
Trade and other payables		51.4	72.5	74.9	12.2	-38.0%	33.9%	12.8	13.3	13.9	4.5%	11.6%
Provisions		17.5	35.9	37.8	2.0	-51.6%	13.8%	2.1	2.2	2.3	4.5%	1.9%
Total equity and liabilities		97.4	145.1	354.9	104.4	2.3%	100.0%	110.4	115.4	120.5	4.9%	100.0%

Personnel information

Table 40.55 Road Traffic Infringement Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average Salary level/ Total (%)						
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25					
		2020/21		Unit cost	2021/22		Unit cost	2022/23		2023/24		2024/25							
Road Traffic Infringement Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	183	183	93	85.3	0.9	183	179.1	1.0	192	189.0	1.0	197	197.5	1.0	197	206.4	1.0	4.8%	100.0%
1 – 6	53	53	33	18.1	0.5	53	15.9	0.3	53	16.2	0.3	53	16.4	0.3	53	17.2	0.3	2.5%	8.5%
7 – 10	87	87	28	26.3	0.9	87	72.0	0.8	94	78.1	0.8	94	79.4	0.8	94	82.9	0.9	4.8%	40.5%
11 – 12	17	17	12	9.1	0.8	17	17.8	1.0	19	20.2	1.1	24	26.0	1.1	24	27.2	1.1	15.0%	11.7%
13 – 16	19	19	14	17.8	1.3	19	29.8	1.6	19	30.3	1.6	19	30.8	1.6	19	32.1	1.7	2.5%	16.0%
17 – 22	7	7	6	13.9	2.3	7	43.6	6.2	7	44.3	6.3	7	45.0	6.4	7	47.0	6.7	2.6%	23.3%

1. Rand million.

Road Traffic Management Corporation

Selected performance indicators

Table 40.56 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of road safety programmes implemented per year	Operations	Entity mandate	5	5	4	4	4	4	4
Number of traffic officer modules delivered to existing traffic officers per year	Operations		6	2	3	3	3	3	3
Number of modules on NQF level 6 traffic officer qualification completed for traffic trainees per year	Operations		6	12	0	0	10	13	13
Number of modules on NQF level 6 road traffic safety officer qualifications completed for road safety practitioners per year	Operations		6	3	0	0	9	9	9
Number of targeted law enforcement interventions conducted per year	Law enforcement		1 364	1 863	4 322	4 752	4 968	5 216	— ¹
Percentage of reported fraud and corruption complaints investigated per year	Traffic intelligence and security		100%	100%	100%	100%	100%	100%	100%
Number of self-initiated fraud and corruption cases investigated per year	Traffic intelligence and security		0	100	130	160	190	220	0

Table 40.56 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of state of road safety reports published per year	Strategic services	Entity mandate	7	7	2	0	1	1	1
Number of road traffic research studies published per year	Strategic services		2	2	3	4	1	3	3
Number of learner licence testing centres computerised per year	Strategic services		-2	-2	25	110	100	130	-1
Number of vehicle testing stations using digitised roadworthiness testing sheet forms per year	Strategic services		-2	-2	-2	100	100	130	-1

1. No projection available.

2. No historical data available.

Entity overview

The Road Traffic Management Corporation was established in terms of the Road Traffic Management Corporation Act (1999). Its mandate is to provide national road traffic strategic planning and law enforcement, and pool public sector resources for the provision of road traffic management.

Over the medium term, the corporation will continue to promote road traffic safety through education and awareness campaigns; improve and manage road traffic data and information through the automation of processes in driving licence testing centres and the maintenance of the electronic national traffic information system; and improve and coordinate road traffic law enforcement. Accordingly, spending on operations, strategic services, and law enforcement is expected to account for 60.4 per cent (R3 billion) of expenditure over the medium term.

Total expenditure is expected to increase from R1.3 billion in 2021/22 to R1.6 billion in 2024/25 at an average annual rate of 7.3 per cent, mainly driven by spending on compensation of employees, which is expected to increase from R620.1 million in 2021/22 to R838.5 million in 2024/25 at an average annual rate of 10.6 per cent. This increase will accommodate the planned hiring of 300 road traffic trainees on 12-month contracts in each year over the medium term.

The corporation is set to derive 64.5 per cent (R3.1 billion) of its revenue over the medium term through transaction fees and 14.7 per cent (R674.3 million) through transfers from the department. Although transfers from the department are expected to increase at an average annual rate of only 1.9 per cent, from R217.3 million in 2021/22 to R230 million in 2024/25, total revenue is expected to increase in line with expenditure over the same period. This is driven mainly by increased transaction fees and new revenue streams as transactions on the electronic national traffic information system (eNATIS) recover to pre-pandemic levels and new online service offerings are introduced such as crash reports and driving licence card deliveries.

Programmes/Objectives/Activities

Table 40.57 Road Traffic Management Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25
Administration	566.4	338.1	390.9	606.5	2.3%	42.1%	552.5	534.2	588.8	-1.0%	37.7%
Operations	122.4	181.6	158.7	186.8	15.1%	14.3%	340.4	360.1	335.3	21.5%	19.8%
Law enforcement	225.0	284.5	253.6	275.8	7.0%	23.0%	329.1	343.5	358.9	9.2%	21.4%
Traffic intelligence and security	20.6	25.5	23.3	26.9	9.3%	2.1%	29.4	31.0	32.4	6.4%	2.0%
Strategic services	74.3	295.7	239.8	230.7	45.9%	18.4%	303.0	320.0	323.1	11.9%	19.2%
Total	1 008.7	1 125.3	1 066.3	1 326.7	9.6%	100.0%	1 554.5	1 588.8	1 638.6	7.3%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.58 Road Traffic Management Corporation statements of financial performance, cash flow and financial position**

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22				2022/23	2023/24	2024/25		
Revenue												
Non-tax revenue	995.7	1 166.5	939.9	1 109.3	3.7%	82.4%	1 330.3	1 368.7	1 408.6	8.3%	85.3%	
Sale of goods and services other than capital assets	913.6	915.5	886.1	941.1	1.0%	71.9%	1 162.2	1 191.4	1 221.5	9.1%	73.8%	
<i>of which:</i>												
Administrative fees	909.5	915.3	885.5	877.8	-1.2%	70.6%	999.7	1 019.7	1 040.1	5.8%	64.5%	
eNATIS transactions fees	909.5	915.3	885.5	877.8	-1.2%	70.6%	999.7	1 019.7	1 040.1	5.8%	64.5%	
Other sales	4.1	0.2	0.6	63.3	148.4%	1.3%	162.5	171.7	181.4	42.0%	9.3%	
Other non-tax revenue	82.0	251.0	53.8	168.2	27.0%	10.6%	168.1	177.3	187.1	3.6%	11.5%	
Transfers received	200.2	214.1	260.2	217.3	2.8%	17.6%	224.2	220.1	230.0	1.9%	14.7%	
Total revenue	1 195.9	1 380.6	1 200.2	1 326.7	3.5%	100.0%	1 554.5	1 588.8	1 638.6	7.3%	100.0%	
Expenses												
Current expenses	1 005.6	1 125.3	1 066.3	1 326.7	9.7%	99.9%	1 554.5	1 588.8	1 638.6	7.3%	100.0%	
Compensation of employees	521.2	593.2	610.5	620.1	6.0%	52.1%	759.9	794.3	838.5	10.6%	49.2%	
Goods and services	438.3	488.1	393.2	642.7	13.6%	43.0%	729.0	725.3	737.7	4.7%	46.5%	
Depreciation	46.1	44.1	62.6	63.9	11.5%	4.8%	65.5	69.2	62.3	-0.8%	4.3%	
Interest, dividends and rent on land	0.0	0.0	0.0	-	-100.0%	-	0.1	0.1	0.1	-	-	
Transfers and subsidies	3.1	-	-	-	-100.0%	0.1%	-	-	-	-	-	
Total expenses	1 008.7	1 125.3	1 066.3	1 326.7	9.6%	100.0%	1 554.5	1 588.8	1 638.6	7.3%	100.0%	
Surplus/(Deficit)	187.2	255.3	133.9	-	-100.0%	-	-	-	-	-	-	
Cash flow statement												
Cash flow from operating activities	163.5	303.9	61.0	58.7	-28.9%	100.0%	198.6	227.3	335.1	78.8%	100.0%	
Receipts												
Non-tax receipts	889.2	961.7	902.3	1 044.1	5.5%	76.0%	1 277.5	1 313.3	1 350.3	9.0%	82.0%	
Sales of goods and services other than capital assets	879.3	945.7	890.3	941.1	2.3%	73.2%	1 162.2	1 191.4	1 221.5	9.1%	74.3%	
<i>of which:</i>												
Administrative fees	869.0	945.5	889.6	877.8	0.3%	71.8%	999.7	1 019.7	1 040.1	5.8%	65.0%	
eNATIS transactions fees	869.0	945.5	889.6	877.8	0.3%	71.8%	999.7	1 019.7	1 040.1	5.8%	65.0%	
Other sales	10.3	0.2	0.6	63.3	83.3%	1.5%	162.5	171.7	181.4	42.0%	9.3%	
Other tax receipts	9.9	16.1	12.1	103.0	118.0%	2.7%	115.3	121.9	128.9	7.7%	7.7%	
Transfers received	200.2	211.4	247.7	217.3	2.8%	17.6%	224.2	220.1	230.0	1.9%	14.8%	
Financial transactions in assets and liabilities	44.3	226.7	25.1	44.7	0.3%	6.4%	47.0	49.3	51.8	5.0%	3.2%	
Total receipts	1 133.8	1 399.9	1 175.1	1 306.2	4.8%	100.0%	1 548.7	1 582.7	1 632.1	7.7%	100.0%	
Payment												
Current payments	970.3	1 096.0	1 114.1	1 247.5	8.7%	100.0%	1 350.0	1 355.4	1 297.0	1.3%	100.0%	
Compensation of employees	532.5	602.8	622.0	663.7	7.6%	54.7%	765.3	808.3	818.5	7.2%	58.2%	
Goods and services	437.8	493.2	492.0	583.7	10.1%	45.3%	584.6	547.0	478.5	-6.4%	41.8%	
Interest and rent on land	0.0	0.0	0.0	0.1	53.1%	-	0.1	0.1	0.1	-5.1%	-	
Total payments	970.3	1 096.0	1 114.1	1 247.5	8.7%	100.0%	1 350.0	1 355.4	1 297.0	1.3%	100.0%	
Net cash flow from investing activities	(48.4)	(180.4)	(121.6)	(175.8)	53.8%	100.0%	(170.4)	(193.8)	(251.9)	12.7%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(48.4)	(171.3)	(116.1)	(171.4)	52.4%	97.0%	(165.7)	(189.1)	(248.2)	13.1%	97.7%	
Acquisition of software and other intangible assets	(0.6)	-	(6.2)	(4.5)	95.0%	2.2%	(4.7)	(4.7)	(3.7)	-6.1%	2.3%	
Proceeds from the sale of property, plant, equipment and intangible assets	0.6	1.0	0.7	-	-100.0%	-0.6%	-	-	-	-	-	
Other flows from investing activities	-	(10.0)	-	-	-	1.4%	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	115.1	123.5	(60.6)	(117.2)	-200.6%	2.0%	28.2	33.4	83.2	-189.2%	-	
Statement of financial position												
Carrying value of assets	491.2	606.6	664.4	519.5	1.9%	64.1%	553.3	580.9	677.9	9.3%	66.4%	
<i>of which:</i>												
Acquisition of assets	(48.4)	(171.3)	(116.1)	(171.4)	52.4%	100.0%	(165.7)	(189.1)	(248.2)	13.1%	100.0%	
Investments	-	10.0	-	-	-	0.2%	-	-	-	-	-	
Inventory	5.1	8.2	4.2	15.3	44.0%	1.0%	16.0	16.8	13.9	-3.2%	1.8%	
Receivables and prepayments	141.0	141.4	121.3	103.6	-9.8%	14.4%	108.6	114.0	119.1	4.8%	12.7%	
Cash and cash equivalents	129.8	253.4	192.8	155.3	6.2%	20.2%	162.7	170.9	178.5	4.8%	19.1%	
Total assets	767.1	1 019.6	982.7	793.7	1.1%	100.0%	840.6	882.6	989.4	7.6%	100.0%	
Accumulated surplus/(deficit)	593.3	842.6	820.0	-	-100.0%	60.9%	-	650.2	749.1	-	37.3%	
Capital and reserves	55.7	55.7	55.7	623.0	123.6%	24.2%	672.3	55.7	55.7	-55.3%	42.6%	
Finance lease	0.0	-	-	0.8	4 270.2%	-	0.8	0.8	0.9	4.8%	0.1%	
Trade and other payables	56.7	61.6	69.2	89.6	16.5%	7.9%	91.6	96.2	100.5	3.9%	10.8%	
Provisions	61.3	59.7	37.8	80.4	9.4%	7.0%	76.0	79.8	83.3	1.2%	9.2%	
Total equity and liabilities	767.1	1 019.6	982.7	793.7	1.1%	100.0%	840.6	882.6	989.4	7.6%	100.0%	

Personnel information

Table 40.59 Road Traffic Management Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2020/21			2021/22			2022/23			2023/24			2024/25			2021/22 - 2024/25		
Road Traffic Management Corporation		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	1 065	1 065	990	610.5	0.6	1 065	620.1	0.6	1 365	759.9	0.6	1 365	794.3	0.6	1 365	838.5	0.6	10.6%	100.0%
1 – 6	177	177	102	20.6	0.2	177	26.3	0.1	177	29.1	0.2	177	22.1	0.1	177	31.3	0.2	5.9%	3.6%
7 – 10	677	677	677	322.9	0.5	677	328.4	0.5	977	438.2	0.4	977	464.9	0.5	977	486.5	0.5	14.0%	56.8%
11 – 12	96	96	96	86.0	0.9	96	86.2	0.9	96	95.1	1.0	96	99.9	1.0	96	104.3	1.1	6.5%	12.9%
13 – 16	107	107	107	155.2	1.5	107	154.9	1.4	107	170.8	1.6	107	179.4	1.7	107	187.1	1.7	6.5%	23.1%
17 – 22	8	8	8	25.8	3.2	8	24.2	3.0	8	26.7	3.3	8	28.0	3.5	8	29.3	3.7	6.5%	3.6%

1. Rand million.

South African Civil Aviation Authority

Selected performance indicators

Table 40.60 South African Civil Aviation Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Number of air safety infrastructure inspections conducted or certificates issued per year	Civil aviation safety	Entity mandate	294	279	229	229	229	229	229
Number of air safety operations inspections conducted or certificates issued per year	Civil aviation safety		1 410	1 453	1 374	1 374	1 374	1 374	1 374
Number of aviation security inspections conducted or certificates issued per year	Civil aviation security		1 242	1 232	877	877	877	877	877

Entity overview

The South African Civil Aviation Authority was established in terms of the South African Civil Aviation Authority Act (1998) and is governed by the Civil Aviation Act (2009). The authority is mandated to oversee the safety and security of the civil aviation industry and ensure compliance with and adherence to the standards and recommended practices of the International Civil Aviation Organisation. Its focus over the medium term will remain on ensuring it fulfils its mandate.

The authority plans to conduct 229 air safety infrastructure investigations and 1 374 air safety operations inspections per year over the MTEF period. The authority's total expenditure is expected to increase at average annual rate of 10.4 per cent, from R710 million in 2021/22 to R956 million in 2024/25, mainly driven by the implementation of safety and security programmes in line with the standards and recommended practices issued by the International Civil Aviation Organisation. The authority forecasts capital expenditure of R75 million in 2022/23 for an electronic records and document management system and cybersecurity software; and R195 million over the remainder of the MTEF period to replace flight inspection aircraft and flight calibration equipment.

The authority is set to generate 73 per cent (R2 billion) of its revenue over the medium term through passenger safety charges, user fees and the aviation fuel levy, and 20.8 per cent (R363.4 million) through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities**Table 40.61 South African Civil Aviation Authority expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Administration	310.7	307.1	270.5	327.6	1.8%	45.3%	350.9	373.4	437.2	10.1%	45.7%
Civil aviation safety	344.5	318.2	290.0	335.7	-0.9%	48.0%	369.1	390.7	455.1	10.7%	47.6%
Civil aviation security	48.3	46.1	39.6	46.7	-1.1%	6.7%	51.2	54.5	63.7	10.9%	6.6%
Total	703.5	671.4	600.1	710.0	0.3%	100.0%	771.2	818.6	956.0	10.4%	100.0%

Statements of financial performance, cash flow and financial position**Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21				2021/22	2022/23	2023/24		
Revenue											
Non-tax revenue	704.8	764.4	305.3	432.4	-15.0%	81.8%	583.3	732.8	866.3	26.1%	79.2%
Sale of goods and services other than capital assets	681.4	712.8	287.3	419.7	-14.9%	77.8%	575.4	724.9	857.9	26.9%	78.0%
<i>of which:</i>											
Administrative fees	659.5	679.6	252.7	382.0	-16.6%	72.8%	535.5	684.3	815.5	28.8%	73.0%
User fees	101.7	102.9	90.4	115.8	4.4%	16.0%	120.7	126.0	131.7	4.4%	15.3%
Fuel levy	25.6	21.5	37.6	29.8	5.2%	4.7%	31.1	32.5	33.9	4.4%	3.9%
Passenger safety charges	532.3	555.2	124.8	236.4	-23.7%	52.1%	383.8	525.9	649.9	40.1%	53.8%
Sales by market establishments	21.9	33.2	34.6	37.7	19.8%	5.1%	39.9	40.5	42.4	4.0%	5.0%
Accidents and incidents investigations	21.9	33.2	34.6	37.7	19.8%	5.1%	39.9	40.5	42.4	4.0%	5.0%
Other non-tax revenue	23.4	51.7	18.0	12.7	-18.4%	3.9%	7.9	7.9	8.4	-12.9%	1.2%
Transfers received	-	-	155.5	277.6	-	18.2%	187.9	85.8	89.7	-31.4%	20.8%
Total revenue	704.8	764.4	460.8	710.0	0.2%	100.0%	771.2	818.6	956.0	10.4%	100.0%
Expenses											
Current expenses	703.5	671.4	600.1	710.0	0.3%	100.0%	771.2	818.6	956.0	10.4%	100.0%
Compensation of employees	477.2	423.7	444.5	484.1	0.5%	68.3%	521.3	551.2	662.6	11.0%	68.1%
Goods and services	217.2	228.5	144.2	211.6	-0.9%	29.7%	227.6	240.2	263.9	7.6%	29.1%
Depreciation	9.0	19.2	11.4	14.3	16.7%	2.0%	22.2	27.2	29.5	27.3%	2.8%
Total expenses	703.5	671.4	600.1	710.0	0.3%	100.0%	771.2	818.6	956.0	10.4%	100.0%
Surplus/(Deficit)	1.4	93.0	(139.4)	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	9.2	(5.0)	(93.5)	68.1	95.1%	100.0%	32.8	29.5	80.6	5.8%	100.0%
Receipts											
Non-tax receipts	688.6	746.3	345.6	452.1	-13.1%	82.7%	569.9	719.8	854.9	23.7%	79.3%
Sales of goods and services other than capital assets	670.1	727.8	335.3	442.4	-12.9%	80.6%	563.3	713.2	847.9	24.2%	78.3%
<i>of which:</i>											
Administrative fees	648.1	694.7	300.7	404.7	-14.5%	75.7%	523.4	672.7	805.5	25.8%	73.3%
User fees	648.1	694.7	300.7	404.7	-14.5%	75.7%	523.4	672.7	805.5	25.8%	73.3%
Fuel levy	-	-	-	29.8	-	1.0%	-	-	-	-100.0%	1.0%
Passenger safety charges	-	-	-	236.4	-	8.1%	-	-	-	-100.0%	8.1%
Sales by market establishment	21.9	33.2	34.6	37.7	19.8%	4.9%	39.9	40.5	42.4	4.0%	5.0%
Accidents and incidents investigations	21.9	33.2	34.6	37.7	19.8%	4.9%	39.9	40.5	42.4	4.0%	5.0%
Other tax receipts	18.5	18.5	10.3	9.7	-19.3%	2.1%	6.6	6.6	7.1	-10.2%	0.9%
Transfers received	-	-	155.5	277.6	-	17.3%	187.9	85.8	89.7	-31.4%	20.7%
Total receipts	688.6	746.3	501.1	729.7	2.0%	100.0%	757.8	805.6	944.6	9.0%	100.0%
Payment											
Current payments	679.4	751.3	594.6	661.6	-0.9%	100.0%	725.1	776.1	863.9	9.3%	100.0%
Compensation of employees	461.8	523.1	450.4	454.1	-0.6%	70.5%	500.9	539.6	604.0	10.0%	69.3%
Goods and services	215.9	213.9	128.9	190.1	-4.1%	27.7%	223.7	236.1	259.5	10.9%	30.0%
Interest and rent on land	1.7	14.3	15.2	17.4	117.4%	1.8%	0.4	0.4	0.5	-70.3%	0.7%
Total payments	679.4	751.3	594.6	661.6	-0.9%	100.0%	725.1	776.1	863.9	9.3%	100.0%

Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2018/19	2019/20	2020/21		2018/19 - 2021/22	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2024/25
Net cash flow from investing activities	(15.4)	2.9	(5.8)	(37.0)	33.9%	100.0%	(75.0)	(19.0)	(18.0)	-21.4%	100.0%
Acquisition of property, plant, equipment and intangible assets	(11.1)	(14.3)	(4.8)	(7.0)	-14.3%	-80.7%	(60.0)	(9.0)	(8.0)	4.6%	47.7%
Acquisition of software and other intangible assets	(4.6)	(4.1)	(1.8)	(30.0)	87.3%	-0.4%	(15.0)	(10.0)	(10.0)	-30.7%	52.3%
Proceeds from the sale of property, plant, equipment and intangible assets	0.3	21.3	0.8	-	-100.0%	181.1%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(6.2)	(2.1)	(99.3)	31.1	-270.9%	-3.3%	(42.2)	10.5	62.6	26.3%	1.7%
Statement of financial position											
Carrying value of assets	116.1	94.2	87.9	110.6	-1.6%	24.6%	163.3	155.2	143.7	9.1%	34.6%
<i>of which:</i>											
Acquisition of assets	(11.1)	(14.3)	(4.8)	(7.0)	-14.3%	100.0%	(60.0)	(9.0)	(8.0)	4.6%	100.0%
Inventory	1.1	1.1	0.9	0.2	-43.0%	0.2%	0.2	0.2	0.2	-	-
Receivables and prepayments	75.4	93.6	53.3	33.5	-23.7%	14.8%	46.9	60.0	71.5	28.8%	12.6%
Cash and cash equivalents	300.1	298.0	198.7	229.8	-8.5%	60.5%	187.6	198.1	260.7	4.3%	52.8%
Total assets	492.7	486.8	340.7	374.1	-8.8%	100.0%	398.1	413.5	476.1	8.4%	100.0%
Accumulated surplus/(deficit)	334.3	427.5	288.1	288.1	-4.8%	79.3%	288.1	288.1	288.1	-	69.9%
Trade and other payables	78.1	59.3	52.7	64.3	-6.3%	15.2%	76.5	89.4	103.0	17.0%	19.9%
Provisions	80.3	-	-	21.7	-35.4%	5.5%	33.5	36.0	85.0	57.7%	10.2%
Total equity and liabilities	492.7	486.8	340.7	374.1	-8.8%	100.0%	398.1	413.5	476.1	8.4%	100.0%

Personnel information**Table 40.63 South African Civil Aviation Authority personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average Salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2021/22 - 2024/25					
		2020/21		2021/22		2022/23		2023/24		2024/25									
South African Civil Aviation Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	588	588	593	444.5	0.7	567	484.1	0.9	588	521.3	0.9	588	551.2	0.9	588	662.6	1.1	11.0%	100.0%
1 – 6	27	27	53	8.2	0.2	27	10.2	0.4	27	11.9	0.4	27	12.6	0.5	27	13.1	0.5	8.7%	2.2%
7 – 10	269	269	254	136.4	0.5	258	150.8	0.6	269	162.8	0.6	269	172.3	0.6	269	213.0	0.8	12.2%	31.4%
11 – 12	205	205	201	178.5	0.9	199	190.8	1.0	205	201.7	1.0	205	213.2	1.0	205	255.6	1.2	10.2%	38.8%
13 – 16	80	80	78	101.9	1.3	76	110.7	1.5	80	121.7	1.5	80	128.5	1.6	80	153.3	1.9	11.4%	23.2%
17 – 22	7	7	7	19.5	2.8	7	21.6	3.1	7	23.2	3.3	7	24.6	3.5	7	27.7	4.0	8.6%	4.4%

1. Rand million.

South African Maritime Safety Authority**Selected performance indicators****Table 40.64 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance 2021/22	MTEF targets		
			2018/19	2019/20	2020/21		2022/23	2023/24	2024/25
Number of reportable maritime pollution incidents from all types of vessels per year	Prevent and combat pollution of the marine environment by ships	Entity mandate	7	17	2	<2	<2	<2	<2
Number of reportable maritime safety incidents from all types of vessels per year	Ensure the safety of life and property at sea		149	135	10	<10	<7	<6	<5

Table 40.64 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Percentage of port state inspections conducted on high-priority foreign vessels per year	Ensure the safety of life and property at sea	Entity mandate	- ¹	- ¹	100% (145)	100%	100%	100%	100%
Number of maritime fatalities reported from all types of vessels per year	Ensure the safety of life and property at sea		28	25	2	<2	<2	<2	<2
Number of ad hoc inspections conducted per year	Ensure the safety of life and property at sea		- ¹	331	100	180	- ²	- ²	- ²
Number of merchant vessels registered on the South African ships register per year	Promote South Africa's maritime interests		3	5	1	1	1	2	2

1. No historical data available.

2. No projections available.

Entity overview

The South African Maritime Safety Authority was established in terms of the South African Maritime Safety Authority Act (1998) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The authority is mandated to advance South Africa's maritime interests, which include ensuring the safety of life and property at sea and preventing and combating the pollution of the marine environment.

The authority will continue to focus on efforts to ensure maritime safety and prevent pollution over the medium term, with spending on these activities set to account for 69.2 per cent (R1.1 billion) of expenditure over this period. Total expenditure is expected to decrease at an average annual rate of 0.6 per cent, from R541 million in 2021/22 to R531.9 million in 2024/25, mainly because of cost-containment measures, including a planned reduction in the authority's number of personnel from 389 in 2021/22 to 384 in 2024/25. These measures are intended to mitigate the impact of the COVID-19 pandemic on the authority's potential to generate revenue, particularly from safety levies, which are derived from ships operating in South Africa's waters.

The authority generates its revenue from levies, fees and user charges. Total revenue is expected to decrease at an average annual rate of 0.4 per cent, from R542.5 million in 2021/22 to R536.4 million in 2024/25, due to a projected decrease in the number of ships operating in South Africa's waters in line with demand forecasts as the shipping industry continues to deal with delays and congestion at South African ports.

Programmes/Objectives/Activities

Table 40.65 South African Maritime Safety Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average: Expenditure/Total (%)		Medium-term expenditure estimate			Average: Expenditure/Total (%)	
	2018/19	2019/20	2020/21	2021/22		2018/19 - 2021/22	2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2024/25
Administration	34.8	37.9	37.6	49.8	12.7%	7.6%	46.9	49.0	51.2	1.0%	9.5%	
Prevent and combat pollution of the marine environment by ships	57.6	58.9	56.8	74.4	8.9%	11.9%	70.1	73.2	76.5	1.0%	14.2%	
Ensure the safety of life and property at sea	222.7	227.6	219.6	287.5	8.9%	45.8%	271.0	283.2	296.0	1.0%	55.0%	
Promote South Africa's maritime interests	101.0	293.1	237.1	129.3	8.6%	34.7%	99.0	103.5	108.1	-5.8%	21.2%	
Total	416.1	617.4	551.1	541.0	9.1%	100.0%	487.1	509.0	531.9	-0.6%	100.0%	

Statements of financial performance, cash flow and financial position**Table 40.66 South African Maritime Safety Authority statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average Expenditure/ Total (%)	
	2018/19	2019/20	2020/21		2021/22	2018/19 - 2021/22	2022/23	2023/24	2024/25	2021/22 - 2024/25	2021/22 - 2024/25
Revenue											
Non-tax revenue	434.1	622.9	536.0	542.0	7.7%	99.8%	490.2	511.6	535.7	-0.4%	99.9%
Sale of goods and services other than capital assets	411.9	610.5	531.3	538.4	9.3%	97.6%	488.7	510.1	534.2	-0.3%	99.5%
<i>of which:</i>											
Administrative fees	315.7	314.3	286.4	380.9	6.5%	61.6%	358.6	376.5	394.4	1.2%	72.6%
South African Maritime Safety Authority levies	315.7	314.3	286.4	380.9	6.5%	61.6%	358.6	376.5	394.4	1.2%	72.6%
Sales by market establishments	6.5	239.2	185.1	87.7	137.9%	22.6%	60.7	62.2	65.1	-9.4%	13.2%
Vessel Management services	-	216.6	185.1	28.5	-	18.6%	30.7	31.5	33.0	5.1%	6.0%
SA Agulhas fees	-	22.6	0.0	59.2	-	3.6%	29.9	30.7	32.1	-18.4%	7.2%
Contributions received	6.5	-	-	-	-100.0%	0.4%	-	-	-	-	-
Other sales	89.7	57.0	59.8	69.9	-8.0%	13.4%	69.5	71.4	74.8	2.3%	13.7%
Other non-tax revenue	22.2	12.4	4.7	3.5	-45.8%	2.2%	1.5	1.5	1.5	-24.9%	0.4%
Transfers received	-	3.0	1.2	0.6	-	0.2%	0.6	0.6	0.6	4.4%	0.1%
Total revenue	434.1	625.9	537.2	542.5	7.7%	100.0%	490.8	512.2	536.4	-0.4%	100.0%
Expenses											
Current expenses	416.1	615.0	548.0	535.9	8.8%	99.5%	482.2	503.9	526.6	-0.6%	99.0%
Compensation of employees	229.4	298.9	329.4	331.4	13.0%	56.1%	308.1	322.0	336.5	0.5%	62.8%
Goods and services	176.8	305.7	209.5	193.0	3.0%	41.4%	164.5	171.9	179.7	-2.4%	34.3%
Depreciation	9.7	10.3	9.0	11.5	5.8%	1.9%	9.5	10.0	10.4	-3.2%	2.0%
Interest, dividends and rent on land	0.1	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	-	2.4	3.2	5.2	-	0.5%	4.9	5.1	5.3	0.9%	1.0%
Total expenses	416.1	617.4	551.1	541.0	9.1%	100.0%	487.1	509.0	531.9	-0.6%	100.0%
Surplus/(Deficit)	18.0	8.5	(14.0)	1.5	-56.3%		3.7	3.2	4.5	44.2%	
Cash flow statement											
Cash flow from operating activities	28.8	2.6	1.9	3.6	-50.0%	100.0%	16.7	22.6	23.3	86.4%	100.0%
Receipts											
Non-tax receipts	447.4	595.0	564.6	542.0	6.6%	99.9%	490.2	511.6	535.7	-0.4%	100.0%
Sales of goods and services other than capital assets	439.4	587.1	561.6	538.4	7.0%	98.8%	488.7	510.1	534.2	-0.3%	99.6%
<i>of which:</i>											
Administrative fees	337.2	307.8	288.8	380.9	4.1%	62.1%	358.6	376.5	394.4	1.2%	72.7%
South African Maritime Safety Authority levies	337.2	307.8	288.8	380.9	4.1%	62.1%	358.6	376.5	394.4	1.2%	72.7%
Sales by market establishment	-	222.3	212.9	87.7	-	22.8%	60.7	62.2	65.1	-9.4%	13.2%
Vessel management services	-	199.7	212.9	28.5	-	19.1%	30.7	31.5	33.0	5.1%	6.0%
SA Agulhas fees	-	22.6	0.0	59.2	-	3.7%	29.9	30.7	32.1	-18.4%	7.3%
Other sales	102.3	57.0	59.8	69.9	-11.9%	14.0%	69.5	71.4	74.8	2.3%	13.7%
Other tax receipts	8.0	7.9	3.1	3.5	-23.8%	1.1%	1.5	1.5	1.5	-24.9%	0.4%
Transfers received	-	2.2	0.8	-	-	0.1%	-	-	-	-	-
Total receipts	447.4	597.2	565.4	542.0	6.6%	100.0%	490.2	511.6	535.7	-0.4%	100.0%
Payment											
Current payments	418.6	593.1	562.9	538.3	8.7%	99.9%	473.5	489.0	512.4	-1.6%	100.0%
Compensation of employees	229.4	298.9	329.4	331.4	13.0%	56.3%	308.1	322.0	336.5	0.5%	64.5%
Goods and services	189.1	294.2	233.4	207.0	3.1%	43.6%	165.3	167.0	175.9	-5.3%	35.5%
Interest and rent on land	0.1	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	-	1.5	0.6	-	-	0.1%	-	-	-	-	-
Total payments	418.6	594.6	563.5	538.3	8.7%	100.0%	473.5	489.0	512.4	-1.6%	100.0%
Net cash flow from investing activities	(8.2)	(5.8)	(3.2)	(28.6)	51.7%	100.0%	(21.5)	(13.5)	(13.5)	-22.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(8.2)	(5.8)	(3.2)	(21.2)	37.4%	93.6%	(14.3)	(10.3)	(10.3)	-21.4%	73.4%
Acquisition of software and other intangible assets	-	-	-	(7.4)	-	6.4%	(7.2)	(3.2)	(3.2)	-24.2%	26.6%
Net increase/(decrease) in cash and cash equivalents	20.6	(3.2)	(1.2)	(25.0)	-206.7%	-0.1%	(4.8)	9.1	9.8	-173.3%	-0.5%
Statement of financial position											
Carrying value of assets	29.2	24.7	19.8	52.2	21.4%	18.7%	51.1	54.7	57.8	3.5%	31.0%
<i>of which:</i>											
Acquisition of assets	(8.2)	(5.8)	(3.2)	(21.2)	37.4%	100.0%	(14.3)	(10.3)	(10.3)	-21.4%	100.0%
Inventory	0.3	0.3	0.4	0.3	3.3%	0.2%	0.3	0.3	0.3	-	0.2%
Receivables and prepayments	48.2	89.8	61.3	56.6	5.5%	37.1%	56.6	59.1	61.8	3.0%	33.6%
Cash and cash equivalents	83.7	80.7	79.4	55.7	-12.7%	44.1%	59.2	63.2	67.7	6.7%	35.2%
Total assets	161.4	195.5	160.9	164.8	0.7%	100.0%	167.2	177.3	187.6	4.4%	100.0%
Accumulated surplus/(deficit)	84.7	89.1	75.1	76.9	-3.2%	47.8%	81.6	88.1	94.4	7.1%	48.8%
Capital and reserves	0.1	0.1	1.1	0.1	-	0.2%	0.1	0.1	0.1	1.5%	0.1%
Capital reserve fund	0.4	5.8	5.0	-	-100.0%	1.6%	-	-	-	-	-
Trade and other payables	46.8	86.1	71.0	58.8	7.9%	38.2%	77.5	81.1	84.7	12.9%	43.2%
Taxation	-	6.4	0.6	-	-	0.9%	-	-	-	-	-
Provisions	28.9	7.4	7.7	29.0	0.1%	11.0%	8.0	8.0	8.4	-33.8%	7.8%
Derivatives financial instruments	0.5	0.5	0.5	-	-100.0%	0.2%	-	-	-	-	-
Total equity and liabilities	161.4	195.5	160.9	164.8	0.7%	100.0%	167.2	177.3	187.6	4.4%	100.0%

Personnel information**Table 40.67 South African Maritime Safety Authority personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									2021/22 - 2024/25			
		2020/21		2021/22		2022/23			2023/24			2024/25								
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African Maritime Safety Authority		389	389	460	329.4	0.7	389	331.4	0.9	384	308.1	0.8	384	322.0	0.8	384	336.5	0.9	0.5%	100.0%
1 – 6	60	60	144	38.0	0.3	60	14.9	0.2	60	14.2	0.2	60	14.6	0.2	60	15.3	0.3	0.9%	4.5%	
7 – 10	164	164	172	97.7	0.6	164	90.2	0.5	164	86.3	0.5	164	90.7	0.6	164	94.8	0.6	1.7%	27.9%	
11 – 12	64	64	78	86.7	1.1	64	63.5	1.0	71	67.8	1.0	71	70.7	1.0	71	73.9	1.0	5.2%	21.3%	
13 – 16	95	95	64	103.6	1.6	95	144.5	1.5	83	122.4	1.5	83	127.7	1.5	83	133.5	1.6	-2.6%	40.7%	
17 – 22	6	6	1	3.3	3.3	6	18.3	3.0	6	17.4	2.9	6	18.2	3.0	6	19.0	3.2	1.2%	5.6%	

1. Rand million.

South African National Roads Agency**Selected performance indicators****Table 40.68 South African National Roads Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Smooth travel exposure: Percentage of travel undertaken each year on national roads with roughness less than 4.2m/km	Roads asset infrastructure management	Priority 2: Economic transformation and job creation	96.43%	95.89%	95.32%	95%	95%	95%	95%
Low rut exposure: Percentage of travel undertaken each year on national roads with rut depth less than 20mm	Roads asset infrastructure management		99.46%	98.78%	98.63%	95%	95%	95%	95%
High texture exposure: Percentage of travel undertaken each year on national roads with macro-texture higher than 0.4mm	Roads asset infrastructure management		99.11%	98.78%	98.57%	95%	95%	95%	95%
Bridge condition exposure index: Percentage of travel undertaken each year over or under bridges on national roads with overall condition index higher than 70	Roads asset infrastructure management		92.93%	93.49%	93.43%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Roads asset infrastructure management		22 214	22 207	22 253	22 262	22 262	22 262	22 262
Length of national road network with active resurfacing contracts (km)	Roads asset infrastructure management		1 631	192	125	1 000	1 200	1 800	2 400
Length of national road network with active strengthening, improvement or construction contracts (km)	Roads asset infrastructure management		601	152	78	600	300	450	600

Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency Limited and National Roads Act (1998) and is listed as a schedule 3A public entity in terms of the Public Finance Management Act (1999). The agency is responsible for the planning, design, construction, operation, management, control, maintenance and rehabilitation of the South African national road network, including the financing of these functions, for both toll and non-toll roads. Over the medium term, the agency will continue to focus on the construction, maintenance and overall preservation of the national road network, particularly

the road maintenance backlog that has accumulated in recent years. These activities account for an estimated 86.7 per cent (R71 billion) of the agency's total expenditure over the MTEF period.

Total expenditure is expected to increase from R21.4 billion in 2021/22 to R26.1 billion in 2024/25, at an average annual rate of 6.8 per cent. Expenditure in 2022/23 is expected to reach R27.5 million and peak at R27.9 billion in 2023/24 as the agency accelerates road maintenance projects to deal with the backlog. Accordingly, the agency plans to increase the length of the network in active strengthening, improvement or construction contracts from 1 000 kilometres in 2021/22 to 2 400 kilometres in 2024/25. As a result, planned capital expenditure is expected to increase from R10.3 billion in 2021/22 to R33 billion in 2024/25, at an average annual rate of 47.6 per cent.

Although the number of personnel in the agency is expected to remain unchanged at 695 over the MTEF period, spending on compensation of employees is expected to increase at an average annual rate of 9.9 per cent, from R633.7 million in 2021/22 to R841.2 million in 2024/25. This increase is driven by an expected increase in higher paid professionals and specialists, specifically project managers and procurement specialists, in the agency's staff complement from 2021/22 to improve procurement processes and reduce the road maintenance backlog.

The agency is set to derive 75.4 per cent (R66.1 billion) of its revenue over the MTEF period through transfers from the department, and 18.5 per cent (R17 billion) through toll fees, concession income and rental income from investment property. Total revenue is expected to increase from R29.1 billion in 2021/22 to R31.7 billion in 2024/25, at an average annual rate of 2.9 per cent. This is mainly due to an acceleration in line with the agency's plan to deal with the road maintenance backlog.

Programmes/Objectives/Activities

Table 40.69 South African National Roads Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2018/19	2019/20	2020/21		2018/19 - 2021/22	Average: Expenditure/ Total (%)	2022/23	2023/24	2024/25	2021/22 - 2024/25	Average: Expenditure/ Total (%)
Administration	2 726.9	2 915.8	2 654.7	3 017.0	3.4%	16.8%	3 379.1	3 551.4	3 697.3	7.0%	13.3%
Roads asset infrastructure management	13 337.4	12 815.7	12 550.8	18 429.2	11.4%	83.2%	24 162.9	24 395.1	22 429.3	6.8%	86.7%
Total	16 064.3	15 731.5	15 205.4	21 446.2	10.1%	100.0%	27 541.9	27 946.6	26 126.6	6.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2021/22	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2018/19	2019/20	2020/21		2018/19 - 2021/22	Average: Expenditure/ Total (%)	2022/23	2023/24	2024/25	2021/22 - 2024/25	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	6 067.7	7 215.6	6 726.3	6 019.0	-0.3%	34.8%	7 475.6	7 702.0	7 949.8	9.7%	24.6%
Sale of goods and services other than capital assets	4 547.6	4 699.8	4 420.6	4 960.7	2.9%	24.4%	5 982.7	6 177.7	6 395.1	8.8%	19.9%
<i>of which:</i>											
<i>Sales by market establishments</i>	4 438.3	4 625.2	3 909.6	4 871.1	3.2%	23.3%	5 466.6	5 651.4	5 858.2	6.3%	18.5%
<i>Toll revenue</i>	4 243.5	4 370.1	3 706.9	4 612.1	2.8%	22.1%	5 204.7	5 378.2	5 575.9	6.5%	17.6%
<i>Concession income</i>	144.6	205.1	154.5	207.9	12.9%	0.9%	209.5	218.9	223.3	2.4%	0.7%
<i>Rental income on leased properties</i>	50.2	50.0	48.3	51.1	0.6%	0.3%	52.4	54.2	59.0	4.9%	0.2%
Other sales	109.4	74.7	510.9	89.6	-6.4%	1.2%	516.0	526.4	536.9	81.6%	1.4%
Other non-tax revenue	1 520.0	2 515.8	2 305.8	1 058.3	-11.4%	10.4%	1 492.9	1 524.2	1 554.7	13.7%	4.8%
Transfers received	12 417.8	9 779.2	8 859.9	23 041.3	22.9%	65.2%	20 336.0	22 035.0	23 719.1	1.0%	75.4%
Total revenue	18 485.5	16 994.8	15 586.2	29 060.3	16.3%	100.0%	27 811.6	29 737.0	31 668.9	2.9%	100.0%
Expenses											
Current expenses	16 064.3	15 731.5	15 205.4	21 446.2	10.1%	100.0%	27 541.9	27 946.6	26 126.6	6.8%	100.0%
Compensation of employees	353.7	397.9	436.3	633.7	21.5%	2.6%	748.4	820.7	841.2	9.9%	3.0%
Goods and services	7 920.3	7 339.8	6 828.3	13 061.8	18.1%	50.4%	18 492.1	19 020.1	17 469.2	10.2%	65.7%
Depreciation	3 553.8	3 895.5	4 250.6	4 384.5	7.3%	23.8%	4 748.3	5 059.4	5 391.2	7.1%	19.1%
Interest, dividends and rent on land	4 236.5	4 098.2	3 690.2	3 366.2	-7.4%	23.1%	3 553.1	3 046.3	2 425.1	-10.4%	12.2%
Total expenses	16 064.3	15 731.5	15 205.4	21 446.2	10.1%	100.0%	27 541.9	27 946.6	26 126.6	6.8%	100.0%
Surplus/(Deficit)	2 421.2	1 263.3	380.8	7 614.2	46.5%		269.7	1 790.4	5 542.3	-10.0%	

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		2022/23	2023/24	2024/25	2021/22 - 2024/25	
Cash flow statement											
Cash flow from operating activities	3 886.2	12 290.5	13 852.5	2 931.0	-9.0%	100.0%	(1 299.7)	2 561.1	6 763.8	32.1%	100.0%
Receipts											
Non-tax receipts	4 083.6	5 878.9	5 756.0	5 960.7	13.4%	25.5%	7 417.3	7 641.1	7 889.8	9.8%	30.8%
Sales of goods and services other than capital assets	3 343.0	4 646.9	4 369.7	4 960.7	14.1%	20.4%	5 982.7	6 177.7	6 397.3	8.8%	25.1%
<i>of which:</i>											
<i>Sales by market establishment</i>	3 227.9	4 566.9	3 851.3	4 871.1	14.7%	19.5%	5 466.6	5 651.4	5 860.4	6.4%	23.4%
<i>Toll revenue</i>	3 033.1	4 370.1	3 706.9	4 612.1	15.0%	18.6%	5 204.7	5 378.2	5 575.9	6.5%	22.2%
<i>Concession income</i>	144.6	146.8	96.2	207.9	12.9%	0.7%	209.5	218.9	225.5	2.7%	0.9%
<i>Rental income on leased properties</i>	50.2	50.0	48.3	51.1	0.6%	0.2%	52.4	54.2	59.0	4.9%	0.2%
Other sales	115.1	80.0	518.3	89.6	-8.0%	0.9%	516.0	526.4	536.9	81.6%	1.7%
Other tax receipts	740.5	1 232.0	1 386.4	1 000.0	10.5%	5.0%	1 434.6	1 463.3	1 492.6	14.3%	5.7%
Transfers received	12 878.7	18 740.3	18 709.1	13 635.3	1.9%	74.5%	14 167.7	17 849.5	19 657.4	13.0%	69.2%
Total receipts	16 962.3	24 619.2	24 465.1	19 596.0	4.9%	100.0%	21 585.0	25 490.6	27 547.2	12.0%	100.0%
Payment											
Current payments	13 076.1	12 328.7	10 612.6	16 665.1	8.4%	100.0%	22 884.7	22 929.5	20 783.4	7.6%	100.0%
Compensation of employees	353.7	430.8	436.3	613.8	20.2%	3.5%	628.4	700.7	721.2	5.5%	3.2%
Goods and services	8 851.9	8 111.9	6 675.5	12 685.1	12.7%	68.1%	18 394.9	18 921.4	17 349.3	11.0%	80.6%
Interest and rent on land	3 870.5	3 786.0	3 500.8	3 366.2	-4.5%	28.4%	3 861.4	3 307.4	2 712.9	-6.9%	16.1%
Total payments	13 076.1	12 328.7	10 612.6	16 665.1	8.4%	100.0%	22 884.7	22 929.5	20 783.4	7.6%	100.0%
Net cash flow from investing activities	(5 564.7)	(7 755.0)	(205.4)	(10 066.0)	21.8%	100.0%	(15 561.9)	(26 783.9)	(32 807.0)	48.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(5 489.3)	(3 817.8)	(2 336.9)	(10 261.1)	23.2%	346.9%	(15 766.8)	(26 997.9)	(33 026.9)	47.6%	101.2%
Acquisition of software and other intangible assets	(9.8)	(18.1)	(15.9)	(4.9)	-20.5%	2.0%	(5.1)	(5.4)	(6.1)	7.6%	-
Proceeds from the sale of property, plant, equipment and intangible assets	27.9	12.1	3.2	-	-100.0%	-0.5%	-	-	-	-	-
Other flows from investing activities	(93.5)	(3 931.2)	2 144.3	200.0	-228.8%	-248.4%	210.0	219.5	226.0	4.2%	-1.2%
Net cash flow from financing activities	2 772.1	3 258.2	(840.7)	8 634.7	46.0%	100.0%	7 163.7	7 486.0	7 710.6	-3.7%	100.0%
Deferred income	5 745.5	3 020.2	1 432.1	7 985.9	11.6%	55.5%	7 908.2	8 264.1	8 512.0	2.1%	105.9%
Borrowing activities	(2 973.4)	238.0	(2 272.9)	648.8	-160.2%	44.5%	(744.6)	(778.1)	(801.4)	-207.3%	-5.9%
Net increase/(decrease) in cash and cash equivalents	1 093.5	7 793.8	12 806.4	1 499.7	11.1%	36.9%	(9 697.9)	(16 736.7)	(18 332.5)	-330.4%	-39.6%
Statement of financial position											
Carrying value of assets	402 457.9	440 314.8	448 129.2	488 719.5	6.7%	95.6%	503 285.1	528 932.3	545 711.6	3.7%	96.2%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(5 489.3)</i>	<i>(3 817.8)</i>	<i>(2 336.9)</i>	<i>(10 261.1)</i>	<i>23.2%</i>	<i>100.0%</i>	<i>(15 766.8)</i>	<i>(26 997.9)</i>	<i>(33 026.9)</i>	<i>47.6%</i>	<i>100.0%</i>
Investments	109.5	3 992.5	1 791.9	62.7	-17.0%	0.3%	64.5	67.4	69.5	3.5%	-
Receivables and prepayments	1 579.2	1 218.1	1 233.7	7 661.8	69.3%	0.6%	1 388.7	1 581.5	1 822.4	-38.0%	0.6%
Cash and cash equivalents	8 740.1	16 533.9	29 340.3	11 195.4	8.6%	3.5%	18 279.4	18 959.8	19 335.4	20.0%	3.1%
Non-current assets held for sale	34.5	22.6	13.7	41.7	6.5%	-	42.9	44.8	46.2	3.5%	-
Total assets	412 921.2	462 082.0	480 508.7	507 681.0	7.1%	100.0%	523 060.7	549 585.9	566 985.1	3.8%	100.0%
Accumulated surplus/(deficit)	(16 125.7)	(14 853.4)	(14 468.5)	(14 700.0)	-3.0%	-3.3%	(15 141.0)	(15 822.3)	(16 297.0)	3.5%	-2.9%
Capital and reserves	309 936.9	346 349.5	354 620.4	378 643.4	6.9%	74.6%	390 002.7	410 552.9	423 779.4	3.8%	74.6%
Borrowings	47 451.7	47 755.2	45 936.4	61 672.8	9.1%	10.9%	59 486.1	62 600.5	63 632.4	1.0%	11.5%
Accrued interest	995.4	844.3	767.2	1 056.4	2.0%	0.2%	1 056.4	1 103.9	1 137.0	2.5%	0.2%
Deferred income	65 409.4	77 912.6	89 583.1	73 031.4	3.7%	16.4%	83 496.7	86 871.3	90 273.6	7.3%	15.5%
Trade and other payables	1 390.2	1 012.7	905.5	4 033.6	42.6%	0.4%	951.0	998.6	1 048.5	-36.2%	0.3%
Taxation	3 212.5	2 358.8	2 423.7	3 409.1	2.0%	0.6%	2 509.1	2 562.5	2 669.4	-7.8%	0.5%
Provisions	387.6	445.9	460.1	534.4	11.3%	0.1%	573.3	598.9	617.1	4.9%	0.1%
Managed funds	263.1	256.5	280.9	-	-100.0%	-	126.4	119.7	124.7	-	-
Total equity and liabilities	412 921.2	462 082.0	480 508.7	507 681.0	7.1%	100.0%	523 060.7	549 585.9	566 985.1	3.8%	100.0%

Personnel information**Table 40.71 South African National Roads Agency personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2022		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: Salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									2021/22 - 2024/25			
		2020/21			2021/22			2022/23			2023/24			2024/25						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African National Roads Agency		695	695	490	436.3	0.9	695	633.7	0.9	695	748.4	1.1	689	820.7	1.2	695	841.2	1.2	9.9%	100.0%
1 – 6	41	41	27	3.8	0.1	41	10.5	0.3	41	12.4	0.3	41	13.6	0.3	41	13.9	0.3	9.9%	1.7%	
7 – 10	310	310	274	117.3	0.4	310	153.1	0.5	310	181.4	0.6	310	198.5	0.6	310	203.5	0.7	9.9%	24.2%	
11 – 12	160	160	78	85.2	1.1	160	150.8	0.9	160	178.3	1.1	160	195.5	1.2	160	200.4	1.3	9.9%	23.8%	
13 – 16	177	177	100	199.8	2.0	177	292.9	1.7	177	345.6	2.0	176	400.1	2.3	177	388.4	2.2	9.9%	46.8%	
17 – 22	7	7	11	30.3	2.8	7	26.3	3.8	7	30.8	4.4	2	13.0	6.5	7	35.0	5.0	9.9%	3.5%	

1. Rand million.

